Highway Improvenuts Committee LAW OFFICES

CONSIDER STATUS

DAVIES, RICHBERG, TYDINGS & LANDA

FORESA D MEDINOCA

DO VERMONT AVENUE, NORTHWEST

OF COUNCEL

WASHINDTON S. O. C

June 20, 1956

Mr. Dave Book 552 Denny Way Seattle, Washington

Dear Dave

The Highway Bill Conferees today decided not to include the additional restrictions which they were considering. The most objectionable one was a 50' length limitation. This was the situation I talked to you about on the telephone yesterday when we sent out the ACT Committee telegrams signed by you. Your prompt cooperation proved most opportune. Many thanks.

Arthur D. Condon

Sincerely,

11/md

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JOSEPH E DAVIES DONALD & RICHBERG MILLARD E TYDINGS ALFONS B LANDA JAMES T WELCH BAYMOND E CUBHINA E ROBGET MATHIS DELMAR W HOLLOMAN TELEPHONE NATIONAL 8-4086 CABLE ADDRESS "DAVJON" LAW OFFICES DAVIES, RICHBERG, TYDINGS & LANDA ADRIEN F BUSICK DELMAR W HOLLOMAL ARTHUR D. CONDON FRIEDA B. HENNOCK EMELEY FITZE ARTHUR J. EERRA 1000 VERMONT AVENUE, NORTHWEST WASHINGTON S. D. C. June 22, 1956 Mr. Dave Book, General President International Brotherhood of Teamsters Louisiana Avenue, N.W. Waanington, D.C. Deer Dave: The enclosed letter from Senator Gore, Chairman of the Committee considering the Highway Rill, signifies the timeliness of the telegram you sent. With kindest regards, Sincerely, Arthur D. Condon 11/md Enclosure cc: I'm. Dave Beck 552 Denny Way Seattle, Washington

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DOGRATO BLACTUR, PA.

ALBERT GORE, TENN.

PAT MC MANARA, MICH.

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Alnited States Benate

COMMITTIES ON PUBLIC WORKS

June 21, 1956

Mr. Dave Beck, Chairman Independent Advisory Committee The Trucking Industry, Inc. 1000 Vermoat Avenue, N. W. Washington 5, D. C.

Dear Mr. Beck:

I thank you very much for your recent telegram.

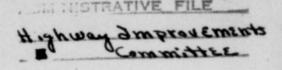
As you know, the conferees on the highway bill have agreed to accept the language in the Senate bill which referred to the weight and dimensions of motor vehicles using the Interstate Highway System. I hope the bill as agreed to by the conferees will be accepted by both Houses so that the program can get under way.

Sincerely,

Albert Gore

AG:EP

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# A TEN-YEAR

## NATIONAL HIGHWAY

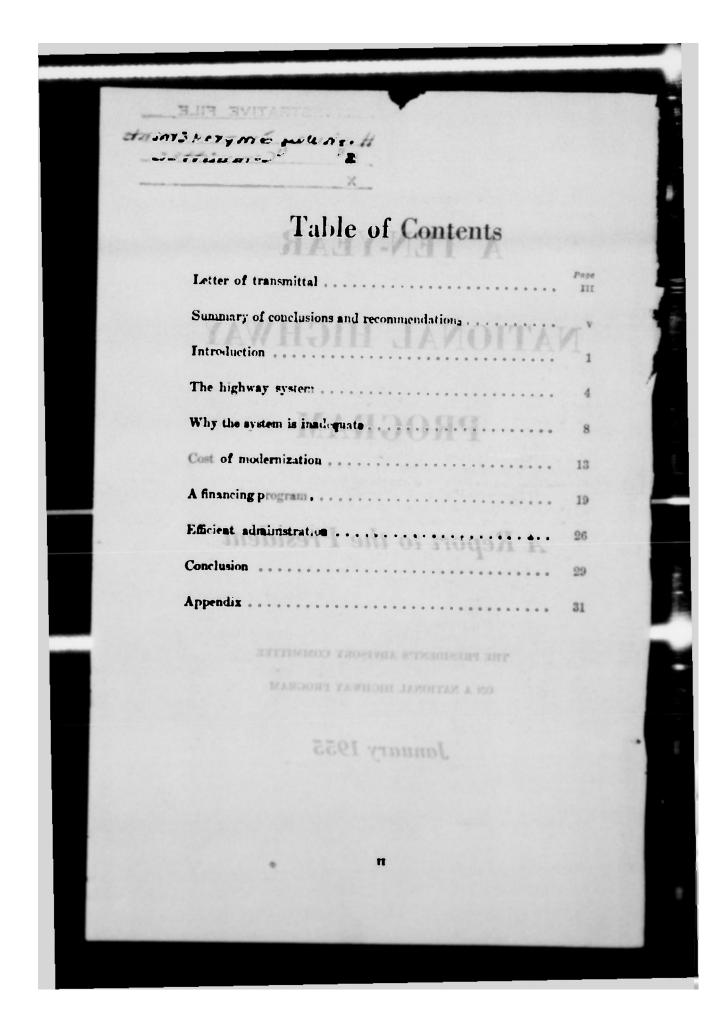
## PROGRAM

A Report to the President

THE PRESHDENT'S ADVISORY COMMITTEE

ON A NATIONAL HIGHWAY PROGRAM

January 1955



#### Dear Mr. President:

The plan submitted herewith, for modernizing America's road and street network was prepared in response to your request of September 7, 1954, to the Advisory Committee on a National Highway Program. The Committee has received a great deal of factual data, documenting the urgent need to improve our highways as quickly as possible, to prevent tragic and costly accidents, to serve the national defense, and to provide facilities essential to our growing population and economy. As you stated to the Governors' Conference on July through Vice President Nixon, our road network is in dequate and obsolete, and its improvement calls for immediate and earnest attention.

attention.

So far as availability of materials, contracting capacity, personnel, and administrative machinery are concerned, the doubling of our present road construction program, which the studies indicate as the magnitude of need, is entirely feasible. A difficult problem, of course, is finance, a responsibility shared by all levels of government. The Committee is confident that if the Federal Government, as proposed herein, increases its share of the total construction program to about 30 percent of the total, the States and local units of government also will correspondingly step up to this challenge.

The plan recommenda authorization by the Congress of long-term financing, with existing Federal aid continued and additional funds concentrated for 10 years on modernizing the key 40,000-mile National System of Interstate Highwaya. It would, in effect, no a self-liquidating program aince the funds to be capitalized would be equivalent to the revenues anticipated from Federal taxes on gasoline and lubricating oils. It will achieve our objective while entailing no increase in either the Federal tax rates on these items or the national debt limit, Early in 1955 the Bureau of Public Roads, pursuant to a directive of the Congress, will submit a comprehensive report on its current study of highway needs and financing. The estimates used by the

of the Congress, will submit a comprehensive report on its current study of highway needs and financing. The estimates used by this Committee have been based upon preliminary tabulations of data by the Bureau, and hence no major inconsistencies are anticipated.

Acknowledgment is made to the Governoral Conference, for counsel and suggestions: to the Inter-Agency Committee, reflecting the views of various Departments of the Federal Government, and to more than

a more of organizations whose representatives gave useful information and assistance. The Committee's special thanks are due the Bureau of Public Roads, whose capable personnel and resources were indispensable, and to a small group of consultants who worked indefatigably in the preparation of this report,

Respectfully Submitted.

LATER D. CLAY, C. D. BECHTEL DAVID BECK S. SLOAN COLF. WILLIAM A. ROBERTS

Tue l'mamant THE WHITE HOUSE

## Summary of Conclusions and Recommendations

1. A safe and efficient highway network is essential to America's military and civil defense, and to the economy. The existing system is inadequate for both current and future needs. It must be improved to meet urguirements of a growing population and an expand-

Total construction needs of all highway systems during the next vears are estimated at \$101 billion, including completion to modern standards of the \$1.000 miles of the presently designated National System of Interstate Highways. The presently designated National System of Interstate Highways. The present program if continued archanged would make available for highways during that period approximately \$47 billion, leaving a gap of \$54 hillion.

3. The Committee concurs with the Governors' Conference in recommending to the President that the Federal share of this needed construction program be increased to about 30 percent of the total.

construction program be increased to about 30 percent of the total, with States, cities, counties, and other agencies remaining responsible for financing the remaining 10 percent.

4. The interstate network is preponderantly national in scope and

function. Modernization of the presently designated system in 10 years, together with the most necessary urban connecting arterials, is estimated to cost \$27 billion. It is recommended that State and local participation of the \$2 billion of this amount, which would continue the present estimated to the States for this system.

local participation he \$2 billion of this amount, which would continue the present responsibility of the States for this system.

5. Since roads are a capital asset, it is recommended that the Federal ahars of interstate construction be financed by honds to be issued by a Federal Highway Corporation created for this purpose by the Congrem. The cost of the interestate system improvement, together with the total authorized funds under the regular Federal-aid highway program to the States, would approximate the revenues which the Federal Government will derive from the motor vehicle fuel and lubricating oil taxes projected at the present rates.

6. The Federal Highway Corporation should have a Board of Directors to be commoned of three citizens appointed by the President and confirmed by the Senate with the Secretaries of Treasury and Commerce as ex officio members. On matters involving highway location. The Commissioner of the Bureau of Public Roads wouss serva as Executive Director. The Board of the Corporation should be asset.

as Executive Director. The Board of the Cornoration should be responsible for the development of financial policy. It should serve with necessary as an Appeals Board to resolve major points of difference between the Federal and State authorities which may arise under the program.

7. Toll roads built to acceptable standards and meeting other requirements of the Corporation may be included as segments of the interstate system. However, toll financing is not a satisfactory solution to the full problem of network modernization.

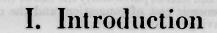
8. Appropriate credit should be given to those States in which adequate sections of the interstate system have been constructed by State or toll financing provided the funds thus made available are used for further highway improvements. Moreover, States that elect to build further toll road sections of the interstate system should be reimbursed for all costs other than financing, provided such funds are used for further highway improvement. Obviously, these funds would become available only after all other Federal funds had been matched as required by law.

1. It is recommended that traditional Federal aid to the States be

1 It is recommended that traditional Federal aid to the States be continued in the amounts authorized by the Congress in 1954 with some adjustments in the amounts for urbar areas, and Federal domain roads, omitting the interstate system authorization since this system is provided for in sections 4 and 5 above.

10. In many States the modernization of highway enabling laws

in necessary, especially in connection with the acquisition of land for right-of-way, the control of access, and the closer integration of State, city, and county highway managements. States should be encouraged to revise existing statutes where needed to permit expeditious and economical completion of the program. Congress should provide for the use of the Federal right of eminent domain to acquire right-of-way for the interstate system where it is not feasible to obtain it through normal procedures under State law, and the State



This report contains recommendations for translating into reality the concept of the President of the United States for a vastly expanded and strengthened national highway system.

The concept was first presented in benair of President Eisenhower at the Governors' Conference on July 12, 1974, by Vice President Nixon. In that speech, using the President's own notes, he conveyed to the governors the conviction that the Nation's highway network is obsolete and inadequate.

"It is obsolete," the President's notes said, "because in large part it just happened. It was governed in the beginning by terrain, existing Indian trails, cattle trails, arbitrary section lines. It was designed largely for local movement at low speeds of 1 or 2 horsepower. It been adjusted, it is true, at intervals to meet metropolitan traffic gluts, transcontinental movement and increased horsepower. But it has never been completely overhauled or planned to satisfy the needs 10 years shead."

We can no longer afford to deal with the problem in that manner, the President pointed out.

the President pointed out.

"We live in a dramatic age of technical revolution through atomic power, and we should recognize the fact that the pace is far faster than the simpler revolutions of the past. It was a very long generation from the Watt steam engine to a practical locometive. It was less than 9 years from the atomic bomb to the launching of an atomic-

less than 9 years from the atomic bomb to the launching of an atomic-powered submarine. We have seen a revolutionary increase in opportunity, comfort, leisure, and productivity of the individual.

"Look at the prospects in population. In 1570, the population of the United States was 88½ nullion, and our topulation growth in the previous half century was one of the worders of the world. In 1970, the population of the United States, it is estimated, will reach 200 million. It will grow in the next 16 years as much as the entire population of the United States was in 1870."

In planning for that future, the President's message pointed out, top priority must be given to transportation, and to health and efficiency in essential industries. "America is in an era," he said, "when defensive and productive strength require the absolute best that we can have."

normal construction expenditures. "It will," he said, "pay off in economic growth " " and we shall only have made a good start in the highways the country will need for a population of 200 million

people."

The President called attention to the severe penalties inflicted by inadequate roads and streets, particularly the loss of life and limb from accidents, the economic cost of congestion, and the clogging of our courts by cases having their origin in traffic.

#### APPOINTMENT OF COMMITTEES

In response to the invitation from the President to recommend co-operative action which might be taken to provide adequate highways, the governors by resolution authorized an immediate study and a report. A special seven-man Highway Committee was created, consisting of Governors Walter J. Kohler, Jr., of Wisconsin; Frank J. Lausche, of Ohio; Howard Pyle, of Arizona; John Lodge, of Connecticut; Lawrence W. Wetherby, of Kentucky; Paul Patterson, of Oregon; and Allan Allan of Texas. Governor Kohler was named Chairman of the Committee, and Governor Robert F. Kennon of Louisiana, Chairman of the Governors' Conference served automatically

isiana, Chairman of the Governors' Conference served automatically as an ex officio member.

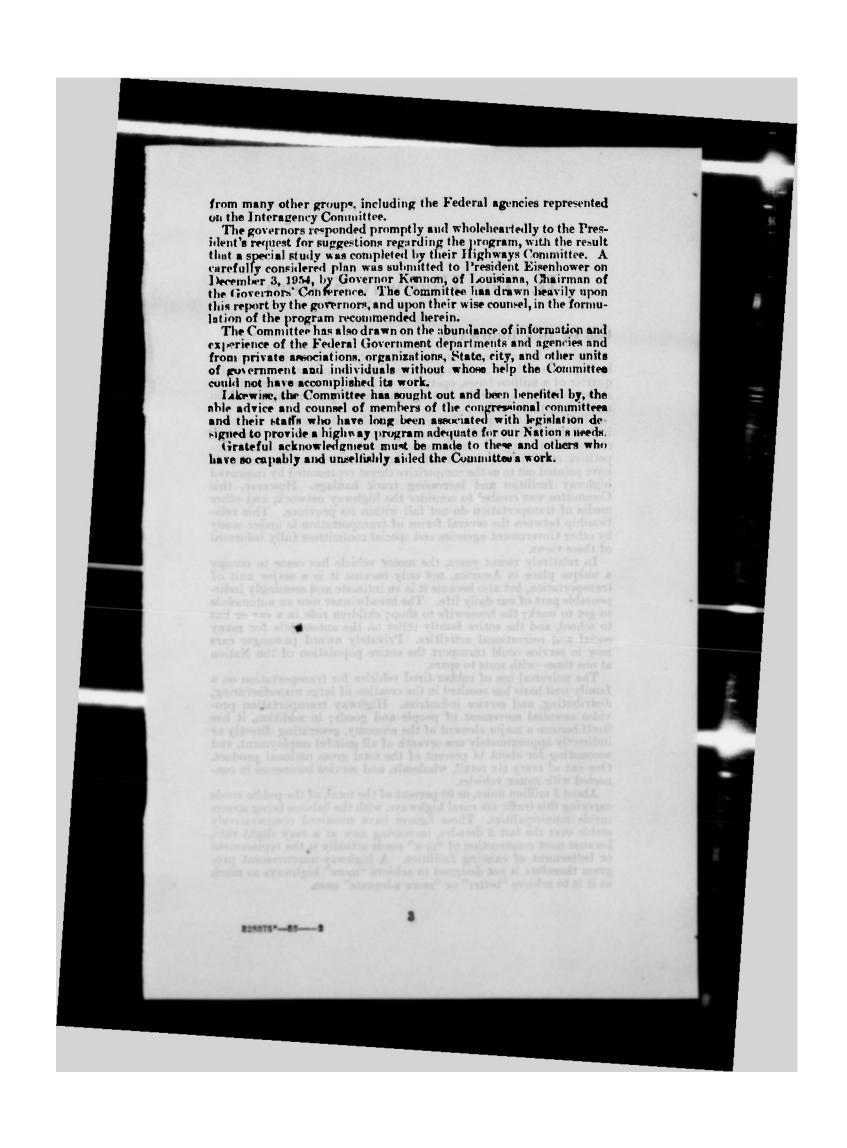
An Interagency Committee within the Federal establishment also was set up to consider the matter from the standnoint of Federal interest in roads and their financing. This group included representatives appointed by the Secretaries of Defense, Commerce, Agriculture, and Treasury, the Director of the Bureau of the Budget and the Chairman of the Council of Economic Advisers.

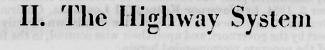
On September 7, 1954, the appointment of the President's Advisory Committee on a National Highway Program was announced. This Committee is composed of Lucius D. Clay, Chairman of the Board, Continental Can Co., Chairman: Stephen D. Bechtel, of San Francisco, Calif., President, Bechtel Corp.; David Beck, of Seattle, Wash., President, International Brotherhood of Teamsters; S. Sloan Colt. of New York, President, Bankers' Trust Co.; and William A. Roberts. New York, President, Bankers' Trust Co.; and William A. Roberts, of Milwaukee, Wis., President, Allis Chalmers Manufacturing Co. The headquarters of this Committee were established in the White

Horse Executive Office Building. The Committee was requested by the President to study the problem and report back to him, working in cooperation with the Special Highway Committee of the Governors' Conference and with the Interagency Committee. To provide opportunity for all other interested individuals and groups to present their views, public hearings were held by the President's Advisory Committee in Washington, D. C., on October 7 and 8, at which 22 organizations associated with the way problem made presentations with respect to financing and executing the promised construction program.

## HELP RECEIVED BY COMMITTEE

In reaching its concrusions and recommendations, the Committee has given full consideration to the several viewpoints expressed in these hearings. Helpful and constructive suggestions were received





USE OF OUR HIGHWAYS

Highway transportation in the United States is provided currently by approximately 45 million passenger cars, 10 million trucks, and a quarter of a million buses, operating on 3,348,000 miles of roads and streets, which is by far the most comprehensive public transportation network in the world.

network in the world.

All forms of transportation are essential to the national economy, including waterways, railroads, airways, and pipelines, and their continued functioning as complementary services under equitable competitive conditions is important. Representatives of the railroads nave pointed out to us the competitive threat represented by improved highway facilities and increasing truck haulage. However, this Committee was created to consider the highway network, and other media of transportation do not fall within its province. This relationship between the several forms of transportation is under study by other Government agencies and special committees fully informed of these views.

In relatively recent years, the motor vehicle has come to occurs

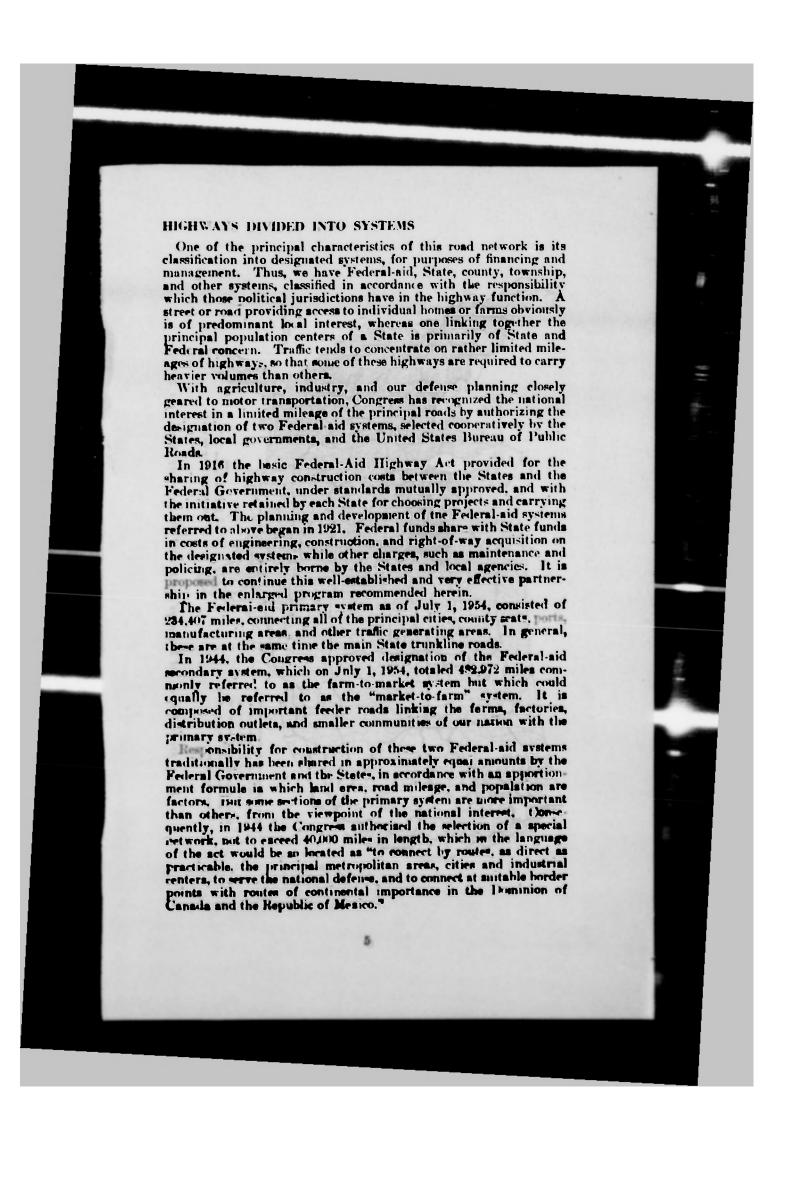
In relatively recent years, the motor vehicle has come to occupy a unique place in America, not only because it is a major unit of transportation, but also because it is an intimate and seemingly indispensable part of our daily life. The breadwinner uses an automobile to get to work; the housewife to shop; children ride in a car or bus to school, and the entire family relies on the automobile for many social and recreational activities. Privately owned passenger cars now in service could transport the entire population of the Nation

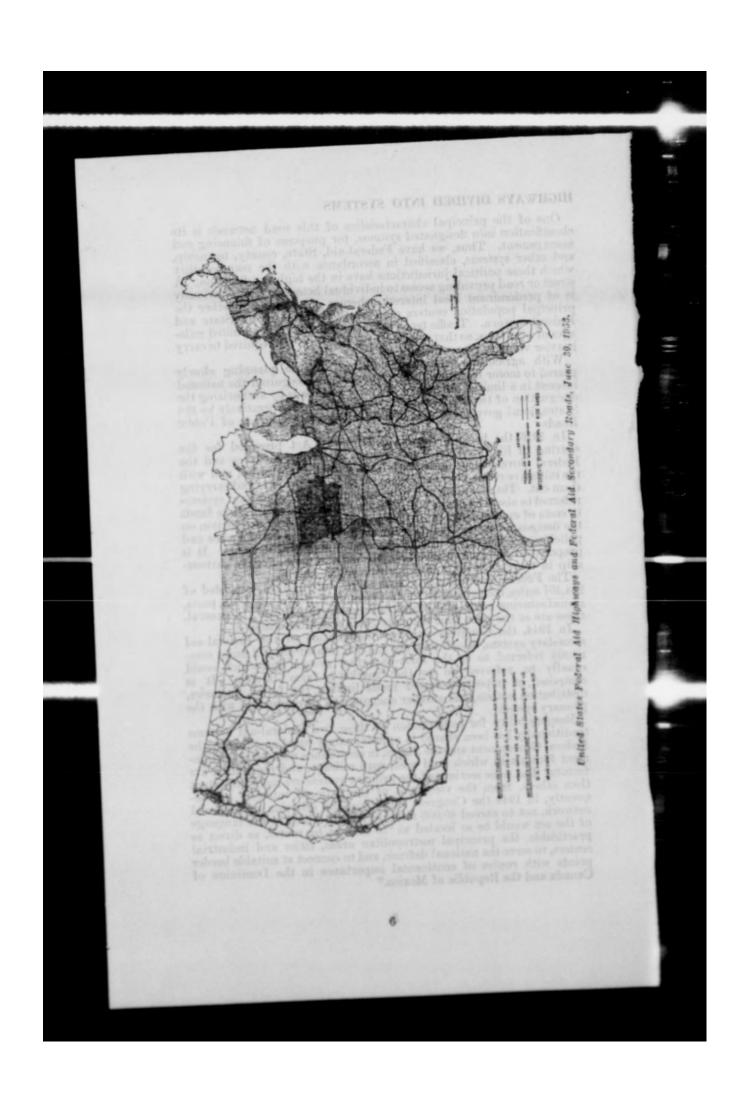
now in service could transport the entire population of the Nation

at one time—with seats to spare.

The universal use of rubber-tired vehicles for transportation on a family-unit basis has resulted in the creation of large manufacturing, distributing, and service industries. Highway transportation provides essential movement of people and goods; in addition, it has itself become a major element of the economy, generating directly or indirectly approximately one-seventh of all gainful employment, and accounting for about 14 percent of the total gross national product. One out of every six retail, wholesale, and service businesses is connected with motor vehicles.

About 3 million miles, or we percent of the total, of the public roads carrying this traffic are rural highways, with the balance being streets inside municipalities. These figures have remained commaratively stable over the last 2 decades, increasing now at a very alight rate, because most construction of "new" roads actually is the replacement on letterment of existing facilities. A highway improvement program therefore is not designed to achieva "more" highways so much as it is to achieva "better" or "more adequate" enes.

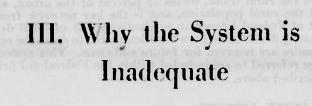




The result was the creation of the national system of interstate highways embracing about 1.2 percent of total road milesge, joining 42 State capital cities and 90 percent of all cities over 50,000 population. The interstate system carries more than a seventh of all traffic, one-tifth of the rural traffic, serves 65 percent of the urban, and 45 percent of the rural population, and is the key network from the standpoint of Federal interest in productivity and national defense. Approximately 37,600 miles have been designated to date; the remaining 2,400 miles are reserved for future additions. This system and the mileage referred to are included within the Federal-aid primary system described above.

### CIVIL DEFENSE ASPECTS

From the standpoint of civil defense, the capacity of the interstate to transport urban populations in an emergency is of utmost importance. Large-scale evacuation of cities would be needed in the event of A-bomb or H-bomb attack. The Federal Civil Defense Administrator has said the withdrawal task is the biggest problem ever faced in the world. It has been determined as a matter of Federal policy that at least 70 million people would have to be evacuated from target areas in case of threatened or actual enemy attack. No urban area in the country today has highway facilities equal to this task. The rapid improvement of the complete 40,000-mile interstate system, including the necessary urban connections thereto, in therefore vital as a civil-defense measure. Responsibility for selecting the highway facilities needed for this defensive action has been deleber Executive order to the Bureau of Public Roads.

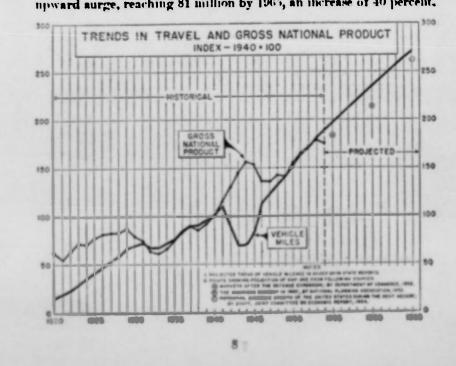


THE TRAFFIC JAM

Reduced to its simplest terms, the highway problem is this: Traffic has expanded sharply, without a corresponding expansion in capacity of roads and streets. As a result, a major portion of our facilities are seriously overcrowded. Moreover, this movement is faster and heavier than in previous years, and continues to increase.

Simple arithmetic illustrates the dimensions of the task. We now have more than 58 million motor vehicles registered; 1 for every feet of every lane in hoth directions on all streets and highways in the Nation. This gigantic fleet traveled an estimated 557 billion vehicle miles in 1954, much of it concentrated on main arteries in arban areas which have become the expensive, hazardous bottlenecks referred to by the President.

The existing traffic jam is had enough, but prospects for the future are even worse. Vehicle registrations are expected to continue their noward surge, reaching 81 million by 1965, an increase of 40 percent.



Total highway travel of these 81 million vehicles will likewise continue to increase as we attempt to meet the transportation requirements of an expanding economy, probably to reach an estimated 814 billion vehicle-miles in 1965.

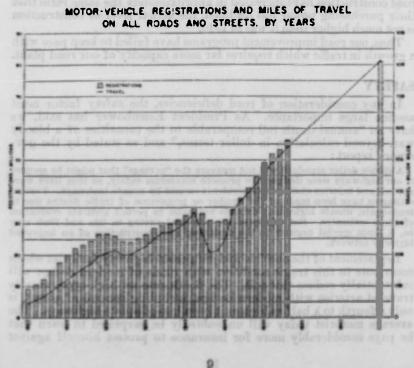
This Committee believes that these forecasts, carefully projected on the basis of all available data, are soundly conservative and represent the foundation upon which the Nation's highway improvement programs should be planned. Our population is expected to exceed 180 million by 1965. Our gross national product, which was about \$357 billion in 1954, is estimated to reach \$5.35 billion by 1965, an increase of almost 50 percent in the next decade, as recently reported by the Joint Congressional Committee on the Economic Reports

#### HIGHWAYS IN THE NATIONAL ECONOMY

The Governors' report to the President pointed up sharply the importance of highways to the Nation's future economy in these words: "An adequate highway system is vital to the continued expansion of the economy. The projected figures for gross national product will not be realized if our highway plant continues to deteriorate. The relationship is, of course, reciprocal; an adequate highway network will facilitate the expansion of the economy which, in turn, will facilitate the raising of revenues to finance the construction of high-ways."

ways."

Prewar, we did not hesitate to spend on the improvement of our highways -nus ranging from 1.1 to 1.7 percent of our gross national product. Today, the need for further improvement is greater than



ever. The sums needed to accelerate the program may seem high; they are not high in terms of what we have done in the past in relationship to our much larger and still growing gross national product.

The increasing use of our highways contributes materially to the growth of our national product, since industry and employment directly related to the highway transportation system and its byproducts account for about one-seventh of its total value.

Moreover, the improvement of our highway systems as recommended herein would reduce transportation costs to the public through reductions in vehicle operating costs competently estimated to average as much as a penny a mile. Based on present rates of travel, this saving alone would support the total cost of the accelerated program, it is further evidence of the desirability of undertaking highway improvement as a capital investment.

#### OUR HIGHWAYS DETERIORATE

Vehicle registrations and travel mileages, enormous though they have been, do not fully disclose the constantly increasing demands on our highways. Increased weight of vehicles, higher average speeds, heavier axle loads have caused a serious deterioration of inadequately

heavier axle loads have caused a serious deterioration of inadequately designed highways.

The 4-year moratorium on construction imposed during World War II prevented both adequate maintenance and replacement, thus causing further deterioration.

The shrinkage in the purchasing power of the road dollar has also contributed to our present situation. While dollar expenditures for road construction have increased in approximately the same ratio that their purchasing power has declined, the actual level of construction is not much higher than it was in 1940.

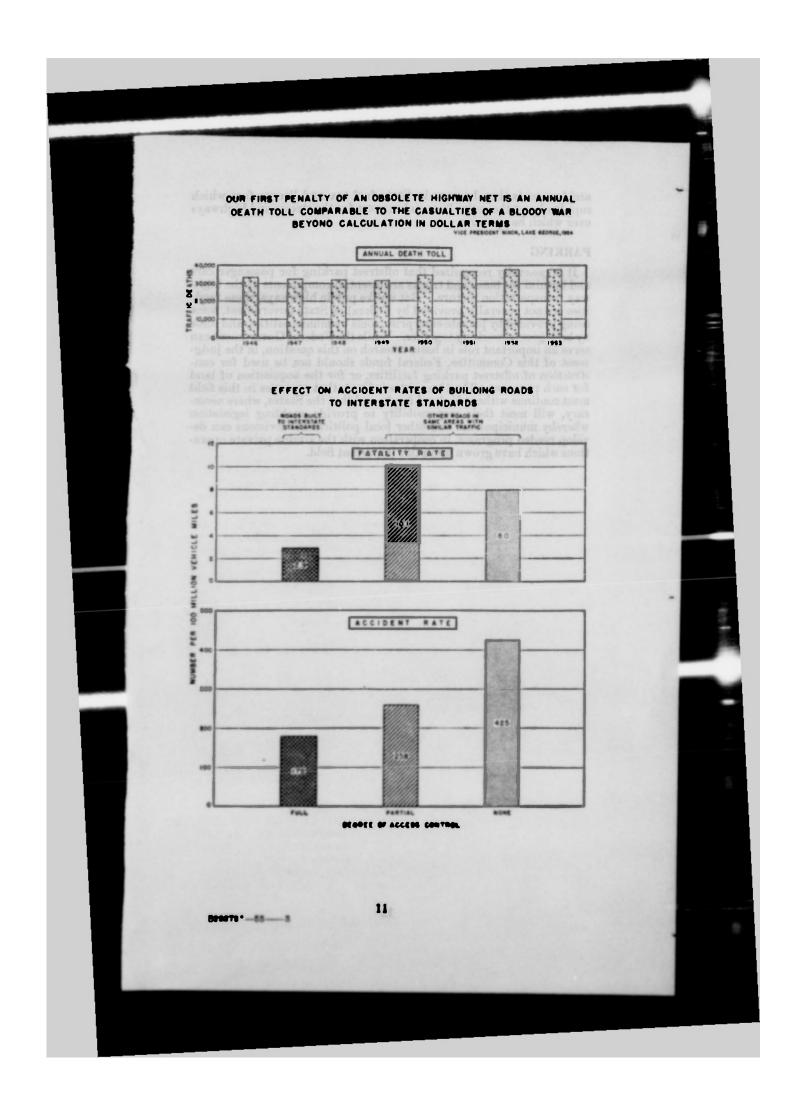
Thus, our road improvement programs have failed to keep pace with a growth in traffic which requires far more capacity of our road plant.

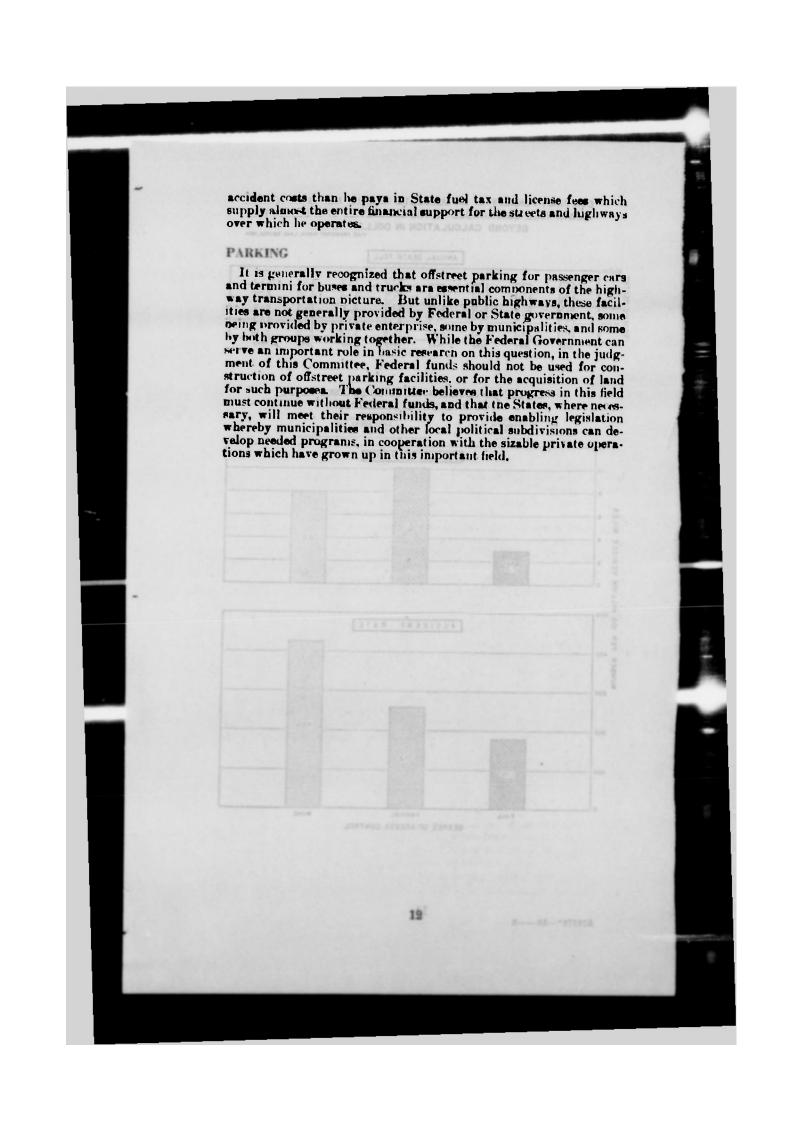
## SAFETY

In any consideration of road deficiencies, the safety factor must assume large importance. As President Eisenhower has said, we have an "annual death toll comparable to the casualties of a bloody war, beyond calculation in dollar terms, and as stated by the governors' report :

A simple dollar standard will not measure the "savings" that might be seemed if our nighways were designed to pronote maximum safety, so that lives were and injuries sustained in accedents caused by measte limbways. Vermotes have been made of the number or projection of traffic deaths due to make highways; data do not exist to permit accurate evaluation of these estimates, rise whatever the notestial saving in life and limb be it lends special urgency to the contents and construction of an improved highway network.

Replacement of the obsolete and dangerous highway facilities which contribute to this tragic condition with roads of modern orsign will substantially rection this toll. The death rate on high-type, traveled arteries with modern design, including control of access, is only a fourth to a half as high as it is on issu-sdepute highways. The average moterist today will undoubtedly be surprised to learn that he have contained rably more for insurance to protect him if against







#### HIGHWAY NEEDS STUDIES

The Congress in the 1954 Federal-Aid Highway Act directed the Secretary of Commerce to make a comprehensive study of all phases of highway financing, including a study of the costs of completing the several systems of highways, reporting to Congress not later than February 1955. The Bureau of Public Roads in the Department of Commerce made this study during 1954, in cooperation with the State highway departments and local units of government. It covered the estimated costs of completion of all roads and streets including toll roads, and is the most comprehensive study of its kind ever undertaken. The Committee has obtained the essential data on highway needs developed from this study.

taken. The Committee has obtained the essential data on highway needs developed from this study.

To insure uniformity in the measurement of needs among the States, a manual was proposed by the Bureau which set forth the standards to be used in making the estimates of need. In the case of the interstate system, the estimates provided for building in 10 years, roads adequate for traffic of 1974, while for the other systems the estimates provided for the replacement or reconstruction of the portions that are now inadequate or are expected to become so during the 10-year period. The tabulated data this obtained were provided to this Committee as preliminary totals. These studies are treated in much more

mittee as preliminary totals. These studies are treated in much more detail in the Bureau's own report being sent to the Congress.

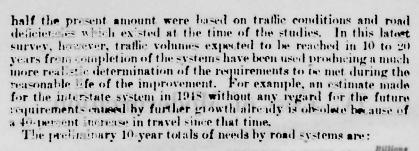
The estimates of the several States may vary, some tending to be lower in relation to actual needs, while others may be higher. The total estimates for the country as a whole, however, are the best available, and are accepted by the Committee as a measure of requirement.

Thay establish the target for nationwide estimates of planning and financing; the actual expenditures for construction, of course, will be subject to the detailed specifications and other controls normally used.

of the individual States in recent years have undertaken cial studies to measure their future needs in terms of the anticipated demands of traffic, and the results of those studies tend to substitutate this fundamental validity of the nationwide estimates referred to above which have been furnished to the Committee. None of these studies would have been possible without the vast storehouse of data accumulated and analysed through the continuing highway planning surveys conducted over the last if decades by the State highway departments in congrutation with the United States Barsan of Pahlie Roads.

The estimates of need show that a 10-year construction program to measure all of our roads and strests will require expenditure of \$101 billion. This nature cannot properly be compared with any previous estimate of the Nation's road needs because none has ever before been made an the many busins. Earlier assumet:— producing against of of the individual States in recent years have undertaken spe-

made on the me banks. Earlier enumet producing figures of about



Interstate system (urban 11, rural 12 billions) Federal aid primary (urban 10, rural 20 billions) Federal aid secondary (rural)	\$23 30
Subtotal, Federal-aid systems (urban 21, rural 47) Other reads and streets (urban 16, rural 17)	68
Total of needs turi an 37, rural 04 billions)	101

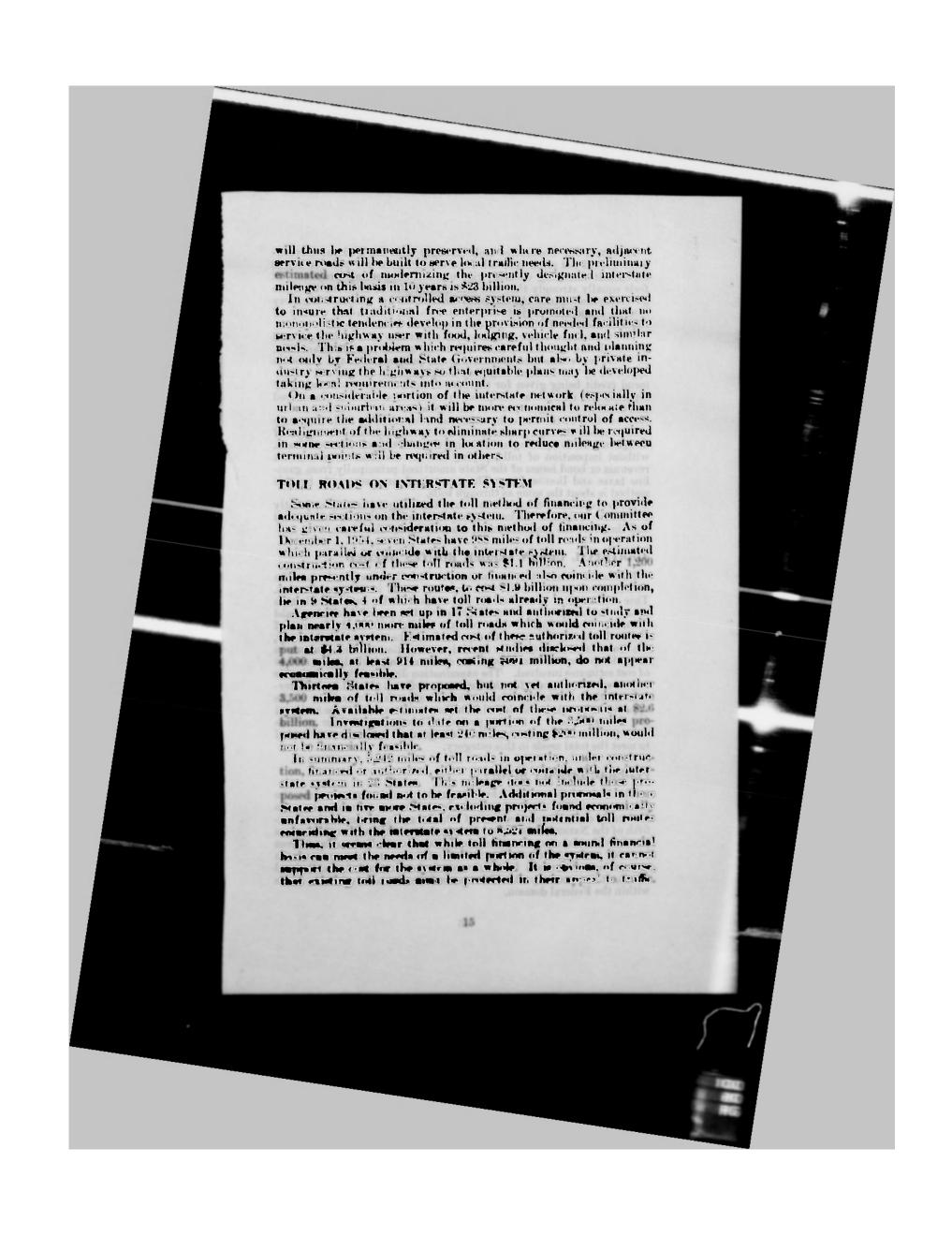
#### CONTROLLED ACCESS HIGHWAYS

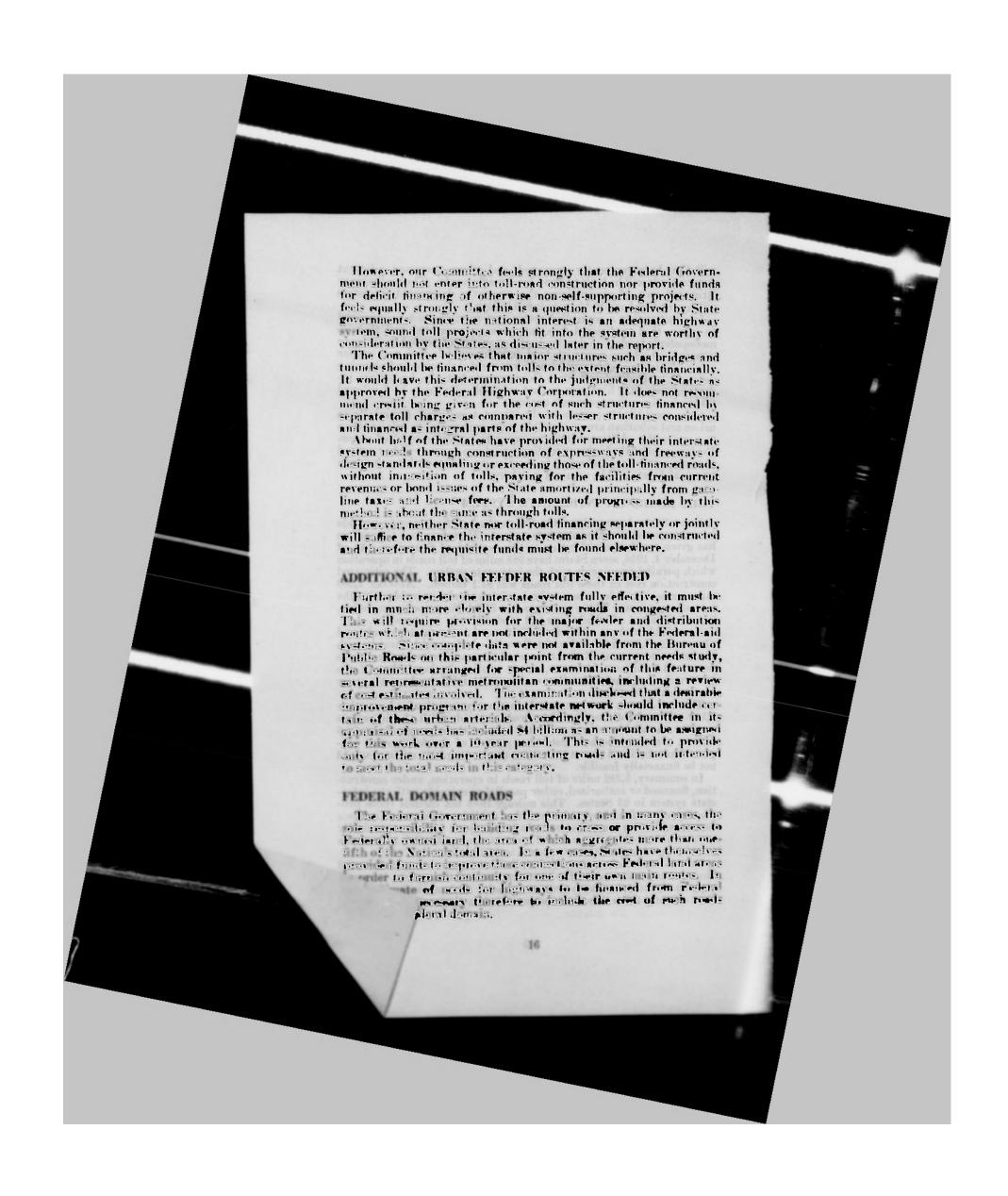
The interstate system which carries the top national economic and defense priority is planned for completion in 10 years. One of its principal features is provision for adequate right-of-way to permit control of access to the highway itself. Otherwise, experience shows that the facility becomes prematurely obsolute due to developments crowding against the roadway which made it unfit for the purposes for which it was designed. Control of access to the degree required by traffic conditions is essential to the protection of life and property. It is also essential to preserve the capacity of the highway. So far as the investment of funds in major roads is concerned, provision for control of access to the extent required by truffic is fundamental. It assures that roads financed by the sale of bonds will still be serving efficiently when the bonds mature at a future date. Even though control of access may not be essential to a particular section of road at trol of access may not be essential to a particular section of road at the time of construction, provision should be made for future control, when it becomes necessary.

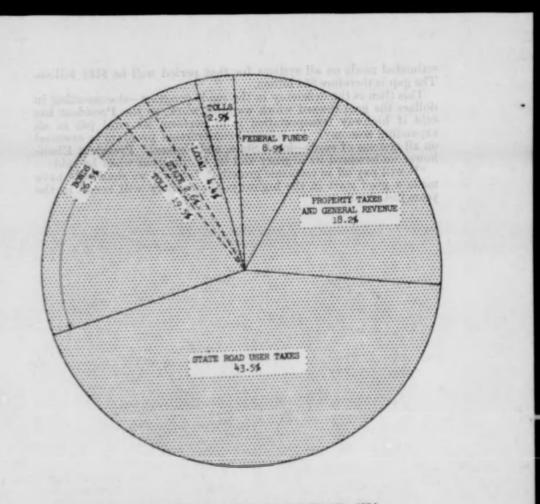
Present highway inadequacy results in part from the need to rebecause of unlimited and uncontrolled access. We must not reteat such easily mistakes in the large investments which must be made now. State highway departments cannot meet the need for this type of facility. At the current rate of improvement, the interstate network would not reach even a tolerable level of efficiency in half a century. It is clearly necessary in the national interest to accelerate the

linder the standards used in developing the program, approximately 1,000 miles of the interstate system when completed to 1974 standards would remain 2-lane highways, but large sections would become 4, and in some cases 5- and 8-lane facilities to meet anticipated traffic volumes.

Additional grade separation structures also will be required at many points on the system to carry intersecting routes over or under the main route, and traffic will be brought onto and taken off the at selected points with meximum selecty. The correctly of the read







## BOURCES OF FUNDS FOR HIGHWAYS - 1954

These roads are located in the National Forests and Parks, Indian Reservations, National Monuments, and other public lands. While the majority of these road needs are in the Western States, there are also such areas in most of the 48 States, Alaska, Puerto Rico, Hawaii, and the District of Columbia. Many of these roads provide access within our national recreational areas, and serve to generate a considerable notion of the vehicle travel mileages on which Federal and State fuel tax revenues are dependent.

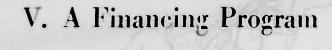
## SIZE OF PROGRAM REQUIRED

To what extent will the highway needs of the country—Federal, State, and local—be met if the present program is continued? Alternating the attricture and other highway revenue sources, there would be available for sonstruction during the next 10 years a total of \$4° billion. As indicated in the tabulation on page 32, the total

c-timated needs on all systems for that period will be \$101 billion.

The gap is therefore Six billion.

This then is the deficiency in the roads program—documenting in dollars the goal toward which we must work, as the President has said of highway Transportation is to perform its vital job in an acceptance of the program of the period of the period



#### THE FEDERAL SHARE

The responsibility for financing road and street construction in the United States is shared by Federal, State, and local governments, with the States and local governments assuming the major portion. If the recommendations of this Committee are accepted, the Federal portion of the cost for this \$101 billion of needed highways would be about the responsibility to tinance the remaining 70 percent.

The additional responsibility accepted by the Federal Government in this program is for the development of the interstate system together with its essential urban arterial connections. The existing learn interest in our deals, committee network of highways remains unchanged.

unchanged.

This interest as expressed in the Federal Highway Act of 1916 in its presently amended form authorizes Federal contributions of 8-15 million to the primary system, \$210 million to the secondary system and certain amounts to urban routes and to routes on public lands.

The Committee betieves these contributions are essential to a bal-The Committee believes these contributions are essential to a balanced program. The funds now authorized for urban routes could be reduced to \$75 million per year, because much of the work to be done with these funds as previously authorized is within the interstate system. Forest Highway funds in the amount of \$22.5 million per year should be continued.

The amount of the continuing annual Federal-aid program over and above the requirements of the Interstate System which we recommend is tabulated herewith:

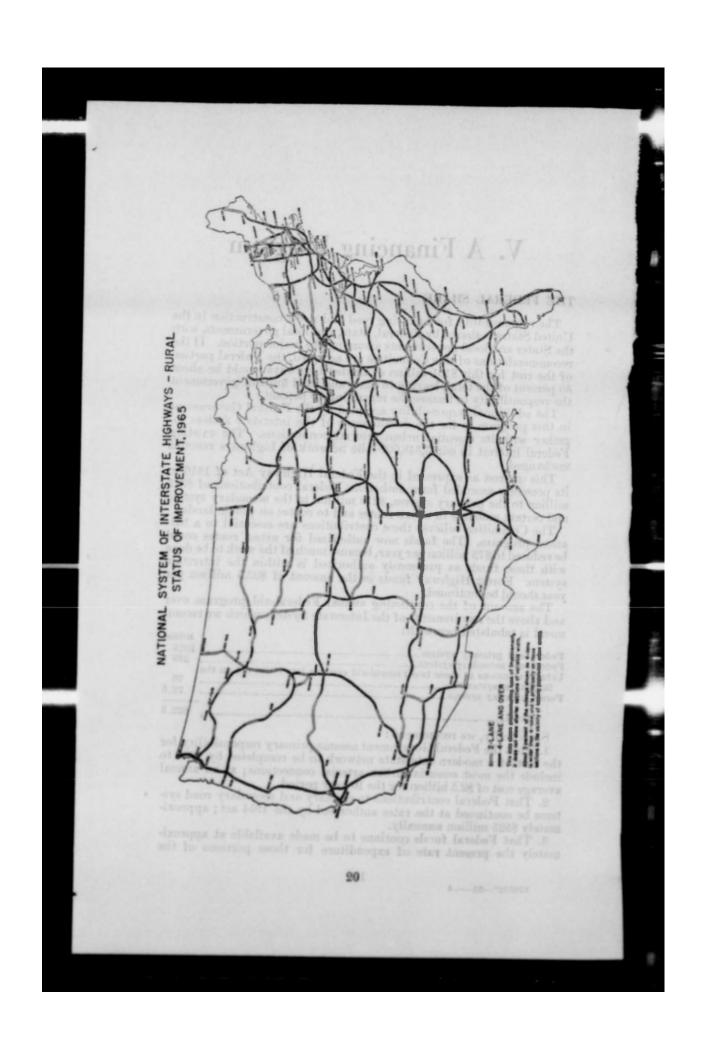
Specifically, we recommend:

1. That the Federal Government assume primary responsibility for the cost of a modern interstate network to be completed by 1984 to include the most assential urban arterial connections; at an annual average cost of \$2.5 billion for the 10-year period.

2. That Federal contributions to primary and secondary road system be continued at the rates authorized by the 1954 act; approximately \$525 million annually.

3. That Faderal funds continue to be made available at approximately the present rate of appenditure for those portions of that

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Federal-aid primary and secondary systems in urban areas not on the interstate system; approximately \$15 million annually.

4. That Federal funds for forest highways be continued, at the present \$22.5 million per year rate. Funds for improvement of the other public land roads within the public domain should be contained in the budgets of the Federal agencies responsible for the administration of these lands as mentioned above but with the funds themselves transferred to the Bureau of Public Roads for expenditure as done at present. These funds presently are at the rate of \$58.5 million annually. annually.

Proposed 10-year national highway program financing

inomia of roles betalquesa	Estimated 10-year needs (billions)—rumi urban total	Proposed financial responsibility			
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Interstate:  Bu sting. Extended Federal aid primary. Federal aid secontary Federal aid secontary	912   911   4 4 20 50   30 15 14 0 4 18	<b></b>	83. 15 2. 30 . 75	\$1,00 1.00 125,88 12.90 (Included Federal a(d pri- mary.)	\$23.00 4.00 29.03 15.00 .75
Forest highways	1 n e l u 4 e d	25	6 23	\$40.77 17.41	72 m 17 m

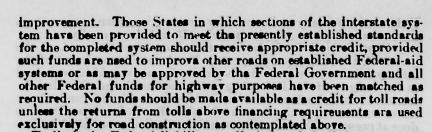
ning to man Lindencer With Amelylous of Amely \* Reduced by 0.75 billion and 0.25 billion taken up by Federal at 1 urban and feeset highorny funds.

## STATE AND LOCAL PARTICIPATION

The Committee is of the view that the traditional requirement for local financial participation is sound and should continue. It is pleased to find that the Governors' Conference was of the same view. The Committee recommends no change in the matching requirements on presently fixed except for the interstate system and the counceting round included in the 27 billion program. In the accelerated program, the States would be expected to contribute annually the amount they are required to contribute now to obtain funds from the unique made available to the interstate system by the Federal erminent. The cities would be expected to participate to the same degree. This would make the cost of the 10 year program to the Federal core of the cost of the 10 year program to the Federal core of the cost of the 10 year program to the Federal core of the cost of the 10 year program to the Federal core of the cost of the 10 year program to the Federal core of the cost of the 10 year program to the Federal core of the cost of the 10 year program to the Federal core of the cost of the 10 year program to the Federal core of the cost of the 10 year program to the Federal core of the cost of the 10 year program to the Federal core of the cost o

## PURCHASE OF EQUITY INTEREST IN EXISTING ROADS

Some States have already constructed sections of the interstate system to the required standards with either State or toll tinancing and others are proceeding along similar lines. Such construction should not be discouraged by this report since our goal is maximum highway



required. No funds should be made available as a credit for toll roads unless the returns from tolls above financing requirements are used exclusively for road construction as contemplated above.

To limit the Federal liability, credit for roads built between 1947 and 1951 should be limited not only to those sections fully meeting the new standards but also to a maximum of 40 percent of costs other than financing. The credit for those roads completed prior to the calendar year 1955 should be limited to 70 percent of such costs. In no instance, would credit be given for Federal funds expended on the road or for toll roads, in excess of remaining amortization. Roads built at a later data should be credited at full cost.

a later data should be credited at full cost.

The funds thus made available to the States will not only encourage matching of available funds but will also make possible accelerated improvement of primary, accordary and other roads, and will encourage local financing of interstate mileage to make funds available for other roads without increasing total Faderal responsibility. They will be paid to the States only as required to meet the costs of projects approved for construction and, it thus appears would provide a major incentive to the highway improvement program as a whole,

## A FEDERAL HIGHWAY CORPORATION

The Committee finds it feasible to finance the needed improvements on the interstate network through a capitalization of appropriated funds in accordance with accepted financial principles, creating for this purvous a Federal Highway Corporation as an independent agency of the Government.

In the expenditure of funds provided for the interstate system, the Committee recommends that Congress provide legislation to guide the Corporation in allocating such funds in a manner which would reflect the needs of the system in the respective States as jointly determined by the Commissioner of Public Roads and the States, and finally certified by the Commissioner of Public Roads.

To accomplish its purposes, the Federal Highway Corporation should be empowered by the Congress among other things to issue bonds and ntilise the proceeds therefrom for the following purposes.

For payments by the Corporation to the States of the cost of

For payments by the Corporation to the States of the cost of constructing projects on the interstate system and approved afterial connecting routes in urban areas; or payments of the cost of such projects undertaken by the Federal Government in the Federal Government:

2. To establish an appropriate credit to a State which has huilt subsequent to the date of designation of the interstate system or does build within the period 1955-64 with State funds, or funds of an agency ander State highway department control, sections of the interstate system, toll or nontoll, in conformance with the practitud design standards and other requirements which may be established by the Congress and the Corporation;

3. For necessary costs of administration, research, planning, and other numbers as authorized by the Congress:

4. To establish an advance revolving fund, if requested by any State highway department, to enable it to prosecute the program pending receipt of any payments described above.

Consideration might be given to authorizing the Corporation at the request of a State to receive funds to be made available annually by the State to extend its bond issue thus capitalizing for the State its proposed annual expenditures on the interstate system. This might be helpful in those States with income insufficient to meet their matching requirements. It would require agreement as to rate of interest. ing requirements. It would require agreement as to rate of interest, security, and charges made by the Corporation for this service. Such agreement should be made only with the approval of the Treasury and then only if possible without affecting the marketability and cost of the bond issue.

#### **BOND ISSUES**

The Corporation should be authorized to issue honds, in an amount sufficient to meet its share of the costs to complete the interstate system during a construction period of 10 years, with maturity schedules, interest rates and other conditions determined by the Corporation with the approval of the Secretary of the Treasury. Similar authority would extend to issuance of other bonds under one of the State participating proposals referred to above. The honds would be fully taxable. The obligations of the Federal Highway Corporation issued for interstate system improvements should be secured by a contract between the Corporation and the Treasury Department under the terms of which it should be provided that the Corporation will receive certain

of which it should be provided that the Corporation will receive certain specified amounts annually as authorized by the Congress, always sufficient to meet its obligations. It is estimated that these amounts plus those proposed herein for continued allocations to the other Federal-

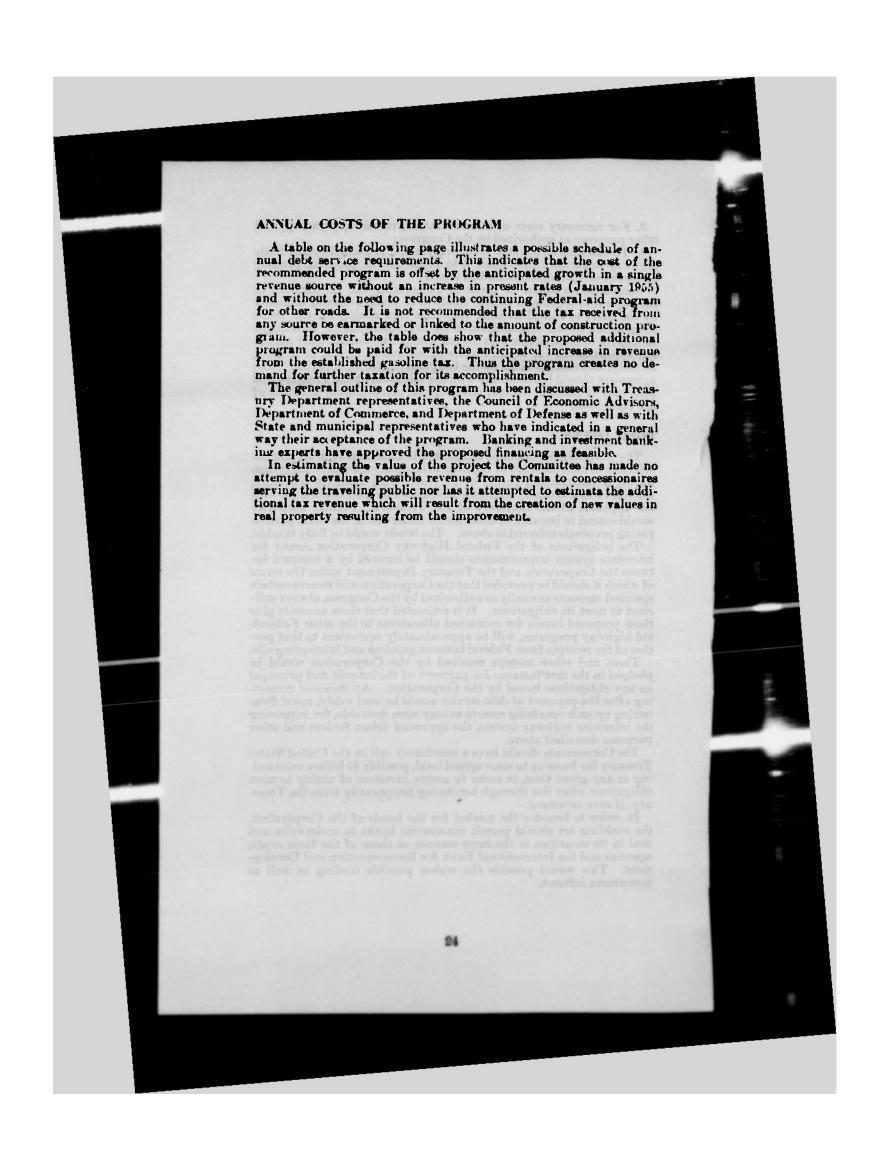
aid highway programs, will be approximately equivalent to that portion of the receipts from Federal taxes on gasoline and lubricating oils. These and other moneya received by the Corporation would be pledged in the first instance for payment of the interest and principal on any obligations issued by the Corporation. All balances remaining after the payment of debt service would be used solely, apart from setting up such operating reserve as may seem desirable, for improving the interstate highway system, the approved urban feeders and other purposes described above.

The Corporation should have a mandatory call on the United States

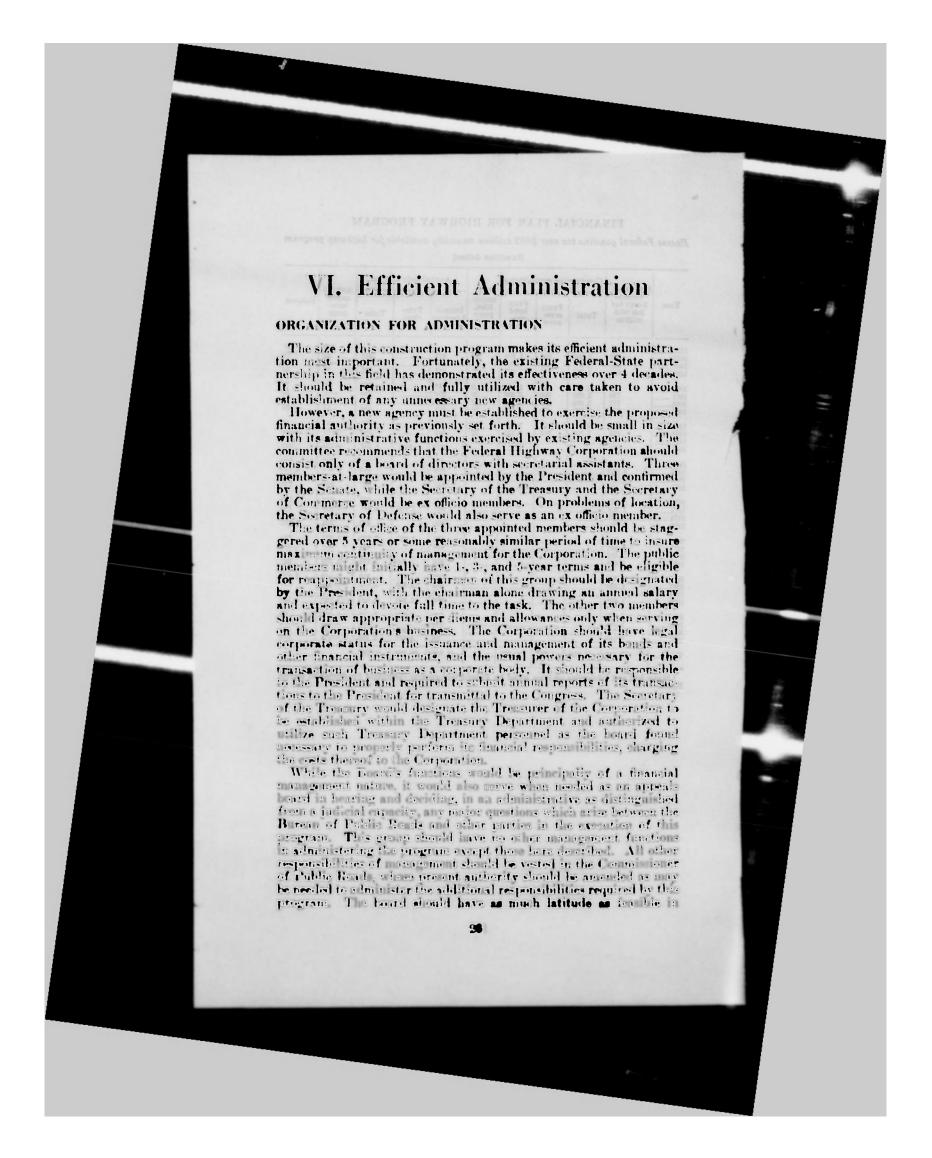
The Corporation should have a mandatory call on the United States Treasury for loans up to some agreed total, possibly \$5 billion outstanding at any given time, in order to assure investors of ability to meet obligations when due through borrowing temporarily from the Treas-

ury, if ever necassary.

In order to broaden the market for the bonds of the Corporation, the enabling act should permit commercial banks to underwrite and deal in its securities in the same manner as those of the farm credit agencies and the International Bank for Reconstruction and Development. This would provide the widest possible trading as well as investment interest.



## FINANCIAL PLAN FOR HIGHWAY PROGRAM Excess Federal gasoline tax over \$623 million annually available for highway program Estimat d Construction expenditure Federal Joseph Lax Jess 5623 million Total From From Annual fiebt service Annrali exònss reve-nues From bond pro-Interest Prin-1958 1951 1962 1962 1968 1966 1966 8A27 \$1,000 367 821 \$,000 2,700 \$300 500 500 \$300 1, 600 1, 900 2, 200 79 201 65 \$15 117 \$16 440 117 827 300 674 843 1, 107 800 840 800 400 777 818 1, 400 1, 400 1, 500 2, 700 1, 909 963 I. -14 -10 -386 -124 -422 -124 -903 -594 -1.279 -804 674 543 607 None 334 212 410 1,37 2,125 592 592 502 1,500 802 802 2,002 847 1, 115 122 716 1, 004 1, 141 1974.... 1975.... 2, 447 490 1, 171 1, 218 1, 364 1, 360 111 870 1,682 607 2, 200 474 480 2,690 424 2,824 -1, 351 967 968 -1, 359 1, 201 1, 201 1, 623 1, 661 2,079 2,186 1,186 | 1864 | L.671 | 208 | 2,500 | 150 | L.5772 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 | 1677 I Me for fuel and tubricating off cases invied by Federal Geverament estimated by Bureau of Public Bloods. \* Me for fuel and subricating of case invied by Federal Government estimated by Bureau of Pahliculas. 25



approving agreements with the several States and in resolving differences between the States and the Bureau of Public Roads, hearing in view its purpose to provide a maximum highway program with the total available funds.

Staffing for the Corporation (other than secretarial assistants) would be provided by the Bureau of Public Roads and the Treasury Department. The Bureau of Public Roads would continue to perform all of its presently authorized duties including those in connection with the continuing Federal-aid highway program. The Commissioner of the Bureau of Public Roads would serve as Executive Director of the Corporation in addition to his usual duties as Commissioner of Public Roads.

#### ADMINISTRATIVE PROBLEMS OF THE PROGRAM

Consideration has been given to certain administrative problems which will arise when a program of this magnitude is undertaken, and while some are difficult, the Committee is convinced they can be satisfactorily met.

Probably the most serious initial obstacle to execution of this program is a shortage of highway engineers and technical personnel. Completion of the interstate system program in 10 years would entail considerable expansion of the workload. A canvass made through the Highway Research Board of the National Academy of Sciences and the American Association of State Highway Officials, whose opinions in this field the Committee accepts as competent, indicates, however, that the shortage can be met by cooperative effort on the part of highway agencies, particularly if the several States utilize the private engineering organizations capable of providing sound engineering in this field. Simplified procedures and standardization of specifications possible on a long-range program should be encouraged to reduce the engineering requirements.

## IMPORTANT TO EXPAND HIGHWAY RESEARCH

An easential part to any large construction program is continuing and adequate research. Therefore, the Committee arges that the present remarch program be continued and enlarged to insure that the latest thinking of the engineer, the scientist, and the administrator to available to the program, thus insuring economic and efficient accomplishment.

## MATERIALS AND CONTRACTORS ARE ADEQUATE

While a construction program of this am would impose an additional and heavy load upon the centracting, road equipment, and highway materials industries, surveys made for this Committee by the American Read Builders' Association and the Associated General Contractors of America give assurance that the program is feasible. A substantial enlargement of the current construction program in the highway neid can be achieved by highway contractors without difficulty. Since several years are required for the construction program to reach its peak level, anti-le time exists for the training of squipment overators and other necessary skilled workers. These conclusions are substantiated by an earlier and independent finding of the American Association of Stata Highway Officials. During World War II,

the American contracting industry demonstrated its ability to meet accessfully a challenging program of this magnitude.

Information furnished by the Bureau of Mines as to the outlook for increased availability of cement, aggregates, and petroleum producta indicates that no critical bottlenecks are foreseen once a construction program of definite size and duration is authorized. Other key materials are expected to be available in ample quantities as determined from studies made by the Bureau of Public Roads.

### SOME LEGISLATION NEEDED

A study made for the Committee by the Highway Research Board shows that in many States important revisions of enabling legislation governing the tinancing and construction of State highways will be needed for efficient execution of the program. This modernization of statutes is essential to success of the program, especially in three areas:

1. In the advance acquisition of land necessary for right-of way.

2. In the control of access, which as was pointed out earlier in this report is fundamental to the development of the interstate system as contemplated.

3. In the integration through cooperative working agreements of State, city, and county agencies concerned with street and highway research, planning, and construction.

The expeditious purchase of land needed for right-of-way is particularly important from the staudpoint of cost. Inadequate State laws in this regard could be serious obstacles to the program. Likewise the lack of adequate laws to control access in some States could

wise the lack of adequate laws to control access in some States could nullify the program. It must be expected that legislatures in these States requiring modifications of their statutes will take prompt so-

tion to remedy the situation.

It is recommended also that for the early improvement of the interstate system and its connecting urban arterials, provision be made by the Congress for exercise of the Federal right of eminent domain in cases where this is necessary, and is requested by the State, similar to that authority now contained in the Federal-aid Highway Act as

to that authority now contained in the Federal-aid Highway Act as related to the program of accass roads for the national defense.

The various agencies concerned with highway administrative research should concentrate early effort to development of the needed legislation whereby States and other agencies may jointly participate in the most effective manner in huilding the needed highway improvements being recommended herein. It might be pointed ont that failure to do this may seriously delay and isopardize a State opportunity to receive the very substantial Federal aid proposed herein for proposed on the intervitate system.

for projects on the interstate system.

Utilities and other interested parties appeared before the Committee to point out the hugy costs which they would face in the relocation of utilities in the event the program is adopted. They urge that the Federal Government hear the cost of such relocation. Present estimates include only those right-of-way costs which must be assumed under the laws of the several States and do not costs in funds for this purposs. The Committee has not revised these estimates to meet the views thus presented nor does it make any specific recounmendation in this proposal which is, of course, far reaching in its effects. It is anderstood that it is a broad nolicy matter already receiving the attention and consideration of the Congress.

# VII. Conclusion

The Committee in arriving at its conclusions has sought the views and recommendations of many representative agencies in our economy, of Federal and local government, and of individuals with outstanding experience in highway development. It has found a preponderant opinion that our precent highway system is inadequate for existing traffic, that improvements are not keeping pace with increasing traffic, and that the cost of an inadequate system is high not only in wear and tear on the automobile but also in accidents and loss of life.

At present, approximately \$47 billion is expected to be spent on highway improvement during the next 10 years as compared with \$101 billion needed to modernize our highway system. The Committee believes that about half of this deficit of \$54 billion should be assumed by the Federal Government. The half which represents the cost of a fully modernized network of highways connecting our most important cities, known as the national system of interstate nighways, together with important feeder routes in congested population areas, can be fully justified as a Federal responsibility due to the value of the system to the national economy as a whole, to interstate commerce, to safety, and to national and civil defense. The remainder of the program enough continue either as a joint Federal-State responsibility as in the case of primary and secondary roads, or as a local government responsibility.

The Committee offers no suggestions as to how local governments

responsibility.

The Committee offers no suggestions as to how local governments may raise funds to do their share of the program. Present matching requirements are continued, credits for completed portions of the interstats system must be used on other roads, the assumption of major responsibility by the Federal Government for the interstate system releases corresponding amounts of State funds for other roads. Thus, there is both incentive and encouragement to State and local governments to accelerate their own programs. The Committee house Thus, there is both incentive and eucouragement to State and local governments to accelerate their own programs. The Committee hopes and believes that all government units will participate and cooperate in this program designed to meet the needs of a growing America in which the highway system used daily by our people is an integral part of our way of life. In doing so, we shall further strengthen our system of government to meet the President's stated desire for "a cooperative alliance between Federal Government and the States so that government " " will be the misnager of its own area."

We are indeed a nature on wheels and we cannot permit these

We are indeed a nation on wheels and we cannot permit these wheels to slow down. Our mass industries must have moving supply lines to feed raw materials into our factories and moving distribution lines to carry the finished product to store or home. Moreover, the hands which produce these goods and the services which make them useful must also move from home to factory to store to home.

Our highway system has helped to make this possible. We have Our highway system has helped to make this possible. We have been able to disperse our factories, our stores, our people; in short, to create a revolution in living habits. Our cities have spread into suburbs, dependent on the automobile for their existence. The automobile has restored a way of life in which the individual may live in a friendly neighborhood, it has brought city and country closer together, it has made us one country and a united people.

But, America continues to grow. Our highway plant must similarly grow if we are to maintain and increase our standard of living. There can be no serious question as to the need for a more adequate highway system. Only the cost and how it is to be met poses a problem.

highway system. Only the cost and how it is to be met poses a problem.

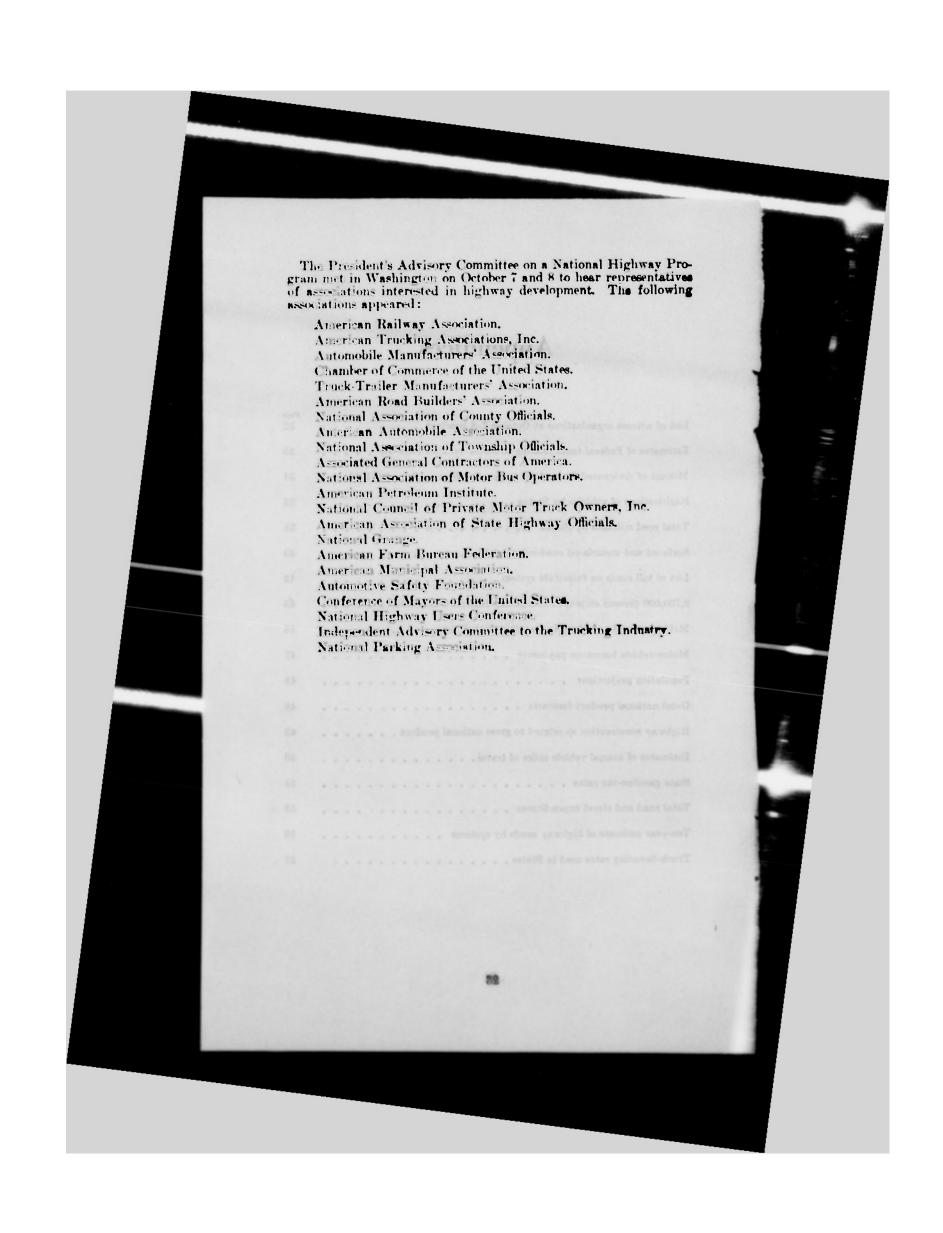
The Committee realizes fully the necessity for the reduction and early elimination of the deficit in the annual budget, the reluctance of the Congress to increase the Federal debt limit, and the heavy tax burden already borne by our people. It also is sympathetic to "payas-you-go" financing. However, in this instance, the advantages of a modern, efficient national highway network to be completed in 10 years to meet the traffic demands to be reached a decade later, and with a minimum life of 30 years justifies its financing through a bond issue to be retired during the useful life of the system. The proposed financing need not be inflationary since the financing is spread over a 10-year period and the program can be planned to fit in with general governmental fiscal policy. Bonds will be retired on schedules from general revenue to be specifically appropriated by the Congress in which the anticipated increase in the gasoline tax alone suffices to service the bond issue while continuing a substantial Federal-State cooperative program on other roads.

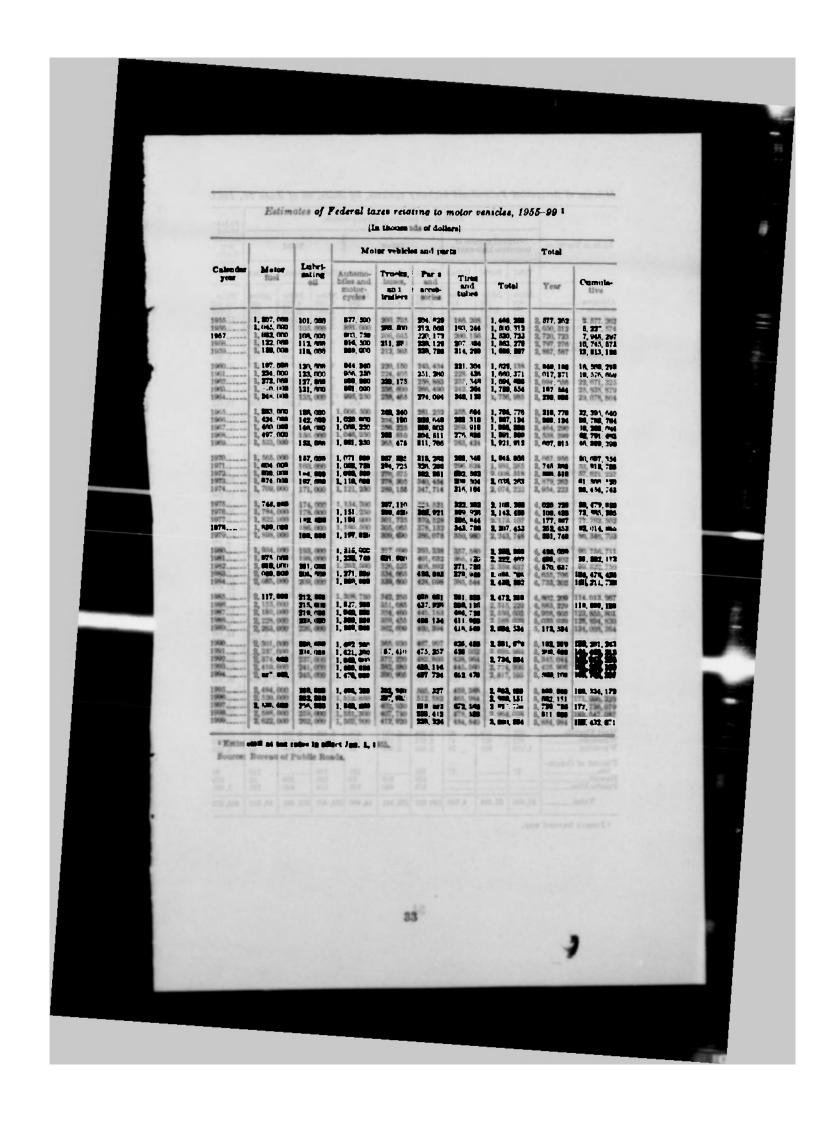
Federal State cooperative program on other roads.

The Committee has complete confidence in the continued growth of America. Its increasing population and expanding economy requires a vactly improved highway system. In fact, we face a challenge today and America has ever evidenced its readiness to meet a challenge head-on with practical bold measures.

Therefore, the Committee believes that an increase in Federal ex-

# Appendices

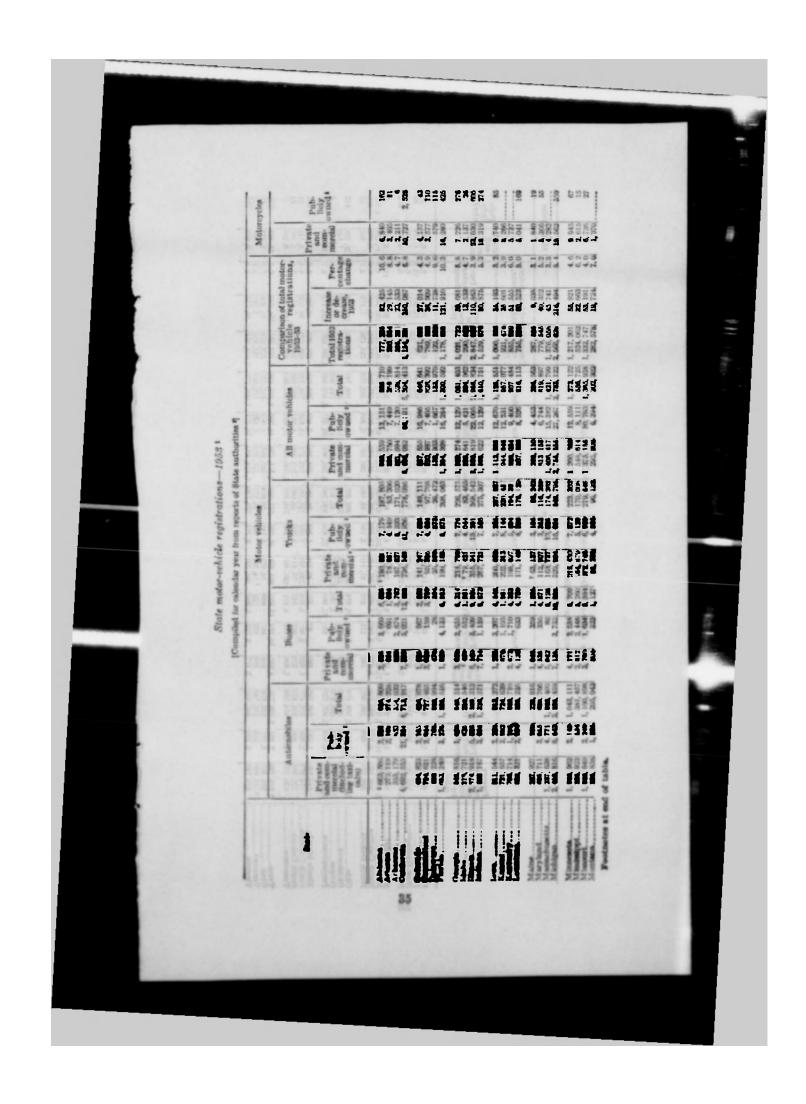




Mileage of designated Federal-aid highway systems, by State, as of June 50, 1954

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<sup>1</sup> Present traveled way.



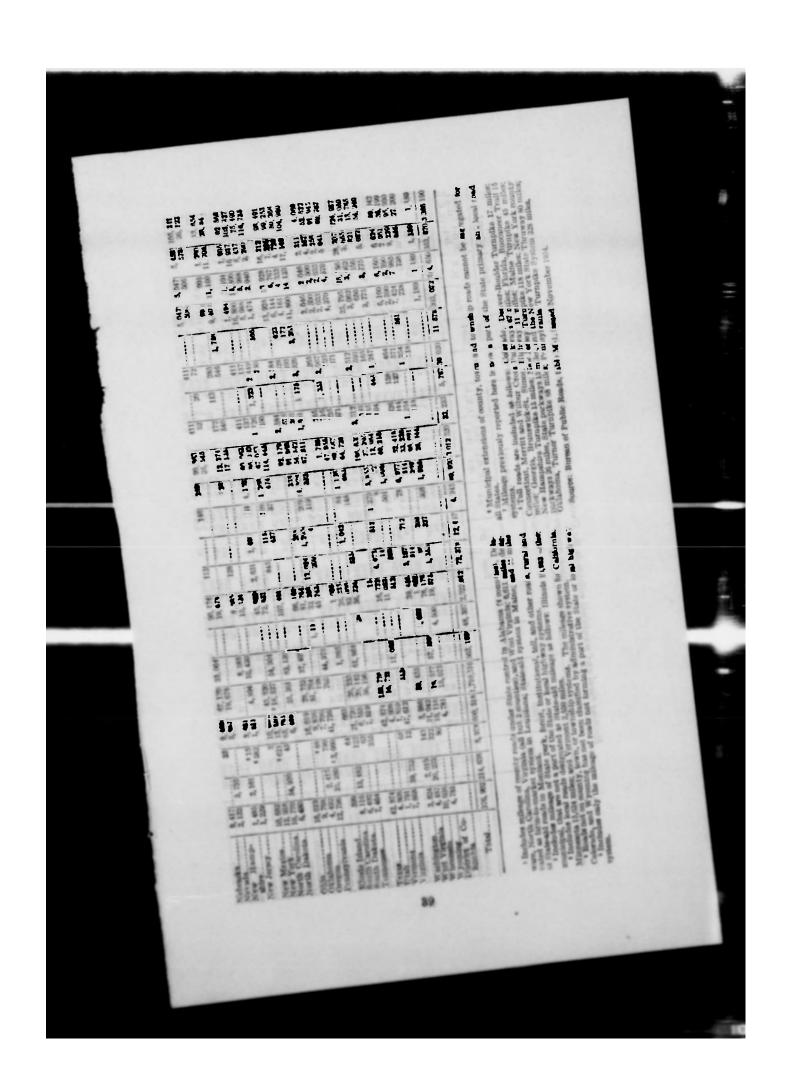
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ng rural and municipal mileage in the United States -- 1953, classified by system | Compiled for him available year from State Lichway plann in curvey data]

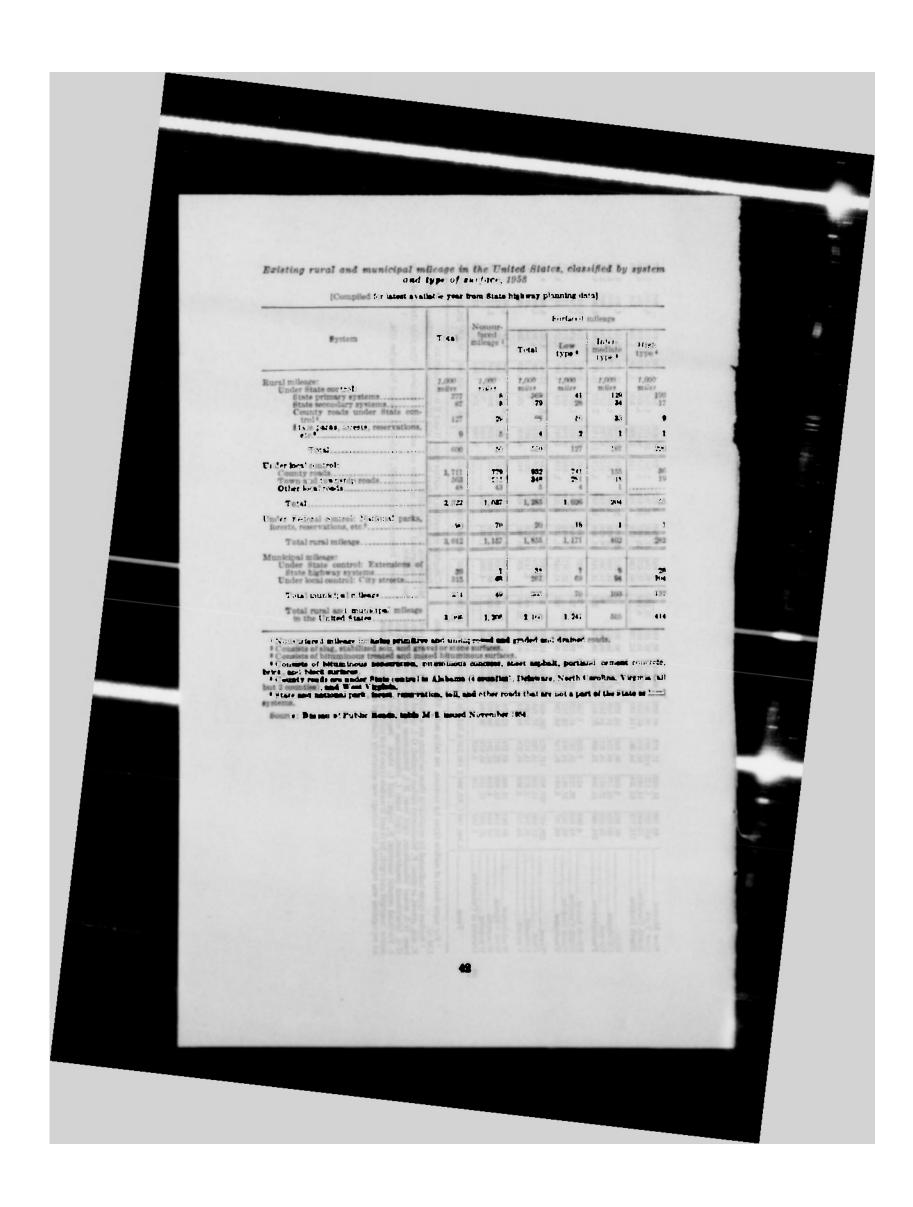
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9759	local control *	Local city streets	6, 310 1, 636 3, 846 4, 1 23, 275 23, 275	25 9 5 25 9 5	4454 4454	項目できる では 単独に 単独に	1,146 1,000	5 18 18 18 18 18 18 18 18 18 18 18 18 18
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	State sentrol	Retention of the second		S o				7.7.7
	Under	Exten- sions of State pri- mary sys- tems	877 883 1, 278	HE SH	1, 570	1,046 519 641	230 250 131 131 1,000	1,47
		Total rural roads	60, 501 28, 648 66, 513 113, 099	89, 772 10, 479 8, 842 42, 853	88, 131 40, 112 108, 862 88, 483	-	444	-
	1,1	Fotal	8, 480 1, 067 19, 268	788	801	120	*	
	d control a	Other na- tional roads	812	116		228	9	120
	Under Federal	Na- tional fortian reser- vation roads	5	2	=			•
	Under	Ns- tional forest high- ways	3, 572	3 1	2	1	*	180
		Total	40, 306 16, 306 36, 993 81, 188	7, 920	50, 886 37, 183 98, 391	92, 168 115, 128 43, 470	8, 139 12, 807 15, 925	
mileage	control	ds ds	1 2	8				
4	nder E	Town and town ship roads	1	7, 98	2, 510 73, 408		4 5	2
	U.B	County roads	SEES SEES			a agai		4,0
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		Other State roads i	Mr.	-	200	-	- 121	1,256
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Municipal mile	-		Total				140 220 235 3, 198 148 5, 463		2823	• -:
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	1	T	Total	414				1,605 1,618 207 4,402 4,312 H 122	2424	100
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		Total	1000	FEAS	4-4	444.	58 · s	rene	祖名三日	英州城
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### Toll roads and the United States interstate highway system Addi-tional pro-posals Total Total Alabama... 330 1 1 23 366 1 418 1 417 150 157 234 140 Kentucky.... 100 Maine.... 200 313 A 351 200 40 79 373 \* 295 222 135 76 1 287 659 36 70 287 Total miles 1,247 3,344 917 9,737 Total. 2,937 6,242 8,295 A DV 1 Not feasible. 143 miles not feasible. 220 miles not presently feasible. \* 110 miles not heathle. 225 miles not feasible. Toll roads paraticular or serving same ritics as designated United States, Cost 1 (militon) State Tall route Miles Status Tennessee Line-Mobile West Momphis-Little Rock Morritt and Wilbuz Cross Parkways. Green wich-Killingly Expressway. Hollywood-Fort Pierce Fort Pierce-Jacksonville. Truswille-Clearwater. Bucenneer Trail Extension Carterwille-Torota Line Tennessee Line-Carterwille. Chienge-Rockford. Chienge-Antioch. Chienge-Antioch. Chienge-Antioch. Chienge-Antioch. Chienge-Lows-Lindians-Line. Hammend-Indianapolis. In dianapolis-Kentucky Line. East 9t. Louis-Indiana-Line. Hammend-Indianapolis. Indianapolis-Coomwat. Commell Bloffs-Dave-speet. Frank Coll. Transike. Tennessee Coll. Transike. Tennessee Coll. Transike. Tennessee Coll. Transike. Tennessee. Tennesse Alabaras..... 250 Proposed, not authorized 133 Under study, not authorized; previously found not feasible. 67 In operation. \$250 100 Connecticut... 58.0 100 Bonds partially sold.... 208.0 103 Authorized 278 Preceded, not authorized 278 do 280 do Floris 87 150 80 30 225 60 100 40 162 163 225 100 290.0 300 100 300.0 See footnote at end of table, 829375\*-85---4

Finle	To I route	Miles	Fintus	(million)
Kentucky	Lousvin-Eiuntethionn Kismbethiown-Tempesses har.	40 300	Under construction. Anthorwest, not studied.	3A. 80
Loniriane	Louisville-Cincinnati, Ohio. Meuros-Muiden	300 75	Proposed, not authorized. Proposed, under study; not authorized	80 60
Maine	Kittery-Portland	47	In countion	21.
	Fortland-Augusta	200		140
Manachusefts	Weston-West Stockbridge	125	: Huarte anid	239
	Watten-Borton	10	Printing	100
Michigan	Buy City Tairds Ohis	176	· Authorized, formal and feasible— miles, \$40 million.	226
Mitaus ppl		201	Propensed, not authorized	295
M . ~ Ori	Kansas City-St. Louis-	45	do	300
Nebruska	Omaha-Colorado line	200	Anthorise), under stady	200
Kee mamranas.	. Seabrook-Portsmouth Concord-Nashua	15	Authorized, to be built in 1955	23
New Jermy	New Jersey Turnpiks	118	in operating	255.0
	State line extension of turn-		Anthornwi, under study	75
	Ray West Turnpile, Link to l'enneylemen Turn	60	Under construction	300
New York	York State Thrumsh	204	In operation	<b>III</b> 0. (
	do	183	Vector countraction Partiv Spanord, so be completed by 1996	110.0 300
New York		173	Not setherland, proper-	232
Ohio	Albeny-Co	200	T arier construction	200
2000	Ciprinnati-Control		Authorized—70 miles (\$93 million)	825
klahoma	Tulsa-Oklahoma City	53	In operation	38.0
	7 Telm-Misseri I	222	Atti Lorip 4. Jound feasible	142
ennsy vanis	I william I want to be the print to be a second	307	Pinanced	68.0
	. Seconton-New York Line	40	In operation Automotive, not studied	75
	Eriz-Ohio Line	50		7
COLUMN	Nucley Remarky I me	45	Proposed, not authorized	74
	Knoxville-Chattanooga- Memphis-Bristol,	\$00	do	350
	Nushville-Georgia Line	130	Mentioned anly with each	175
eras.	Dollas-Fort Westh	24	Authorized, reported females	
1-4	Oklahoma Line Hunton	20	Authorized private responsition	180
Sectoria	Richmond-Putersburg	36 20	Aprinariani, imported irquible	310
Vashington	St. Paul-Illinois Line		Authorized under study	200
Visconsin	Milwankre-Hinois Line	40	Authorized, not bus his	200
	Total.	9,737	***************************************	9, 922. 3
	Reported not school access			1, 251
	and the planting stock, of	8, 537	Charles on Section 1	6,601.3

SUMMARY

	Miles	Cost (million dollars)
In operation Under construction or frameed	1,058 1,247 2,907 8,295 1,280	\$1,001. 2,001. 3,196 2,402 1,231
Total	9,737	6, 922,

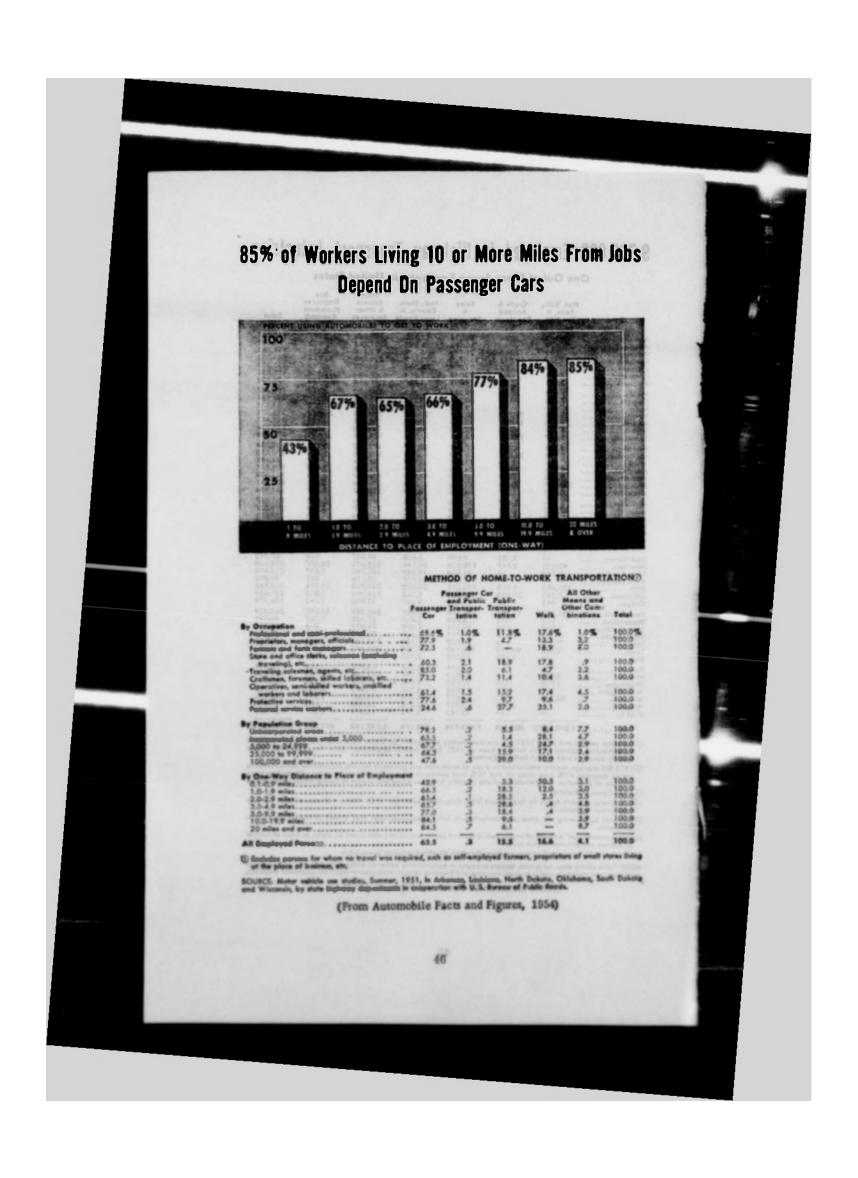
# 9,700,000 Employed in Highway Transport Industries

One Out of Every Seven Employed in United States

State	Mot. Voh., Parts, & Tire Mig.	Crude & Rollined Petroleum	Sales & Servicing	Fed., State, County, & Lacal Roads	Drivers & Other Employes	Employes (Common Carriers)	Total
	0	(1)	0	0			10000000
Alabama	3,963	344	30,034	12,591	100,644	2,271	149,847
Arizona	74	-	10,678	3,862	58,245	672	73,531
Arkinnsos	203	4,580	21,195	5,268	79,216	1,321	111,783
California	39,556	39,753	157,328	29,602	\$24,069	1,066	803,052
Colorado	549	1,792	23,299	6,538	71,262	2,908	109,851
Connecticut	2,471	77.3	25,348	7,864	17,418	193	26,434
Delaware	3,211	95	4,302	1,217			
Florida	444	98	39,354	12,243	140,050	3,248	195,437
Georgia	7,200	149	43,114	13,594	121,260	2,367	53,375
1daho	1.000	95	9.658	3.678	39,572	10,479	386,374
Elirgia	22,300	16.747	97,527	20,887	216,434	3,662	325,465
Indiang	78,700	11,047	55,025	10,385	109,470	1,494	166,356
10w0	1,359	12,528	42,512	11,337	104,366	1,699	171,018
Fightot	6,877		34,211	7.5304	10000		
Kentucky	3,173	3,376	27,049	10,117	102,713	3,940	150,368
Louisigna	350	24,633	28,483	10,594	105,703	2,816	172,615
Moine		1 4 4 7	11,811	5,463 7,179	74,448	2.875	118,841
Maryland	5,776	1,867	26,696	17,768	126,370	5,894	211,868
Aliassachusetts	9,728	4.484	87,516	22,225	276,236	8.011	855,541
Michigan	3,075	217	44,724	16,329	113,842	3,767	181,954
Minnesofo	3,073		12.7	2.77	127.500	1.00	121,247
Mississippi		3,887	20,443	12,756	83,206	5,519	258,827
Missouri		1,043	00,934	11,714	43,306	453	59,621
Montand		2,386	23,018	3,465	66,476	2,610	98,423
Nebraska		348	3,065	1,465	17,669	190	22,389
Nevsda		MALE PARTY IN	6,407	3,553	24,319	578	35,057
New Hompshire		12,690	54,223	11,787	171,003	11,574	276,977
			9,699	3.476	49,807	552	67,592
New Mexico		2,849	138,826	51,146	325,670	20.577	579,668
New York	707270	2,047	48,824	14,269	142,390	3,977	210,800
Horth Carolina		WI OT LING	10,560	3,737	25,184	225	39,805
North Daketa		8,222	103,291	25.629	249,838	10.374	528,849
Ovlohomo		27,310	35.561	8,746	126,594	1,802	201,054
Oregon		163	26,011	8,247	97,930	1,542	134,578
		14,804	123,576	35.669	342,599	12,277	560,338
Pennsylvania		353	8,903	2,435	27,153	1,187	40,144
Rhode Island		204	22,511	7,979	76,955	808	108,704
South Carolina		10	10.744	3,825	22,069	370	47,018
Tennessee		110	36,610	11,124	115,161	3,313	173,107
Texas	2.754	94,570	122,160	30,105	433,642	8,567	692,142
Utah		1,782	10,505	2,903	31,611	751	47,352
		1/12	5,546	2,707	13,977	324	22,554
Various		1.74	37,953	14.157	111,784	4115	170,039
Washington		134	35,785	8,583		2,745	160,810
Wast Virginia		010	49,862	6,162	75,878	2,963	106,285
Wisconsin		163	44,017	14,779	130,047	2,672	229,504
Wygering		5,139	5,921	2,016	28,569	188	41,833
D. of C	-		10,145	2,142	16,474	2,521	31,282
Total	-	303,509	1,916,714	553,179	5,737,153	177,664	9,700,0713

(Prom Amenobile Fecu and Figures, 1954)

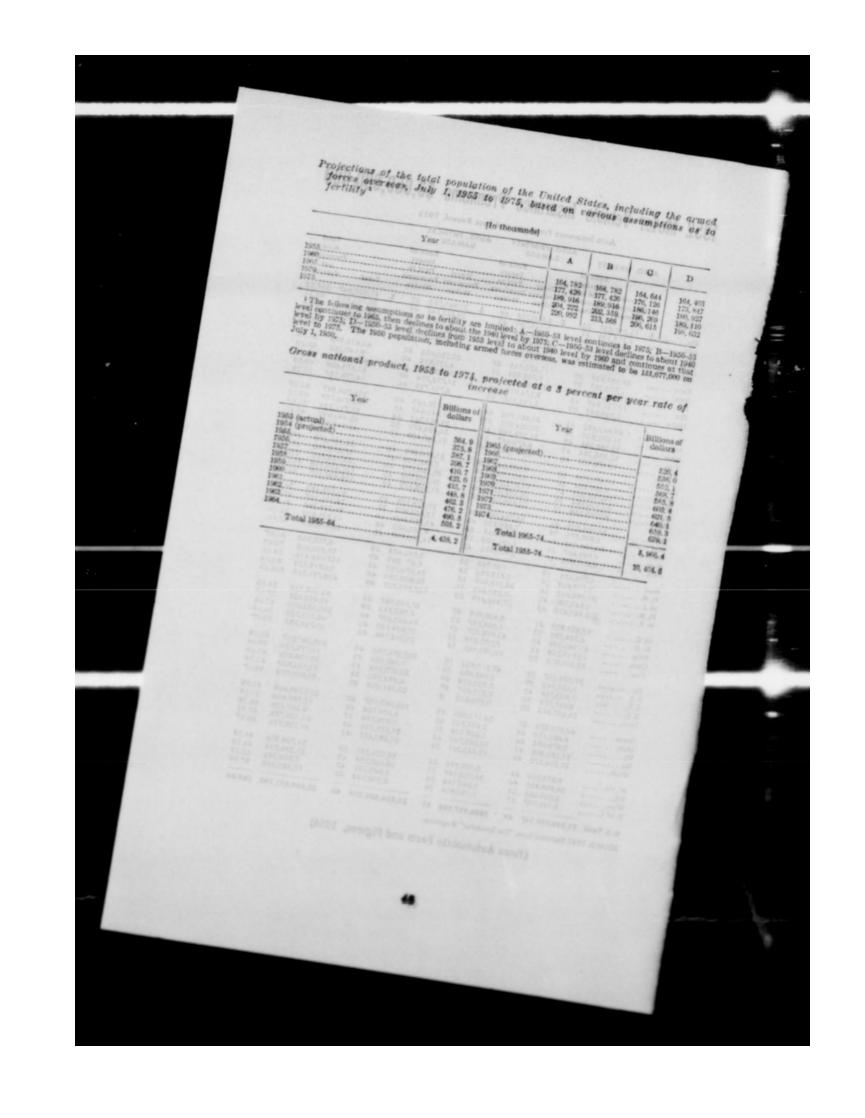
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# 1952 Meter Vehicle Insurance Premiums \$3,650,000,000

	AUTO. LIAC	AUTY	SANAS		DAMAG			
		Ratio of		Rollo of		Batio of		Total
		Losses		Losses		Losses		Auto.
	Direct		Oirect	Poid to	Birect	Peid le		remium
	Premiums							per
State	Written	Weitten	Written	Nii Tee	Meteon	Ifriden	Total	Vehicle.
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	7,218,39		3,141,001		10,423,1		20 782,618	443
	3 834,14		2,921,450 75 274,832	52	14 372.07		23,127.673	81.4
M	8,792,70		3,600,204		165,047,52		396 565,419	80
	all sales		3,500,100		.,,,,,,,,,		20,020,000	
	24,097,92		11,478,130		20.263 02		63 652,000	
ia	2,655.26		1,760 505		4,331,61		0 147,382	62.2
	21,260.19		12,102,144		23,503,40		44.925,924	
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	12,100,50		7,005,032		24,495,67		45 402.022	49 4
	12,370,47		7,0001,031	43	22,467,42	4 47	42.949,348	
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•	43,025,58	4 20	22,436 321	34	61 316,42	2 47	136,800,347	47.0
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	32.008.42		30,515,029		34.570.74		137,000 416	74 4
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	77,004 33	7 20	47 317 974		180,574.50	4 43	223.107.037	66 11
	5,621,71		7 548 494		7,100,32		18,772,720	20 0
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	4 442 41		2 417 938		0 400 13		3,301 434	31 3
	2,470 44		1 000 130		3676 10	41	0 34. 336	64 54
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esh	21,814,83	2 44	12 400,361	34	31,283,65	1 42	8+ 730,734	84 91
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	2,070 000		1,002,144	34	4 843 19		7 938.300	37.76
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(From Automobile Facts and Figures, 1954)



Highway construction activity as related to gross national product

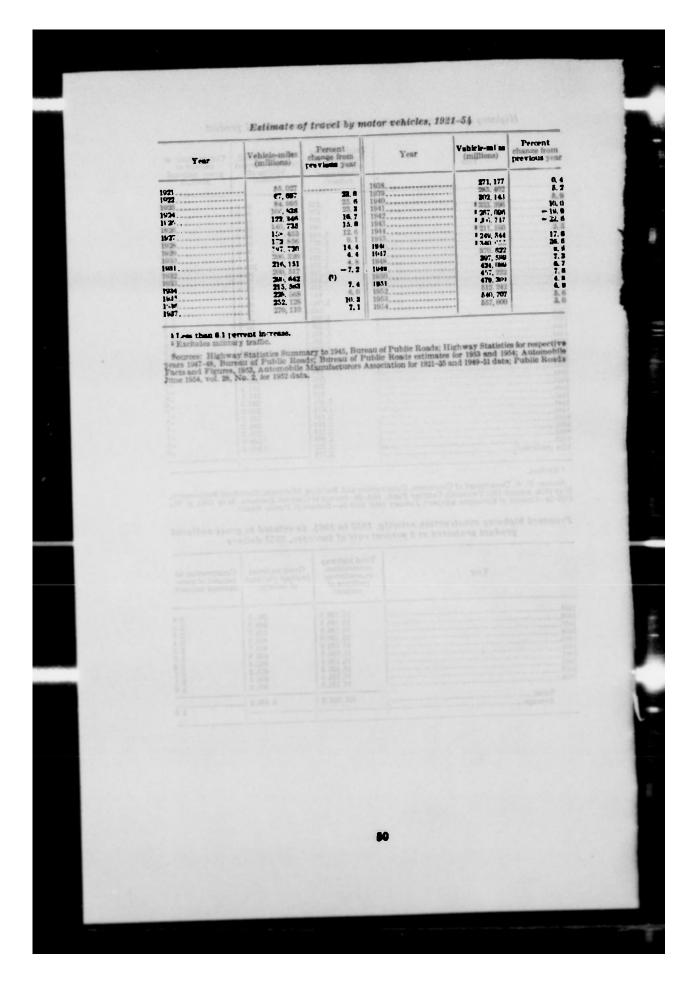
	Year	un't	Total highway construction expenditures (millions of dollars)	pational billions of dellars)	Construction as green national product
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			MAX.		
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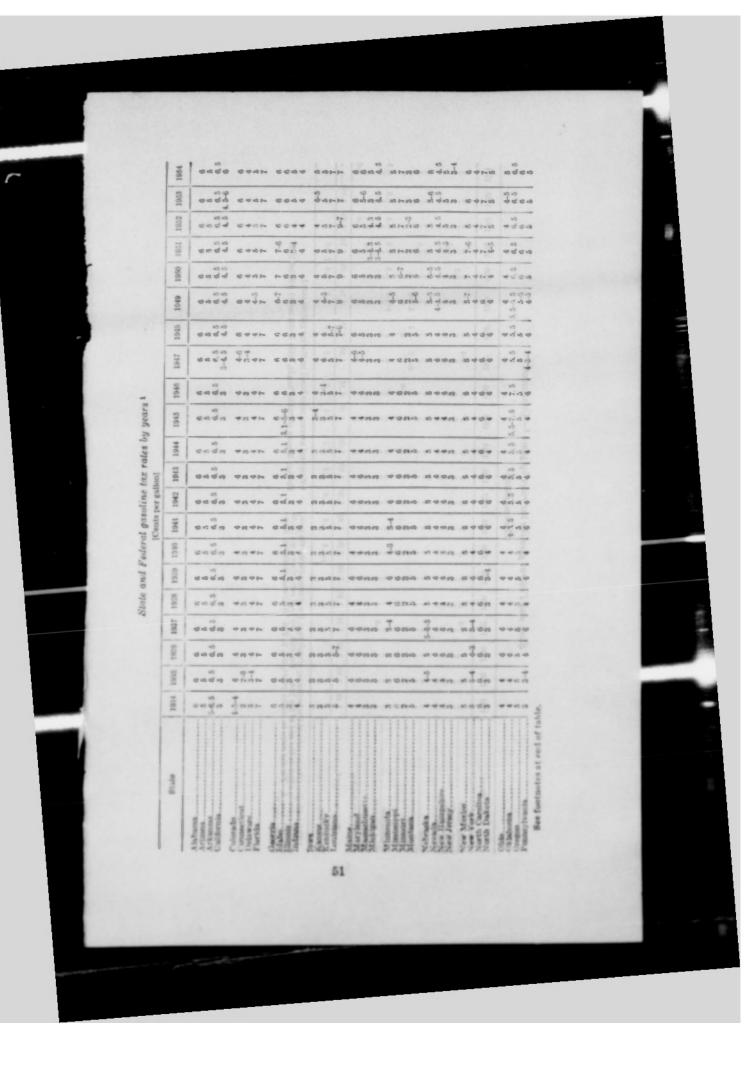
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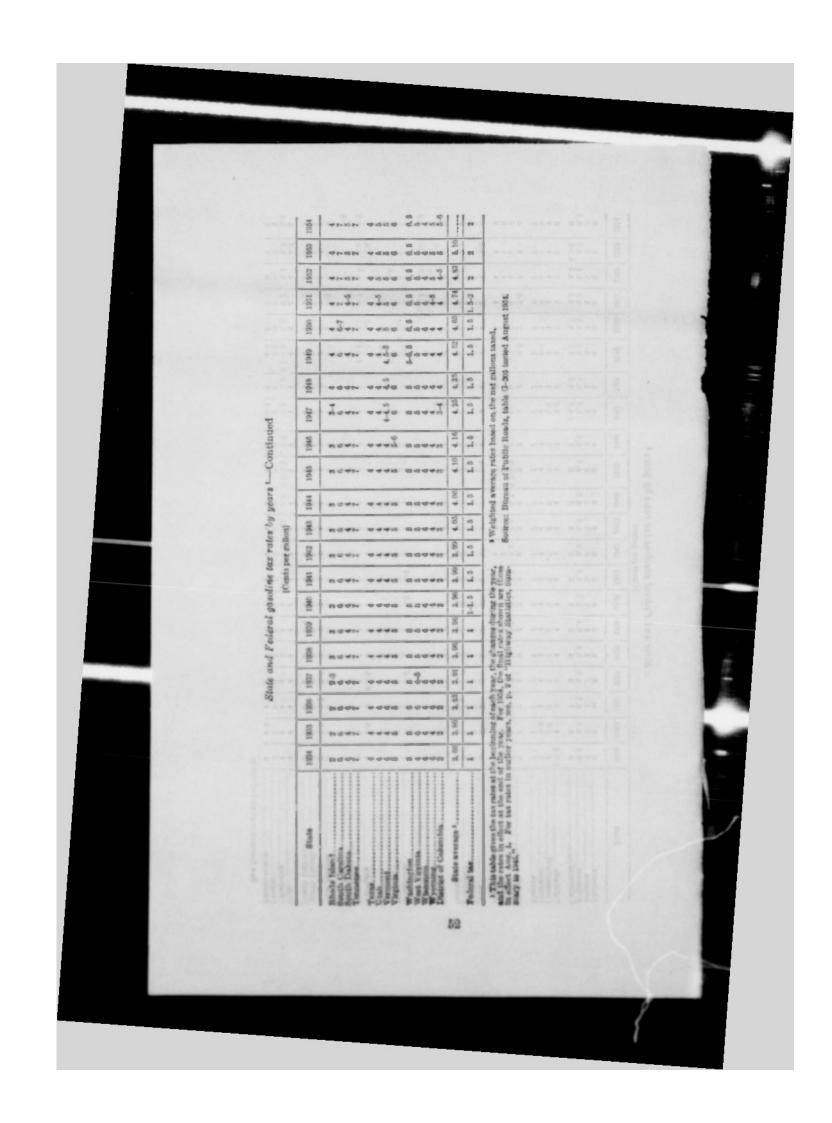
Contury Fund, 1991-25- Survey of Current Business, May 1984, p. 1985 - Sel of Economy Advisors, Johnsony 1984, 1953-54— Bureau of Public Music

Proposed highway construction activity, 1955 to 1964, as related to gross national product projected at 3 percent rate of increase, 1953 dollars

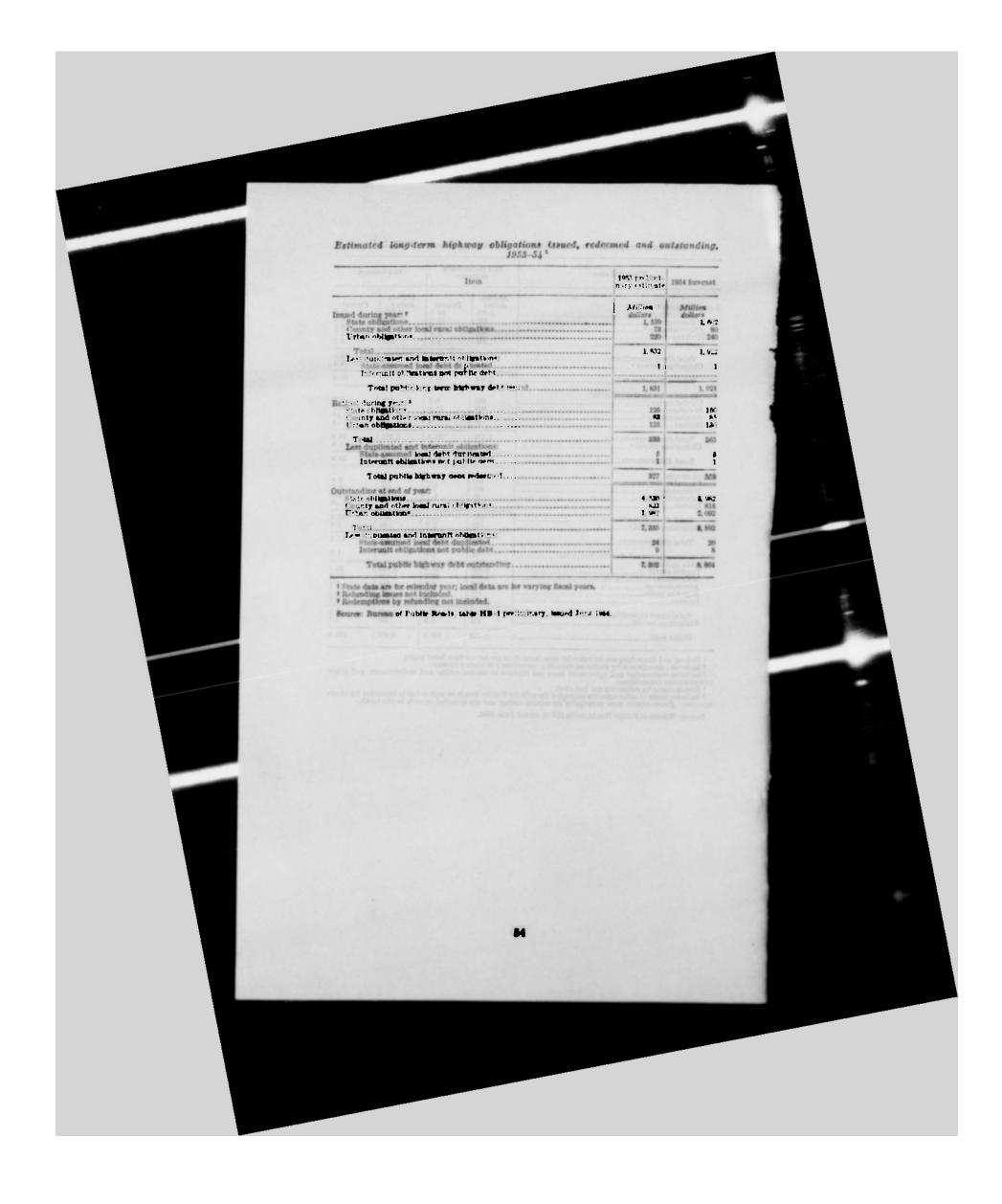
Year	Total highway construction expenditures (millions of dollars)	Gross national product (billions of dollars)	Construction as percent of gross national product
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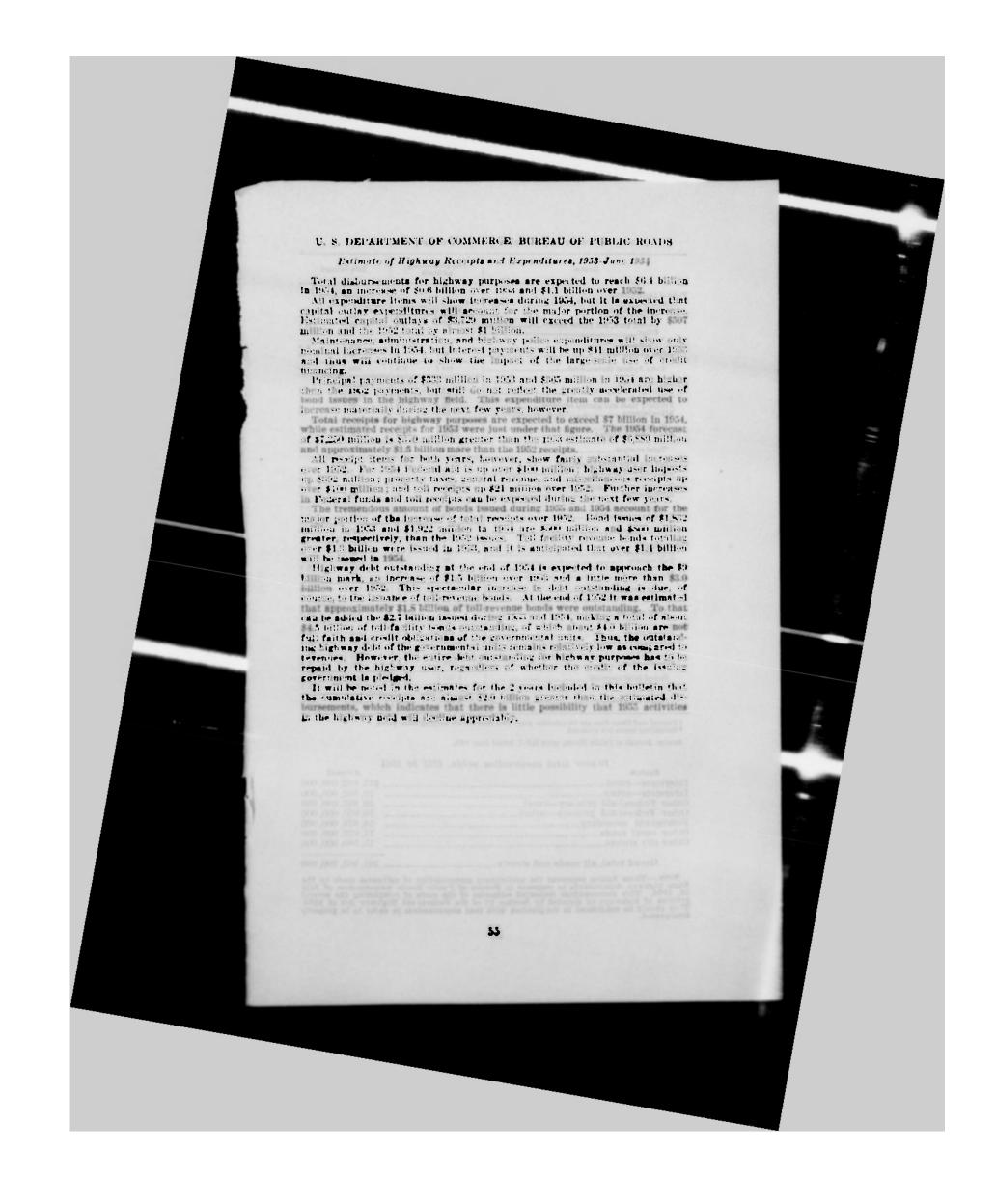






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Retimated revenues	for	highway	ena	atreet	purposes,	1953-54

Fource	1965 preliminary estimite		1964 forecast	
Funds expended under the sepervision of Burian Pablic Roads: Porest, park, and public hards	Affilian dollars \$35 87	Percent 7,8	Million dellars 264 28	Percent
Subtotal Other I'ederal funds	873 60	4.1	908 90	A.
Total Federal Government	613	4.0	648	4.0
State governments: Highway-user imposts Toll receipts. Property taxes and general revenues	8. 007 143 96 19	41 0 21 :	2, 151 140 58 19	2
Total revenue	8, 175 1, 530	# 1 22.3	8, 970 1, 972	46. i
Total receipts	4.714	OL 5	4,180	<b>46.</b> 2
Compire and other local rural units: Highway-user imposts Toll receipts Property tasse and general revenues	16 16 4441 38	.1	17	.1 8.1
Total revenues.  Bond issue proceeds !	68° 73	7.0 1.1	100	7. 1
Total receipts	-	0.0	867	•
Orban places: Highway-user imports. Toll receipts Property taxes and general revenues. Miscellaneous	97 42 878	:	40 44 800 71	i.
Total revenues.  Bond issue proceeds *	723 220	M 1	74A	30 C
Total receipts	943	12 7	965	12.0
Federal funds Fighway-ner imposts Toll receipts Froperty immo and georgal revenues Miscelancos	0(2 1 == 000 1,111 138	6.0 60.0 2.0 96.2 1.5	8, 700 2711 1, 142 620	40 1 40 1 54 0 1. 0
Grand total revenues.  Bond issue proceeds.	1,832	71.1	A. 200 1, 000	78.1 20.1
Orand total receipts	4.00	P00.0	7, 200	100. 6

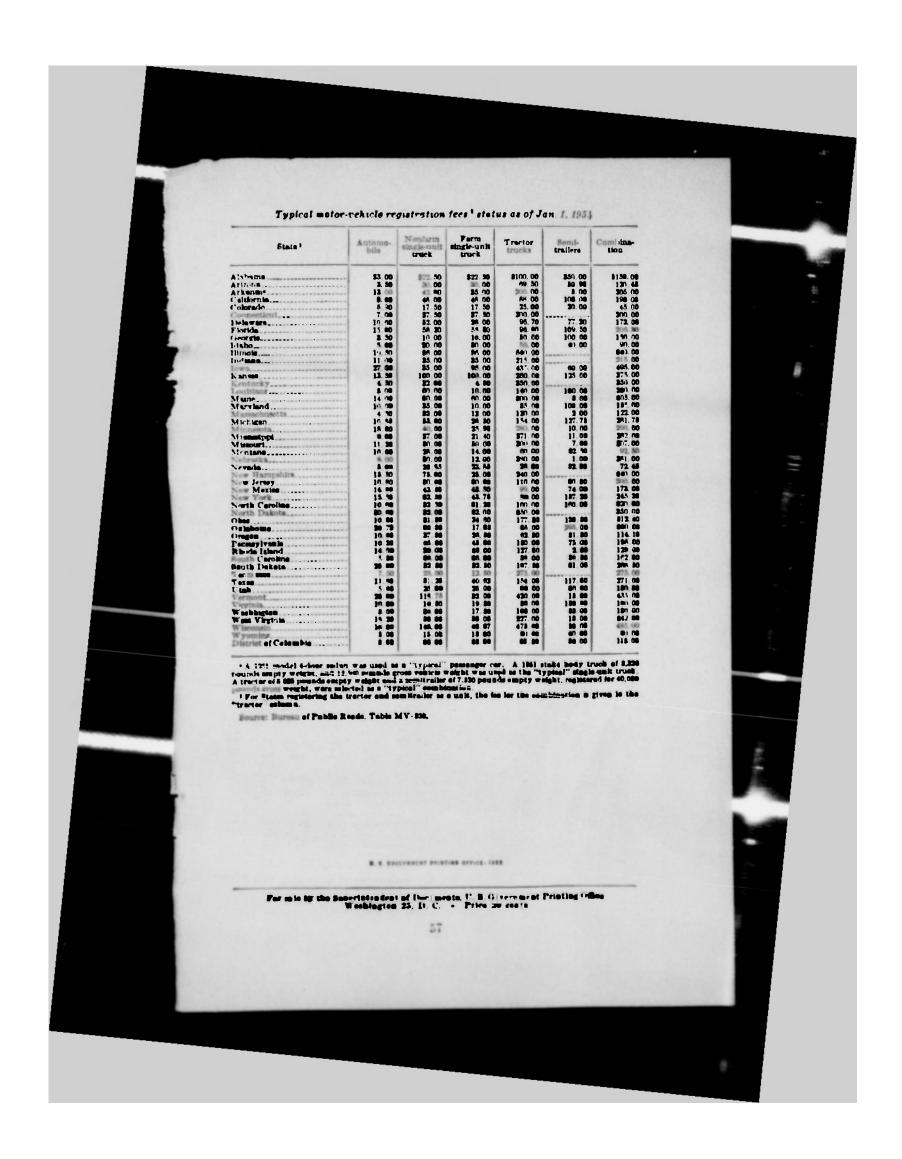
Federal and State data are for calendar year; lead data are for varying first powe.
 Refunding issues not included.

Source: Bureau of Public Roads, table H.F. I issued June 1954,

Interstate—reral

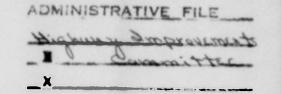
| 10 Section needs, 1985 to | 10 Section needs | 10 Grand total, all reads and streets \_\_\_\_\_\_\_101, 365, 600, (11)

Note.—Those figures represent the preliminary accumulation of estimates made by the State highway departments in response to Bureau of Public Reads memorandum of July 16, 1954. This memorandum requested estimates of the course of refinitely the more of July 1904 and the constant of the present of highways and directed by Section 13 of the Properties of highways and of lines are should be considered in conjunction with that memorandum in other to be areasery interpreted.



From the date of John V. LAWRENCE

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## THE PRESIDENT'S HIGHWAY PROGRAM

AND WHAT HAPPENED TO IT

By W. A. Bresnahan, Assistant General Hanager American Trucking Associations, Incorporated

President Eisenhower's "grand plan" for a big highway program was announced in a speech read for him by Vice-President Nixon at the 1954 Governors' Conference, held in July at Lake George, N. Y.

The president called attention to the great need for better highways in the interest of the national defense and economy. He did not actually lay out a "grand plan", but suggested that such a plan be developed jointly by the Federal and State Governmenta to provide the type of highway system the nation needs. The idea promptly received the support of the Governors, the press and the public.

On September 7, 1954, the president announced that he had appointed an advisory committee headed by Gen. Lucius Clay to study the matter and submit recommendations.

On October 7 and 8, the Clay Committee held informal public hearings to get the views of interested parties. The American Trucking Associations, Inc., speaking for the trucking industry, was among those who appeared and supported prompt completion by the Federal Government of the 40,000-mile interstate defense road system laid out by the Bureau of Public Roads, American Association of State Highway Officials, and the defense agencies.

The recommendations of the Clay Committee were made public in January, 1955. The committee recommended that the Federal Government build the 40,000-mile interstate defense system in 10 years at a cost of about \$24 billion; that the work be financed by 30-year bonds supported by part of the revenue from the existing Federal gasoline tax. There would be no additional state matching requirements, other than that required by the Federal Aid Act of 1954 - relatively nominal amounts - and no provision for increased taxes.

Democratic leaders in the Senate abon let it be known that they objected to the bend financing aspects of the Clay Committee proposal and on February 11, 1955. Senator Albert Gore (D., Tenn.), chairman of the Senate Roads Subcommittee, introduced his own bill (S. 1048). This original Gore bill would have been a five-year program and would have made substantial increases in the regular Federal-aid program and would have allocated \$500 million a year for the interstate system, the latter to be matched on a 66-2/3 - 33-1/3 basis. This was generally considered an inadequate bill, since completion of the interstate system in ten or twelve years would require allocations of about \$2 billion a year. Moreover, the matching requirements would have been very difficult for many states to meet. The bill contained no financing provisions.

In any event, hearings were begun on the Gore bill on February 21, 1955. This was unusual in two respects: (1) highway legislation ordinarily originates in the House, and (2) the president had not yet officially submitted his recommendations (the Clay Cosmittee proposals) to Congress.

Several days after the hearings had been underway, the president sent the Clay Cosmittee proposals to Congress with a recommendation that they be approved. The Clay Committee proposals were placed in bill form and introduced by Republican members of the Senate Roads Subcommittee as S. 1160.

One of the co-sponsors was Senator Case (R., S.D.), who nevertheless took a dim view of the bonding features of the administration bill, and a few days later he introduced the Case Bill (S. 1573). The Case Bill was substantially the same as the administration bill except that in lieu of bends he proposed financing the interstate system with bridge and tunnel tolls plus Federal license fees on trucks ranging as high as \$1,200 a truck.

The American Trucking Associations, Inc., appeared at the hearings and took this position:

1. Unqualified support for the presidential program to build the interstate system in 10 or 12 years.

- 2. Support for the bond financing plan if acceptable to Congress.
- 3. Pointed out that in the past special Federal fuel and automotive excise taxas collected from motor vehicle camera had exceeded Federal highway expenditures by \$10 billion; that current collections from such taxes were almost \$2.5 billion a year or more than enough to finance the proposed highway program on a pay-as-you go basis without any tax increases; that the primary purpose of the program was national defense—a responsibility of all the people.
- 4. Nevertheless, expressed willingness of truck owners to pay their fair share of increased taxes if Congress deemed increased taxes the only way the program could be accomplished.
- 5. Objected vigorously to being singled out by the Case Bill as the only group to pay increased taxes.

Public Hearings before Senste Roads Subcommittee ended April 15, 1955 and the Committee began executive sessions. Senstor Gore revised his bill (S. 1048) and re-introduced it on May 13, 1955. The revised Gore bill was patterned after the original, but substantially increased the amounts for the interstate system and adjusted the matching basis to 90% Federal and 10% State. It was still generally considered a very inadequate bill.

Nevertheless, the revised Gore bill was reported out by the Committee, and brought to the Senate floor on Hay 20, 1955. The administration bill reflecting the presidential recommendations was offered as a substitute on the floor and defeated by a 2 to 1 majority. The Senate then passed the Gore bill on a voice vote and sent it to the House.

In the meantimes, the House Fublic Works Committee, on April 18, 1955, had begun hearings on E.R. 4260, identical with the Administration or Clay bill which was defeated in the Senate.

During the House hearings the American Trucking Associations, Inc., again appeared and re-stated its position, and again said that if Federal motor vehicle taxes had to be increased the trucking industry was willing to bear its fair share of such increases. The House hearings were concluded May 27, 1955.

For an entire menth after the close of the hearings, Democratic members conaidered the matter in caucus and did not meet with Republican members of the committae. There were strong and well-founded rumors that:

- 1. Democratic House leaders falt the Gore bill was inadequate, probably would be vetned if passed, and that the House should adopt a bill comparable to the President's program from the standpoint of highway construction, or run the risk of having the Democrate charged with sabotaging the highway program.
- 2. Since the Democratic leadership in both houses had emphatically turned thumbs down on the bond-financing program, it was decided that the highway legislation should be accompanied by and directly tied in with tax increases, since adoption of a big highway program without any means of financing it might lay them open to a new charge of being "fiacally irresponsible".
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These rumors were substantiated when, after a month of caucusing by Democratic members of the Public Works Committee, Rep. George Fallon (D., Md.), chairman of the Reads Subcosssittee, introduced H. R. 7072—the Fallon bill.

From the standpoint of the highway program it was considered a good bill, generally in line with the President's program. But the tax provisions were fantastic.

H. R. 7072 proposed to increase the gasoline tax from 2 cents to 3 cents. However, it also proposed to increase the diesel fuel tax from 2 cents to 6 cents, resulting in rough discrimination against the small fraction of makers and users of diesel engines. The real crusher was a proposed 900 per cent increase in the tax on large tires of the type used by trucks and buses.

The present tax on tires is 5 cents a pound, on all tires. The original Fallon bill would have made no increase on small tires, but would have increased the tax on large tires to 50 cents a polard, more than \$50 a tire!

As might have been expected there was an immediate and spontaneous outcry from all over the country, and from every segment of the economy. Large and small, the producers and users of dissel fuel and large tires and tubes, swamped their members of Congress with protests, and many Congressman of both political parties joined in protesting these extraordinary proposals which never had been considered by the Ways and Means Cosmittee and upon which no hearings had been held.

This bill, H. R. 7072, was introduced on June 28, 1955. The next day the full Public Works Committee met in a stormy executive session, as Republican members for the first time got an official look at the proposed legislation.

The upshot was appointment on July 6, 1955 of a special nine-man subcommittee--five Democrate and four Republicans--charged with the responsibility of revising the tax proposals at least to a point where calm consideration might begin.

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The American Trucking Associations, Inc., again reiterated its support of the highway program; again reiterated the willingness of truck owners to pay their fair ahare of increased taxes if increased taxes had to be made; and again reiterated

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The hearings on the proposed \$12 billion tax program lasted 12 hours -- a billion dollars an hour.

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In reporting out the Fallon bill, the committee could not agree on the type of rule to request from the Rules Committee. A motion to request a closed rule on the tax provisions, which permits no floor amendments, was turned down. So was a motion to request on open rule, which does permit floor amendments. This left it up to Mr. Fallon to use his own judgment when he appeared before the Rules Committee.

The 12-man Rules Committee--8 Democrats and 4 Republicans-met on July 25, 1955. Mr. Fallon explained the bill and requested a closed rule on the tax section, precluding consideration of amendments on the floor. (westions by members of the Rules Committee indicated general distaste for the manner in which the entire matter had been handled and great reluctance to grant a closed rule, even though that is customary with respect to tax measures.

Representative Tom Steed (D., Okla.) appeared before the Rules Committee and urged a rule that would permit consideration on the floor of just one specific amendment which he had drafted. He was joined in the request by several colleages from both parties. The Steed Amendment would have raised the same amount of tax money as the Fallon bill without discriminating against any groups. It would have increased the tax on both gasoline and diesel fuel by one cent. It would have increased the tax on ALL tires and tubes by two cents, and reduced the tax on "camelback" for retreading to 4 cents but applied it to ALL "camelback". In effect, the Steed Amendment simply would have made moderate increases in the existing tax schedules worked out over a long period of years by the appropriate fiscal committees of Congress

However, the Democratic leadership in the House insisted upon a closed rule and the Steed Amendment was precluded from floor consideration by a close 7 to 5 vote.

The rule issued by the Rules Committee permitted floor consideration of the Dondero (administration) bill containing the bond-financing provisions and the Thompson (Southern Democrat) bill containing no financing provisions, but permitted no consideration of changes in the tax provisions of the Fallon bill.

Since defeat of the Dondero and Thompson bills virtually was a foregone conclusion, this meant that the House of Representatives was given the Fallon bill on a "take-it-or-leave-it" basis.

Ploor debate began on July 26. The Senate Finance Committee, believing along with everyone else that the House would pass the Fallon bill by nightfall, announced that it would hold hearings the next morning, July 27.

American Trucking Associations, Inc., sgain prepared to reiterate the sound, logical, reasonable and fair position it consistently had expressed almost from the moment the president announced his proposal at the 1954 Governor's Conference.

After expressing support of the road program by the trucking industry and the willingness of truck owners to pay their fair share of necessary across-the-board increases in motor vehicle taxes, the statement of the American Trucking Associations, Inc., added:

"If the actor vehicle taxes have to be increased to yield the amount contemplated in H.H. 7474, we believe the method proposed by Representative Steed is a more practical and equitable way of doing it. We urge the (Senate Finance) committee to keep in mind that even under the across-the-board increases contained in the Steed proposal the increases fall such more heavily upon large vehicles than upon small vehicles

"For example, under the Steed proposal the typical light-weight passenger car would pay additional taxes of \$7.88, an increase of only 4.5 per cent. The increase on a typical five-axle trailer truck would amount to \$693.00, or about 30 per cent.

"Under the tax schedules proposed in H.R. 7474, the increase on the same typical passenger car would be \$5.76 or 3.3 per cent, while the increase on the same five-axle trailer truck would be \$1,031 or \$3.4 per cent.

Thus, our objections to the tax schedules in H.R. 7474 are based both upon the principles of equity involved and upon the magnitude of the practical burden involved.

Again, we urge that if it is necessary to increase the tax burden upon the owners of sotor vehicles the increases should be equitable and avoid placing a damaging burden upon any single group through discriminatory differentials. . ."

But the Senate Pinance Committee hearings were called off because the Fallon bill was killed in what was termed one of the most stunning defeats in recent years. The Speaker of the House blazed the "truck lobby", but this is both unfair and unrealistic.

Certainly the justified objections to the Fallon bill expressed by truck owners and truck drivers, plus objections voiced by the rubber, petroleum and bus industries,' among others, were a factor.

But more important were the combination of political, regional and economic circumstances involved, plus resentment on the part of many House members, including many Democrata, of the entire way in which the highway bill had been handled in the House.

This was obvious to anyone who listened to the debate and observed the votes.

The first of the three bills cleared by the Rules Committee to come to a vote was the Thompson bill, which cut the highway program in half and contained no financing provisions.

Supporters of this bill, mostly Southern Democrats, argued that the other programs were too big; that they concentrated too much expenditure on one segment of the highway system; and that the program could be started without increasing taxes and later expanded after the House through its proper committee had an opportunity to work out a fair and equitable tax program.

The Thompson bill was defeated by a standing vote of 178 to 89. No one expected it to pass, but the vote was significant. The 89 votes for it, mostly Southern Democrats, indicated a substantial regional revolt against the Fallon bill since it was known that few if any Democrats would vote for the Dondero (Administration) bond-financing bill. The band-writing was on the wall.

When the Dondero (Administration) bond-financing bill was brought to a vote, the division was almost strictly along party lines, as expected. It was defeated by teller vote 184 (almost all Democrats) to 178 (almost all Republicans).

Baving made a good showing on the Dondero bill, it seems that the bulk of the Republicans decided to join revolting Democrats and administer a thumping defeat to the Fallon bill and those who had steered it roughshod through one of the strangest and most unprecedented legislative courses in the history of Congress.

The Fallon bill was snowed under 292 to 123, with the vote cutting across party lines.

To blams its demise upon the trucking industry, which supported the road program and consistently expressed its willingness to pay a fair share of necessary tax increases, and did no more than exercise the American right to ples for fair play, is both naive and unjust.

Hare are just a few of the important factors which combined to upset the Fallon bill:

- 1. The original bill, proposing a tax of more than \$50 a tire and 6 cents a gallon on dieael fuel provoked a atorm of protest from literally thousands of people in all segments of the economy, and this avalanche of protest against the "Fallon Bill" continued long after the bill had been amended. The proposal of taxes of such magnitude was considered just as "irresponsible" as would have been failure to provide any means of financing at all.
- 2. Southern Democrata made it clear that they felt highway programs should be left to the states; that they were also by the size of the program, and that they falt the South would receive less than a proportionate share of the benefits.
- 3. Many Weatern congressmen viewed the differential against diesel fuel as unfair to their region, since the bulk of the diesel-engined trucks are operated in the weat.
- 4. Many congressmen from populous atates which have gone heavily into toll road operation were faarful of the effect the bill would have on their existing and proposed toll roads.
- 5. Many Republicana resented the fact that the Democrata voted en masse against the President's program and were in a retaliatory mond.
- 6. Many Democrata were fearful that Republicana would get credit for the highway program and that Democrata would get "credit" for the objectionable tax program.
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## THE PRESIDENT'S HIGHWAY PROGRAM AND WHAT HAFPENED TO IT

By W. A. Bresnahan, Assistant General Hanager American Trucking Associations, Incorporated

President Eisenhower's "grand plan" for a big highway program was announced in a speech read for him by Vice-President Nixon at the 1954 Governors' Conference, held in July at Lake George, N. Y.

The president called attention to the great need for better highways in the interest of the national defense and economy. He did not actually lay out a "grand plan", but suggested that such a plan be developed jointly by the Federal and State Governments to provide the type of highway system the nation needs. The idea promptly received the support of the Governors, the press and the public.

On September 7, 1954, the president announced that he had appointed an advisory

On October 7 and 8, the Clay Committee held informal public hearings to get the views of interested parties. The American Trucking Associations, Inc., speaking for the trucking industry, was among those who appeared and supported prompt completion by the Federal Government of the 40,000-mile interstate defense road system laid out by the Bureau of Public Roads, American Association of State Highway Officials, and the defense agencies.

The recommended that the Federal Government build the 40,000-mile interstate defense system in 10 years at a cost of about \$24 billion; that the work be financed by 30-year bonds supported by part of the revenue from the existing Federal gaseline tax. There would be no additional state matching requirements, other than that required by the Federal Aid Act of 1954 - relatively nominal amounts - and no provision for increased taxes.

Democratic leaders in the Senate acon let it be known that they objected to the bend financing sapecta of the Clay Committee proposal and on February 11, 1955. Senator Albert Gore (D., Tenn.), chairman of the Senate Roads Subcommittee, introduced his own bill (S. 1048). This original Gore bill would have been a five-year program and would have made substantial increases in the regular Federal-aid program and would have allocated \$500 million a year for the interstate system, the latter to be matched on a 66-2/3-33-1/3 basis. This was generally considered an inadequate bill, since completion of the interstate system in ten or twelve years would require allocations of about \$2 billion a year. Moreover, the matching requirements would have been very difficult for many states to meet. The bill contained no financing provisions.

In any event, hearings were begun on the Gore bill on February 21, 1955. This was unusual in two respects: (1) highway legislation ordinarily originates in the House, and (2) the president had not yet officially submitted his recommendations (the Clay Committee proposals) to Congress.

Several days after the hearings had been underway, the president sent the Clay Committee proposals to Congress with a recommendation that they be approved. The Clay Committee proposals were placed in bill form and introduced by Republican members of the Senate Roads Subcommittee as S. 1160.

One of the co-aponsors was Senator Case (R., S.D.), who nevertheless took a dim view of the bonding features of the administration bill, and a few days later he introduced the Case Bill (S. 1573). The Case Bill was substantially the same as the administration bill except that in lieu of bonds he proposed financing the interstate system with bridge and tunnel tolls plus Federal license fees on trucks ranging as high as \$1,200 a truck.

The American Trucking Associations, Inc., appeared at the hearings and took this position:

1. Unqualified support for the presidential program to build the interstate system in 10 or 12 years.

- 2. Support for the bond financing plan if acceptable to Congress.
- 3. Pointed out that in the past special Federal fuel and automotive excise taxes collected from motor vehicle owners had exceeded Federal highway expenditures by \$10 billion; that current collections from such taxes were almost \$2.5 billion a year or more than enough to finance the proposed highway program on a pay-as-you go basis without any tax increases; that the primary purpose of the program was national defense—a responsibility of all the people.
- 4. Nevertheless, expressed willingness of truck owners to pay their fair share of increased taxes if Congress deemed increased taxes the only way the program could be accomplished.
- 5. Objected vigorously to being singled out by the Case Bill as the only group to pay increased taxes.

Public Hearings before Senate Roads Subcommittee ended April 15, 1955 and the Committee began executive sessions. Senator Gore revised his bill (S. 1048) and re-introduced it on May 13, 1955. The revised Gore bill was patterned after the original, but substantially increased the amounts for the interstate system and adjuated the matching basis to 90% Federal and 10% State. It was still generally considered a very inadequate bill.

Nevertheless, the revised Gore bill was reported out by the Committee, and brought to the Senate floor on May 20, 1955. The administration bill reflecting the presidential recommendations was offered as a substitute on the floor and defeated by a 2 to 1 majority. The Senate then passed the Gore bill on a voice vote and sent it to the House.

In the meantime, the House Public Works Committee, on April 18, 1955, had begun hearings on E.R. 4260, identical with the Administration or Clay bill which was defeated in the Senate.

During the House hearings the American Trucking Associations, Inc., again appeared and re-stated its position, and again said that if Federal motor vehicle taxes had to be increased the trucking industry was willing to bear its fair share of such increases. The House hearings were concluded May 27, 1955.

For an entire month after the close of the hearings, Democratic members considered the matter in caucus and did not meet with Republican members of the committee. There were strong and well-founded numbers that:

- 1. Democratic House leaders felt the Gore bill was inadequate, probably would be vetoed if passed, and that the House should adopt a bill comparable to the President's program from the atandpoint of highway construction, or run the risk of having the Democrats charged with sabotaging the highway program.
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These rumors were substantiated when, after a month of caucusing by Democratic members of the Public Works Committee, Rep. George Fallon (D., Md.), chairman of the Roads Subcommittee, introduced H. R. 7072—the Fallon bill.

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10. Many House members on both sides objected to the manner in which the tax provisions of the Fallon bill had by-passed the ways and Means Committee, and to the brevity of the hearings on the tax provisions.

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ADMINISTRATIVE\_FILE\_ Highway Improvements JOSEPH E. DAVIES
DONALD R. RICHBERG
MILLARD E. TYDINGS
ALFONS B. LANDA
JAMES T. WELCH
RAYMOND C. CUSHWA
L. DOLLAR M. HOLLOMAN
ARTHUR D. CONDON
FRIEDA B. HENNOCK
SHELBY FITZE
ARTHUR J. CERRA LAW OFFICES ADRIEN F. BUSICK DAVIES, RICHBERG, TYDINGS & LANDA 1000 VERMONT AVENUE. NORTHWEST WASHINGTON 5, O. C. February 24, 1956 Mr. Dave Beck 552 Denny Way Seattle, Washington Dear Mr. Beck: Burt Seymour testified before the Ways and Means Committee on the Highway Revenue Bill on the last day of the hearings and did a splendid job in answering the criticisms of the railroad and AAA people. We made certain that the Congressmen understood that Burt is the president of the country's largest truck line, and it was obvious that they were impressed by his knowledge of his business and the fact that he personally took the time and trouble to appear before them. Some of the members of the Committee, in whom I have confidence, said they expect the Highway Bill to be reported out just about as Mr. Boggs wrote it. I will keep you posted. With best wishes, Sincerely, Arthur D. Condo 11/bf

ADMINISTRATIVE FILE Highway amprovements X Pennsylvania Tunngike Commission August 9, 1955 Mr. Alden E. Cornell P. O. Box 11 Lehighton, Pennsylvenie Dear Mr. Coroell: Because of an enforced idleness us to illness, I have sot had the opportunity to the roughly consider much of my current mail. Nour letter of August first happans to be one of these Items and I write you now, merely to ecknowledge receils of your communication and to essure you that, woos epportunity sermits, I shall be happy to discuss your suggestions with some of my collectus es well as with a few trucking operators. At such time es I em available for several deye in Weshington, I shell be happy to learn more from you in this connection. Yours very truly, DB:aw PROH THE OFFICE OF DAVE BECK, GENERAL PRESIDENT



#### PENNSYLVANIA TURNPIKE COMMISSION

Lehighton, Pa.
August 1, 1955.

Mr. David Beck. General President, International Brotherhood of Teamsters, Chauffeurs, Warehousemen, and Helpers, 100 Indiana Avenue, N. W., Washington 1, D. C.

#### Dear Mr. Beck:

I write to you--and to other members of the President's Advisory Committee on a National Highway Program--to ask your advice--and if possible your endorsement of an organization which I feel would help substantially in solving the present problem of road construction in the United States.

Mm thought is that an organization should be set up to plan and coordinate a National system of Turnpikes--or toll roads.

So far, toll roads have been the independent ventures of individual States. While most of these roads have served their purpose well enough--I think that an integrated system of such roads planned and built to serve as main traffic routes throughout the whole United States--would be far more efficient.

It is my belief that some sort of an organization should be immediately set up to get work on such a system under way.

I realize that such a system could not all be built at once. But I believe that an overall plan should be made for it—that efforts should be made to get some of the more necessary links started—so that the system, when completed would enable the trucker or traveler to use it for the major part of any trip within the U. S. A.

Properly planned -- and with the right men back of it -- I believe funds could be raised, and the necessary legislation enacted to get such a system started.

I believe that private -- not public financing -is the answer--or a large part of the answer to the present need for better roads. Further, a system of toll roads would be paid for by those who use them--and it seems to me that this is more equitable than attempting to finance a National highway system entirely out of public funds.

I have given considerable thought, as to how an organization might be set up--the purpose of which would be to publicise and plan a National Turnpike system.

However to get anywhere with the idea--it is first necessary to enlist the approval of men like yourself; such men as were first selected by President Eisenhower for his Advisory Committee.

But I think such an organization should be set up. I think it could be financed. I think it could get a program started which would be of incalculable benefit to labor -- to business -- and to the whole strength and economy of the United States.

Such a program -- with your approval -- and the approval of other members of the President's Advisory Committee -- would almost surely receive the approval of President Eisenhower himself. Such approval would almost certainly guarantee success.

My own interest in this matter, is due to the fact that in a small way I have had considerable experience in toll road construction. It is true that some have been hadly managed. But when proper studies and surveys are first made--when properly built and supervised--I am convinced that the toll road--or Turnpike--is the solution to a major part of the Nation's highway problem.

The construction of a National Turnpike system would be a tremendous undertaking--but I think it can be done. I think it should be done. I think the country needs it -- and is going to need it even more in the future.

I'd like the opportunity to talk to you--or to write you, outlining the plan I have in mind for getting such a program under way.

Sincerely Yours,

Alden E. Cornell,
P. O. Box'll, Lehighton, Pa.

ASMINISTRATIVE FILE

DAVE BECK



25 LOUISIANA AVENUE. N.W. . WASHINGTON 1, D. C. . STERLING 3-0525

July 30, 1955

To the Secretaries of All Local Unions, Joint Councils and Area Conferences:

Dear Sir and Brother:

Congress is nearing the end of its session. Among the pieces of unfinished business is a decent highway construction bill. Two bills were before the House of Representatives. Both were defeated.

- i. The bill incorporating the Ciay Report recommendationsadvanced by the President's Advisory Committee on a
  Highway Program was beaten. In public speeches and
  through the pages of our official journal, THE INTERNATIONAL TEAMSTER, I have said the bill incorporating
  the Clay recommendations was a good and a fair bill,
  and should be passed. I am deeply sorry it was defeated.
- 2. The other measure, the Faiion bill, would finance a highway building program through the levy of a host of discriminatory taxes against the trucking industry Diesei oii, trucks, tires, recaps, etc. The proposed ievies were unfair, exorbitant, and outrageously discriminatory. The bill, in my opinion, was an impossible one and should have been defeated we have no room on our statute books for such blatant discrimination.

The lessons of the past few weeks on Capitol Hill are piain and should direct us toward some immediate action.

First of all, we must realize that legislation at every level affects us - national, state and local. Legislation and regulations directly affect our industry and thus affect the employment of our members.

Secondly, we must realize that vital legislation is not limited to Congress. Legislation which can almost man life and death to trucking is enacted in the state houses - matters of weight limitations, licenses, restrictions, interstate barriers, etc. We must be just as vigilant at the state house as on Capitol Hill.

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I have written and spoken to you about the necessity for organizing a National Legislative Division in the international Brotherhood of Teamsters. This action is absolutely imperative. There is no time for delay or postponement. We must have trained staff and liaison experts who watch iegislation at the state and national levels. This is a full-time job. Failure to do a good job in legislation can spell unemployment to our members. A strong, vigilant and active division can be the best job iasurance in the world. It will be necessary to organize our people at the grass roots, including our local members and driving personnel.

This division must watch not only matters affecting our industry, but matters affecting us as trade union members. Congress and the state iegislature have before them matters affecting labor - matters which are vital to labor.

The trucking industry must likewise have a strong legislative program. The industry has a great community of interest with the Teamsters. What hurts the industry hurts us and what hurts us, injures our industry. I will hold conferences next week with officials of the industry to outline specific plans whereby we can cooperate on a protect-the-trucking industry program.

I want our members to know of the plans for a National Legislative Division. for its strength will lie in the support that Division receives from our entire membership.

within a period of 60 days the first national meeting will be held with representatives asked to attend from every state in the union.

Fraternally yours,

General President

JOHN F. SHELLEY STO Diet - CALIFORNIA

MEMBER: COMMITTEE ON APPROPRIATIONS

#### Congress of the United States

House of Representatives ACHINISTRATIVE FILE\_\_\_\_

Bashington, D. C.

July 29, 1955

Highway Smpravements

Mr. Tony Ricci, Secretary-Treasurer Beer Drivers Local 888 2940-16th Street San Francisco, California

Dear Brother Ricci:

This will acknowledge receipt of your recent communication regarding the Federal high-way construction bill. I have delayed replying to you because any up-to-date information that I might have given you would have become obsolete by the time you received my letter. As you already know the bill was taken up in the House on Wednesday, July 27th, and after a series of votes failed to pass thus killing any chances for highway legislation this session of Congress.

Thank you for informing me of your views on this matter.

Sincerely and fraternally,

John F. Shelles ...

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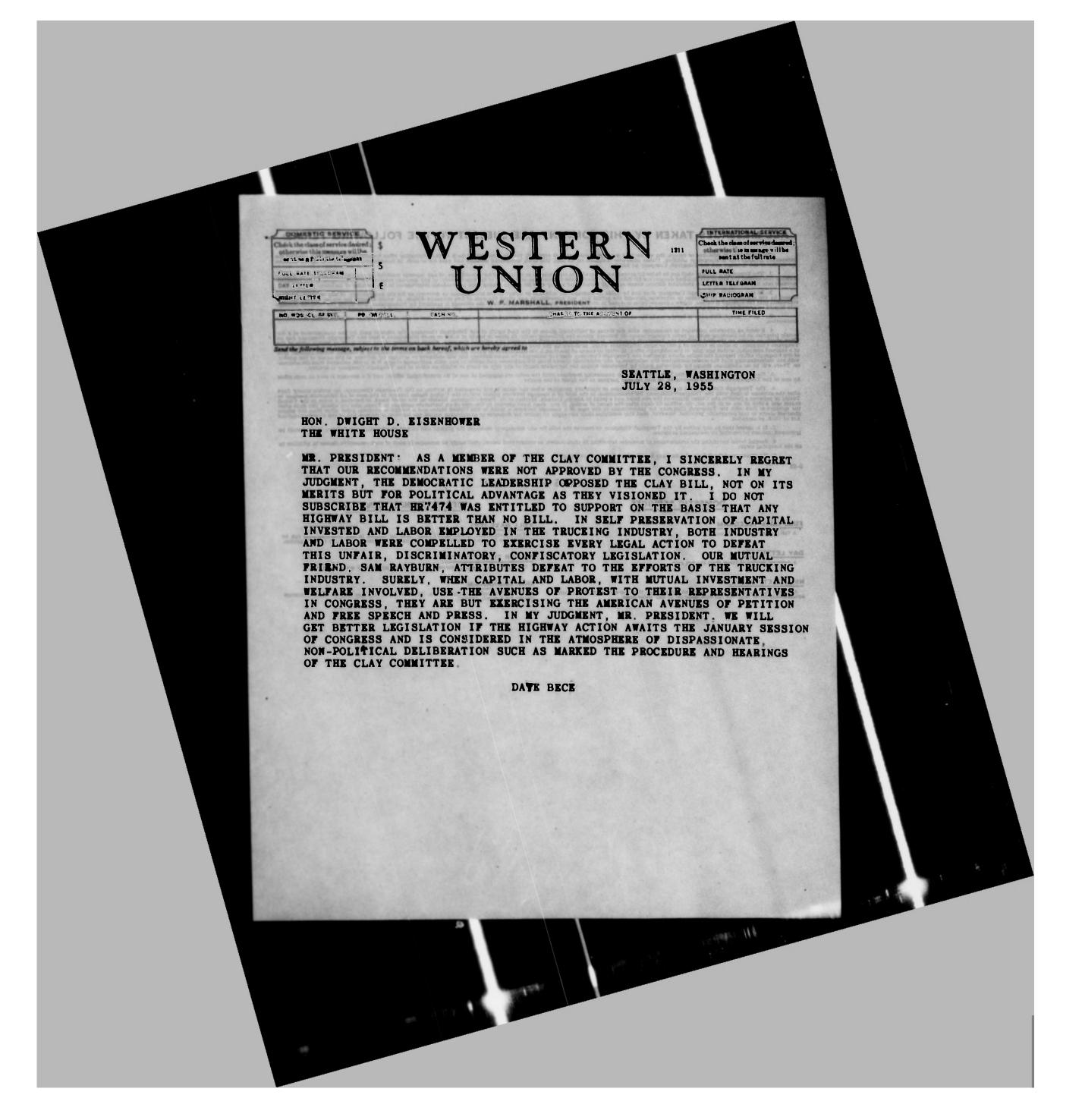
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SEATTLE, WASHINGTON JULY 28, 1955

BON. DWIGHT D. EISENHOWER THE WHITE HOUSE

MR. PRESIDENT: AS A MEMBER OF THE CLAY COMMITTEE, I SINCERELY REGRET THAT OUR RECOMMENDATIONS WERE NOT APPROVED BY THE CONGRESS. IN MY JUDGMENT, THE DEMOCRATIC LEADERSHIP OPPOSED THE CLAY BILL, NOT ON ITS MERITS BUT FOR POLITICAL ADVANTAGE AS THEY VISIONED IT. I DO NOT SUBSCRIBE THAT HR7474 WAS ENTITLED TO SUPPORT ON THE BASIS THAT ANY HIGHWAY BILL IS BETTER THAN NO BILL. IN SELF PRESERVATION OF CAPITAL INVESTED AND LABOR EMPLOYED IN THE TRUCEING INDUSTRY, BOTH INDUSTRY AND LABOR WERE COMPELLED TO EXERCISE EVERY LEGAL ACTION TO DEFEAT THIS UNFAIR, DISCRIMINATORY, CONFISCATORY LEGISLATION. OUR MUTUAL PRIRND, SAM RAYBURN, ATTRIBUTES DEFEAT TO THE EFFORTS OF THE TRUCEING INDUSTRY. SURELY, WHEN CAPITAL AND LABOR, WITH MUTUAL INVESTMENT AND WELFARE INVOLVED. USE THE AVENUES OF PROTEST TO THEIR REPRESENTATIVES IN CONGRESS, THEY ARE BUT EXERCISING THE AMERICAN AVENUES OF PETITION AND FREE SPEECH AND PRESS. IN MY JUDGMENT, MR. PRESIDENT, WE WILL GET BETTER LEGISLATION IF THE HIGHWAY ACTION AWAITS THE JANUARY SESSION OF CONGRESS AND IS CONSIDERED IN THE ATMOSPHERE OF DISPASSIONATE, NON-POLITICAL DELIBERATION SUCH AS MARKED THE PROCEDURE AND HEARINGS OF THE CLAY COMMITTEE.

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SEATTLE, WASHINGTON JULY 28, 1955

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Highway Smprovements

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DAYE BECK

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SEATTLE, WASHINGTON JULY 28, 1955

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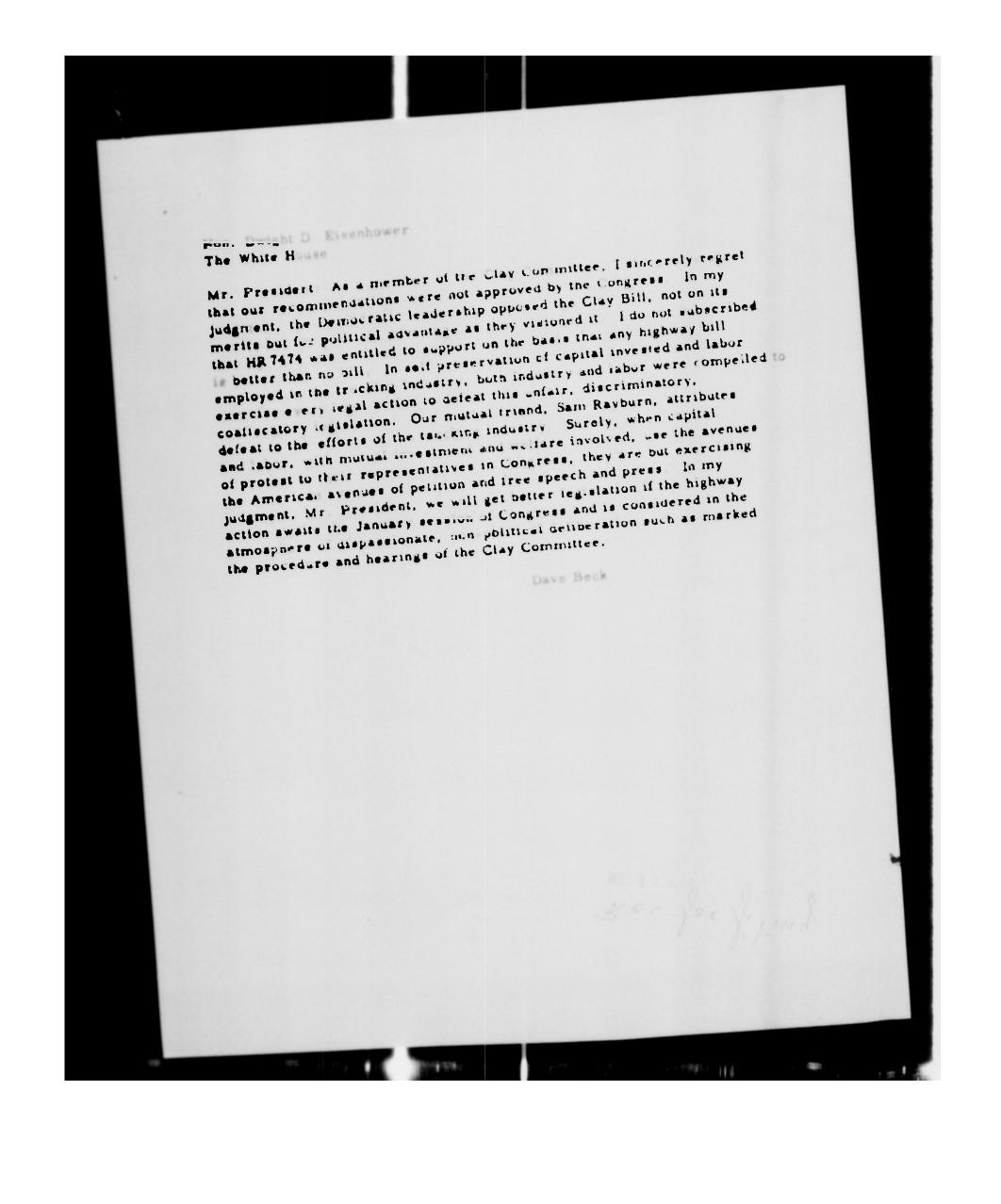
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HON. BUBBELL MACE BOUBE OFFICE BUILDING WARRINGTON, D.C.

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DAVE BECE

WASHINGTON, D.C. JULY 28, 1955  VT MESSAGE  YE BECE 2 DENNY WAY ATTLE, WASHINGTON  MOCRATIC LEADERSH.P BLAMES TRUCKERS FOR DEFEATING HIGHWAY BILL. I DAY WROTE PRESIDENT URJIED HIR TO CALL SPECIAL SESSION PRIOR TO VAMBER FIRST OF CONGRESS TO ACT UPON HIGHWAY LEGISLATION, EITHER HIS NOWED PROPOSAL OR DEMOCRATEC TAKING PROPOSAL WITH FEES AND JUST TAXES UITABLE DISTRIBUTION AND NOT PLACE ON ONE SEGMENT OF POPULATION SUCH HR7474 TENDED TO LO. IF YOU A REE, SUGGEST YOUR PEOPLE WIRE ESIDENT URGING SPECIAL HICHWAY SESSION OF CONGRESS TO GET ACTION.  RUSSELL B. RACE. MC	WASHINGTON, D.C. JULY 28, 1955  OVT MESSAGE  AYE BECE 52 DENNY WAY EATTLE, WASHINGTON  EMOCRATIC LEADERSH.P BLAMES TR.CEERS FOR DEPEATING HIGHWAY BILL. I ODAY WROTE PRESIDENT JEJIMJ HIR TO CALL SPECIAL SESSION PRIOR TO  OVEMBER FIRST OF CONCRESS TO ACT UPON HIGHWAY LEGISLATION, EITHER HIS ONDED PROPOSAL OR DEMOCRATIC TARING PROPOSAL WITH FEES AND JUST TAXES QUITABLE DISTRIBUTION AND NOT PLACE ON ONE SEGMENT OF POPULATION SUCH S HR7474 TENDED TO IO. IF YOU ALREE, SUCCEST YOUR PEOPLE WIRE RESIDENT UNGING SPECIAL HIGHWAY SESSION OF CONCRESS TO GET ACTION.  RUSSELL B. RACE. MC	WASHINGTON, D.C. JULY 28, 1955  OVT MESSAGE  AYE BECE 52 DENNY WAY EATTLE, WASHINGTON  EMOCRATIC LEADERSH.P BLAMES TRUCKERS FOR DEFRATING HIGHWAY BILL. I ODAY WROTE PRESIDENT URGING HIR TO CALL SPECIAL SESSION PRIOR TO OVEMBER FIRST OF CONCRESS TO ACT UPON HIGHWAY LEGISLATION, EITHER HIS ONDED PROPOSAL OR DEMOCRATIC TAKING PROPOSAL WITH FRES AND JUST TAXES QUITABLE DISTRIBUTION AND NOT PLACE ON ONE SEGMENT OF POPULATION SUCH S HR7474 TENDED TO LO. IF YOU A REE, SUGGEST YOUR PROPLE WIRE RESIDENT URGING SPECYAL HIGHWAY SESSION OF CONCRESS TO GET ACTION.  RUSSELL B. RACE. MC	WASHINGTON, D.C. JULY 28, 1955  DVT MESSAGE  AYE BECE 52 DENNY WAY EATTLE, WASHINGTON  EMOCRATIC LEADERSH.P BLAMES TRICEERS FOR DEFEATING HIGHWAY BILL. I DOAY WROTE PRESIDENT URJED HIR TO CALL SPECIAL SESSION PRIOR TO DVEMBER FIRST OF CONGRESS TO ACT UPON HIGHWAY LEGISLATION, EITHER HIS DNDAD PROFOSAL OR DEMOCRATIC TAKING PROPOSAL WITH FEES AND JUST TAXES, QUITABLE DISTRIBUTION AND NOT PLACE ON ONE SEGMENT OF POPULATION SUCH S HR7474 TENDED TO LO. IF YOU AIREE, SUGGEST YOUR PEOPLE WIRE RESIDENT URJIN' SPECIAL HICHWAY SESSION OF CONGRESS TO GET ACTION.  RUSSELL B. RACE. MC	TER E	VESTEUNIO		other sent at the full rate  PULL RATE  LETTER TELFORAM  SHIP RACIOGRAM
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,These to be sent to all memoers of GEB, Trustees, ATA staff officers.

Govt Message

July 28, 1955

Dave Beck 552 Deaay Way Seattle, Washington ADMINISTRATIVE FILE

Damocratic landership blames truckers for defeating Highway Bill. I today wrota President urging him to call special session prior to Mevamber first of Coagress to act upon highway legislation, either his handed proposal or Democratic taxing proposal with fees and just taxes, equitable distribution and not place on one segment of population such as HR7474 tended to do. If you agree, suggest your people wire President summary urging special highway session of Congress to get action.

Russell B. Mack, MC

Hon. Russell Mack House Office Building Washington, D. C.

July 28, 1955

This will acknowledge receipt of your telegram. Democratic leadership certainly should not be surprised that trucking industry through the Demacratic American procedure of protest and free press and free speech, pleaded with their rapresentatives in Congress to defeat HR7474 which bill was discriminatory and in many instances confiscatory of the trucking industry and its employees. I am tertain that the truck owers and operators representing invested capital and the mess of the men and women working to the industry with their labor invested, will be in facor of legislation that la fair and equitable in creating needed highway legislation. I personally sarved on the Clay Committae appointed by the President and for many wasks worked diligently to find solution in the form of legislation that would give our coastry highway construction in a fair and equitable manner. As a membar of the Clay Committee, I am offended by the statement of some members of Coagress that the Clay Bill was a "bankers bill". Such a statement is aothing but discriminatrory and a politician's method of avoidance of discussion of the issue on its merits. The present national debt and the bonda issued in the total of billions are all predicated on our system of spreading paymant for anaded government service over a future period of time. The Democrati: party spokesmen fought the Clay Bill on the level of political action and were even willing to crucify the trucking industry to make a political iasua as they saw it. They opposed the Clay Bill for political expediency. In my judgment to much better legislation for highway construction will follow if the consideration is left until the January session and is not under pressure of the administration or Democratic political influence. I will so wire the President.

Dave Beck

Theets to be sent to all members of GEB, Trustees, ATA staff officers.

Govt Message July 28, 1955

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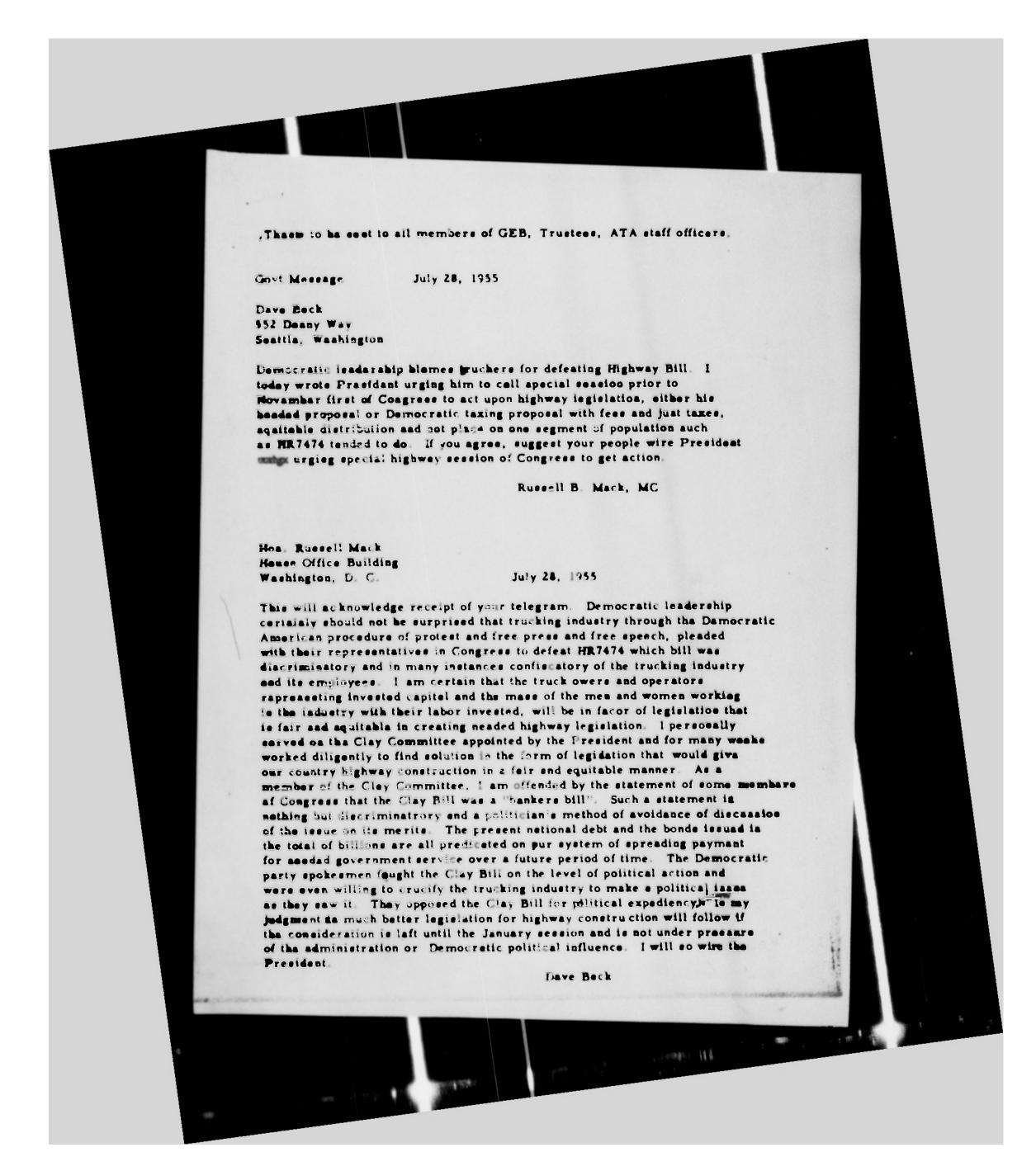
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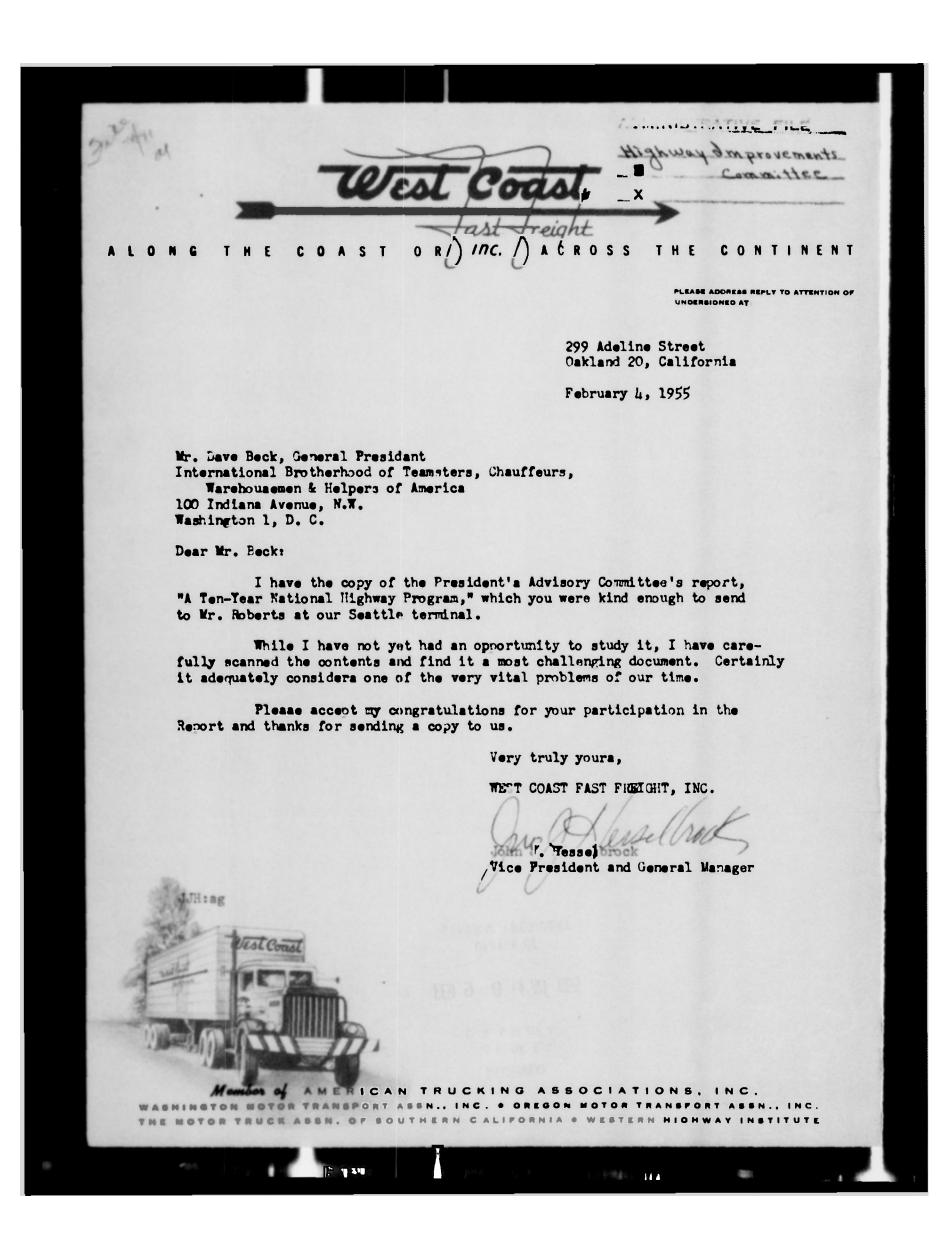
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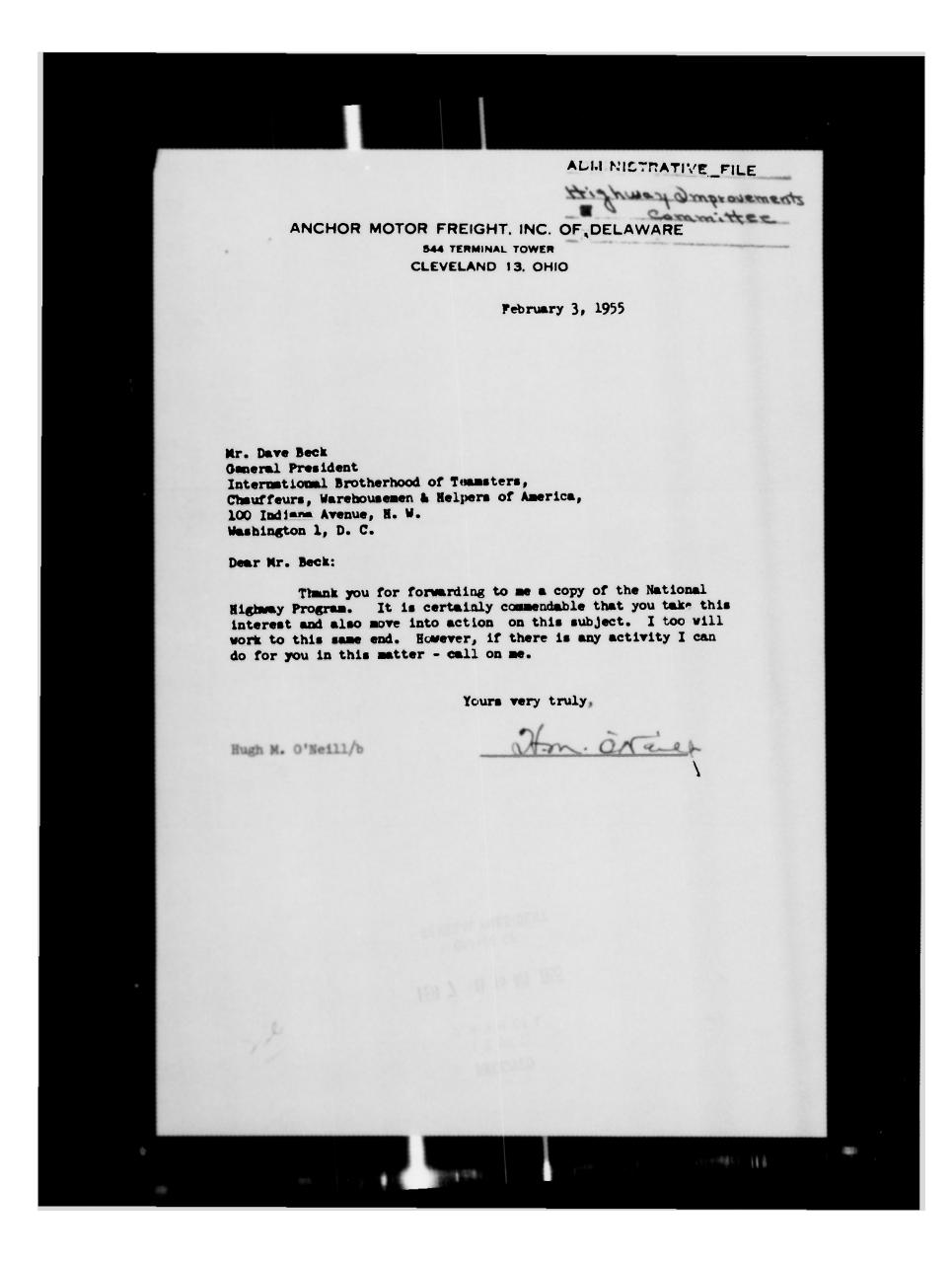
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Dave Beck

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TOLEGRAN GERAL  W. F. MAN  RG, WOSCL, OF SVC. FO. OF COLL. CASH NO.	TEMALL PRESIDENT  CHARGE TO THE ACCOUNT OF  TIME FILED	
Gend the following message, subject to the terms on back hereof, which are hereby agreed to	JULY 20, 1955	
DAVE BECK 552 DENNY WAY SEATTLE, WASH.	The second state of the second	
AT CONFERENCE THIS MORNING AS SENATOR GORE AND CERTAIN HO ACCOUNT OF THE CONTROVERS LETHEY WOULD NOT PRESS FOR THE THIS DEVELOPMENT GIVES US AT WE NEED VERY MUCH TO FOREST	VISE LEADERS STATED THAT ON LAL TAX AND WEIGHT FEATURES IE HIGHWAY BILL UNTIL JANUARY.  I LEAST SIX MONTHS TIME WHICH	
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ADMINISTRATIVE FILE Cameritte SUPER SERVICE MOTOR FREIGHT CO. INC. NASHVILLE 2, TENNESSEE February 17, 1955 R. M. CRICHTON Mr. Dave Beck, General President International Brotherhood of Teamsters, Chauffeurs, Warehousemen & Helpers 100 Indiana Avenue, N. W. Washington I, D. C. Dear Dave: Just wanted to let you know how fine I thought "A Report to the President" was which I received from you recently. It certainly is a very worthwhile cause and a great deal of effort was put into it. I know it will be a real asset in assisting our industry in the problems we are facing. Best regards. Sincerely, R. M. Crichton





7000 & PULASKI ROAD CHICADO 39, ILL

# MIDWEST TRANSFER COMPANY

OF ILLINOIS INGURED CONTRACT CARRIERS

February 1, 1955

ACMINISTRATIVE FILE

Highway amprovements 22 Himmas

Mr. Dave Beck General Prasident International Brotherhood of Teamaters, Chauffeurs, Warehousemen & Helpers 100 Indiana Ave. N. W. Washington 1, D. C.

Dear Mr. Beck:

I have read with much interest the copy of "A Report to the President" which you sent me.

The National Highway Program formulated by the President's Advisory Committee appears to me to have been given considerable study and the recommendations are extremely sound and constructive.

I am keenly aware of the relative importance of this program to our industry and appreciate your passing this report along to me.

Very truly yours,

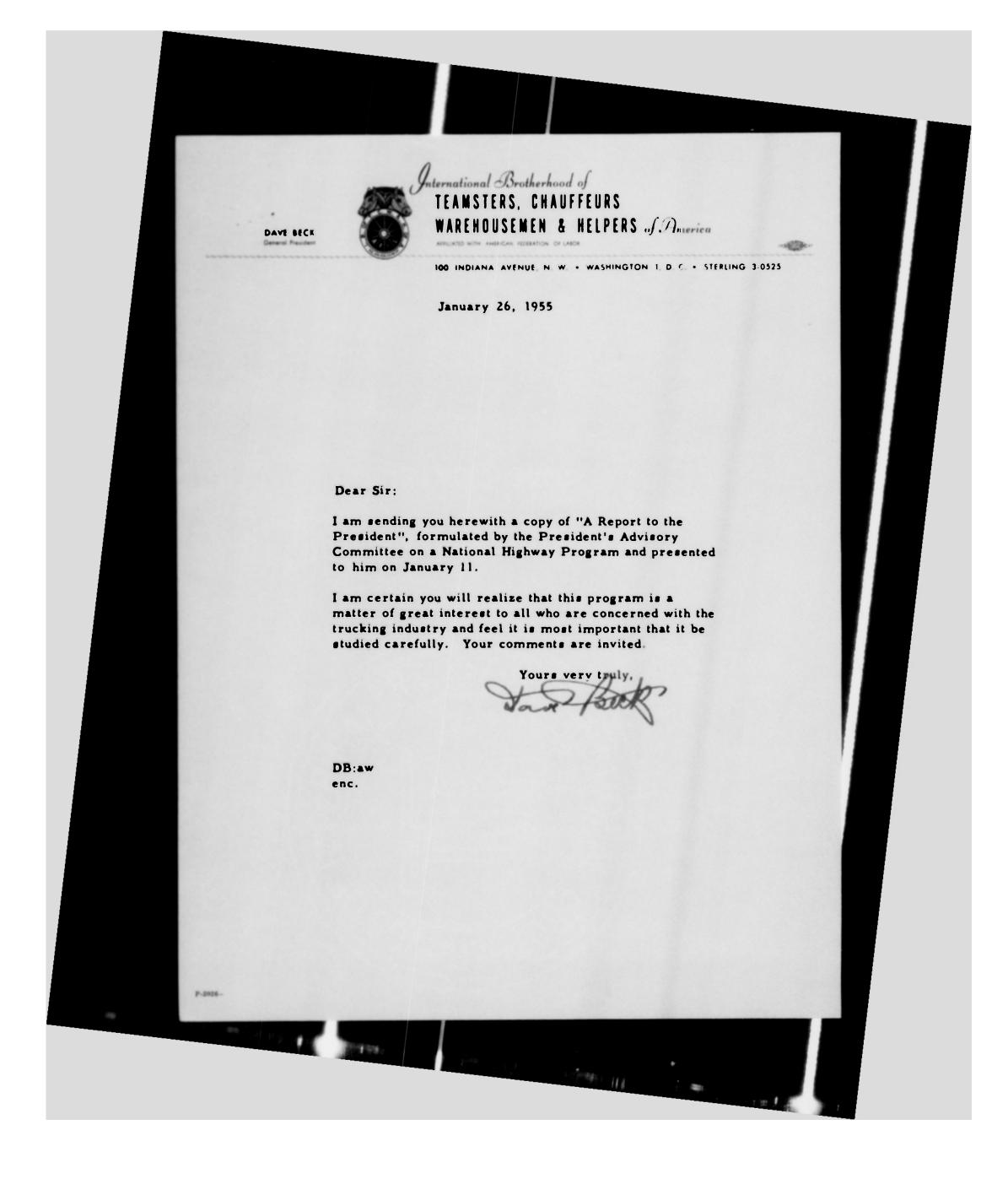
Midwest Transfer Company of Illinois

Milton D. Ratner

President

MDR/el

"Service Builds Our Business"



TEAM WARE

International Brotherhood of
TEAMSTERS, CHAUFFEURS
WAREHOUSEMEN & HELPERS of Merica

100 INDIANA AVENUE, N. W. . WASHINGTON 1. D. C. . STERLING 3-0525

January 26, 1955

Dear Sir:

DAVE BECK General President

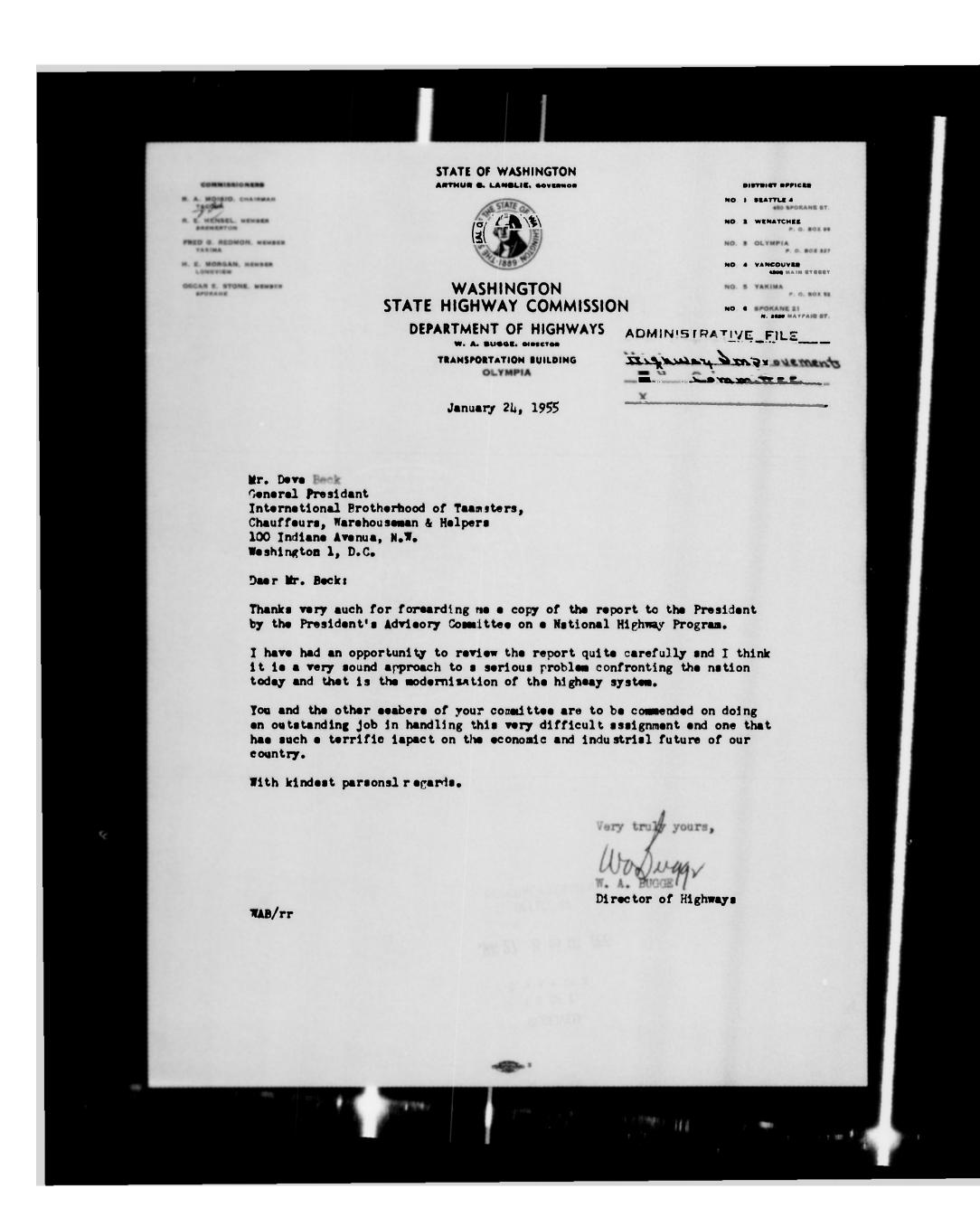
I am sending you herewith a copy of "A Report to the President", formulated by the President's Advisory Committee on a National Highway Program and presented to him on January 11.

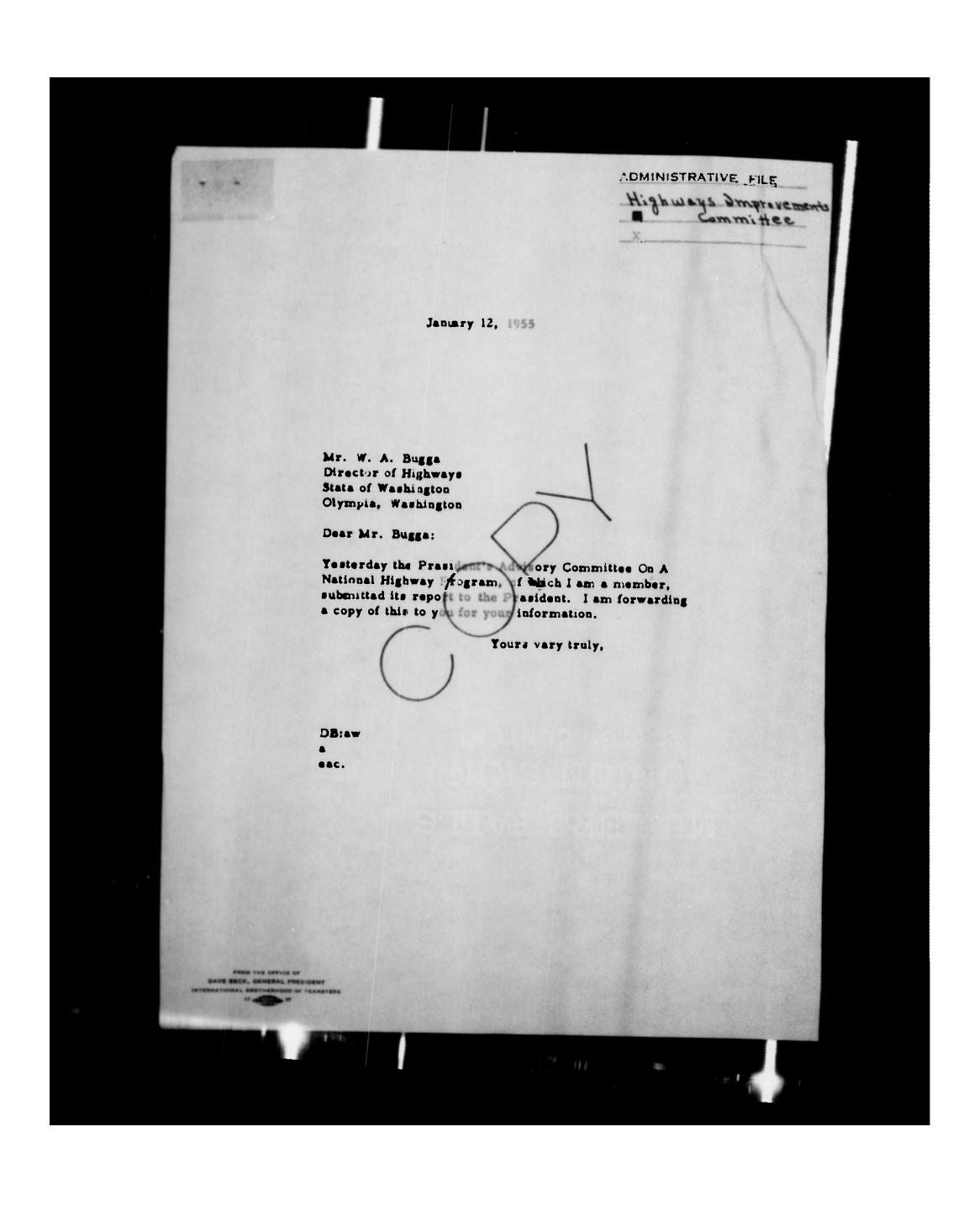
I am certain you will realize that this program is a matter of great interest to all who are concerned with the trucking industry and feel it is most important that it be studied carefully. Your comments are invited.

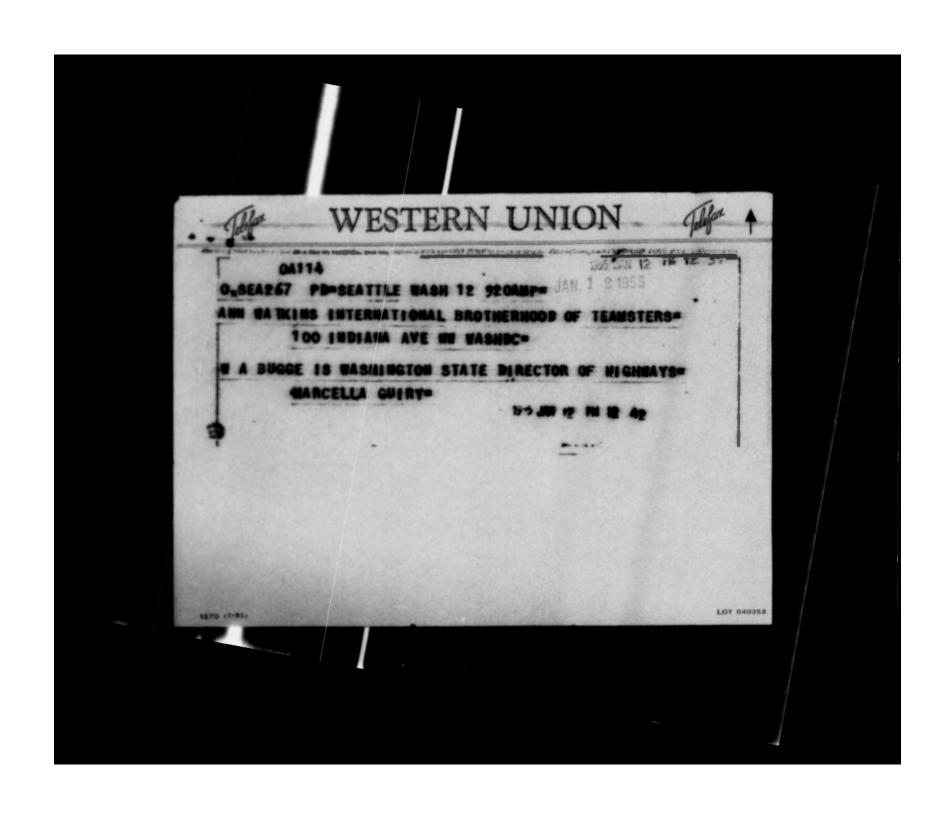
Yours very truly,

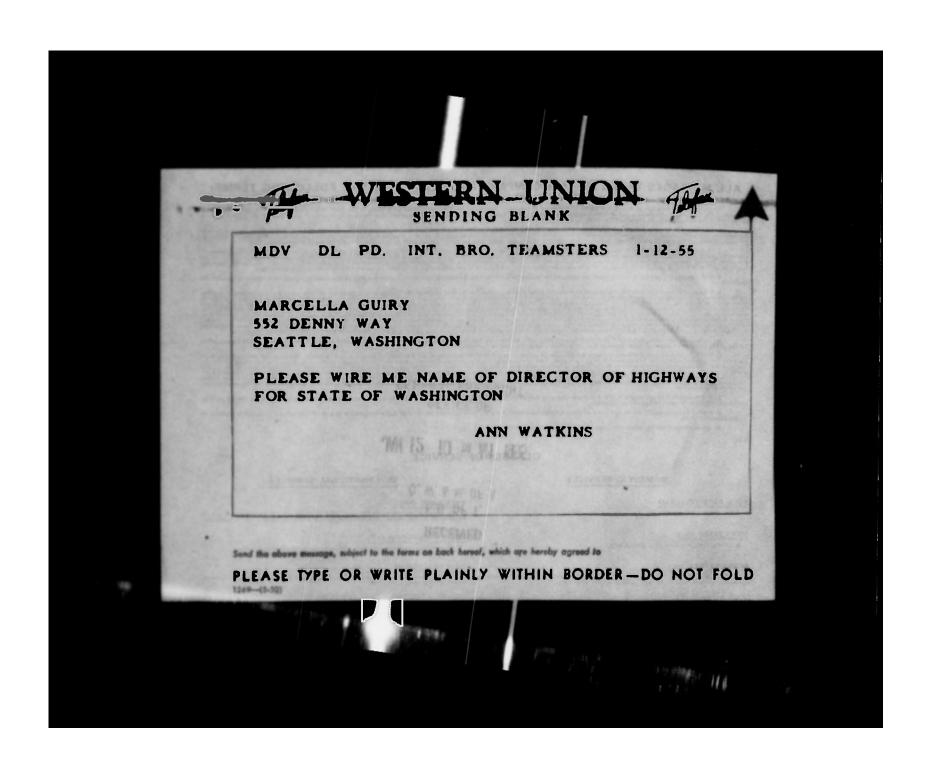
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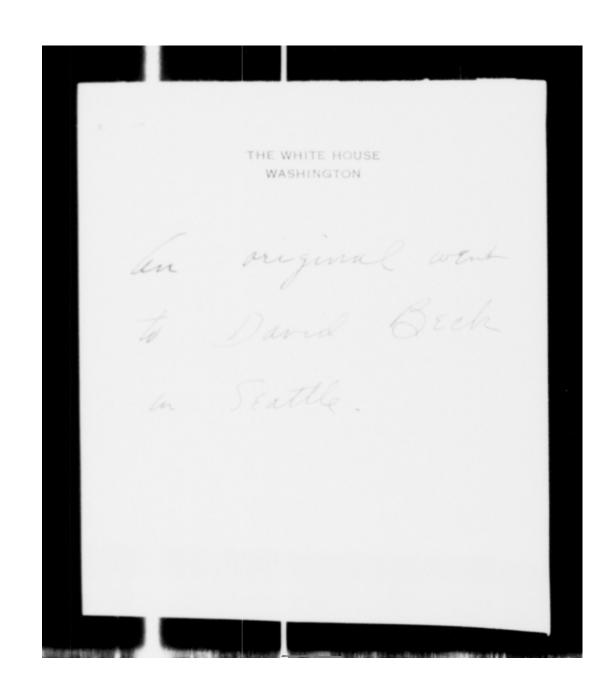


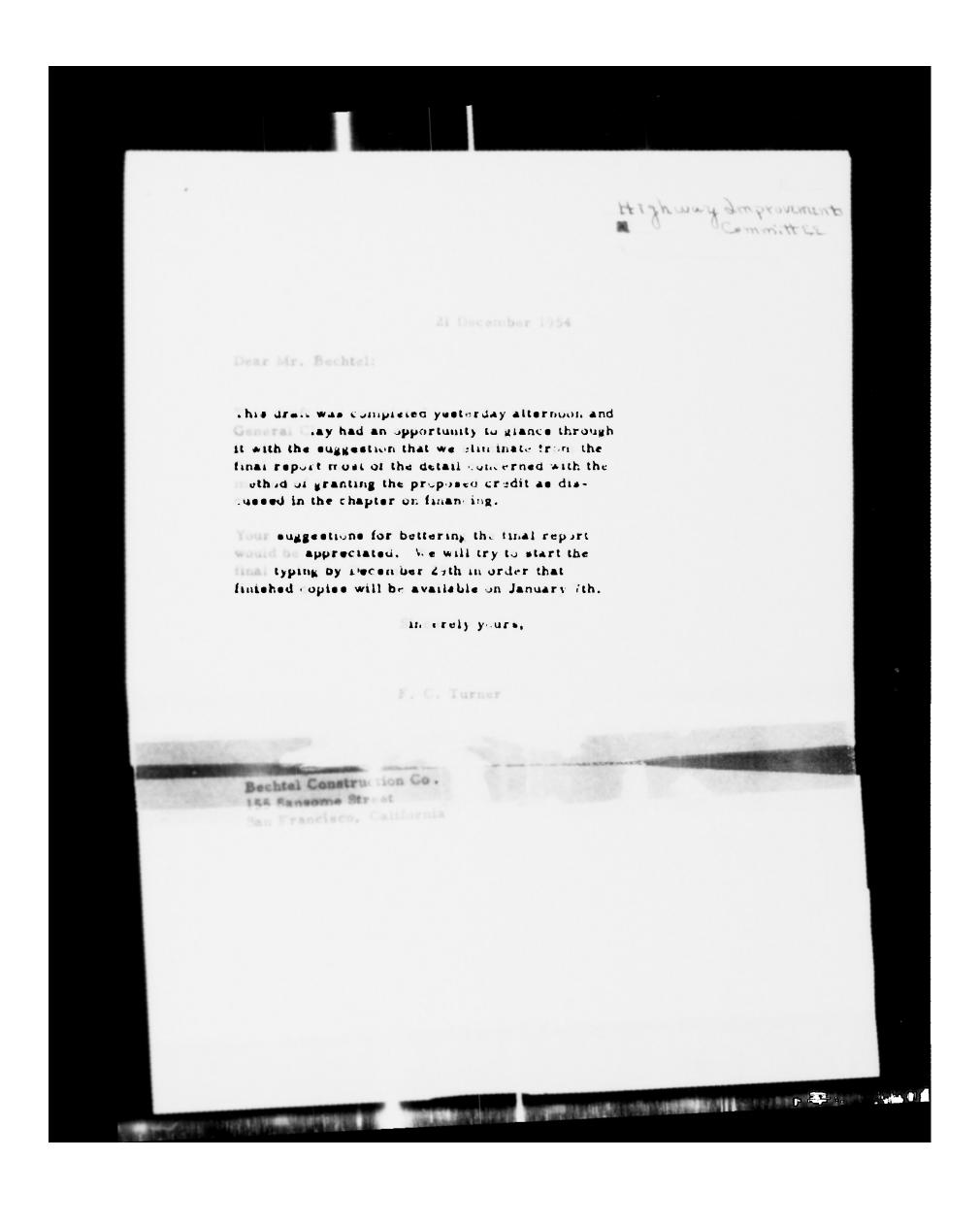
Highway Improvements Sammittee. CHAMBER OF COMMERCE OF THE UNITED STATES TO Chamber of commerce Mr. David Beck, President Dear Mr. Beck:

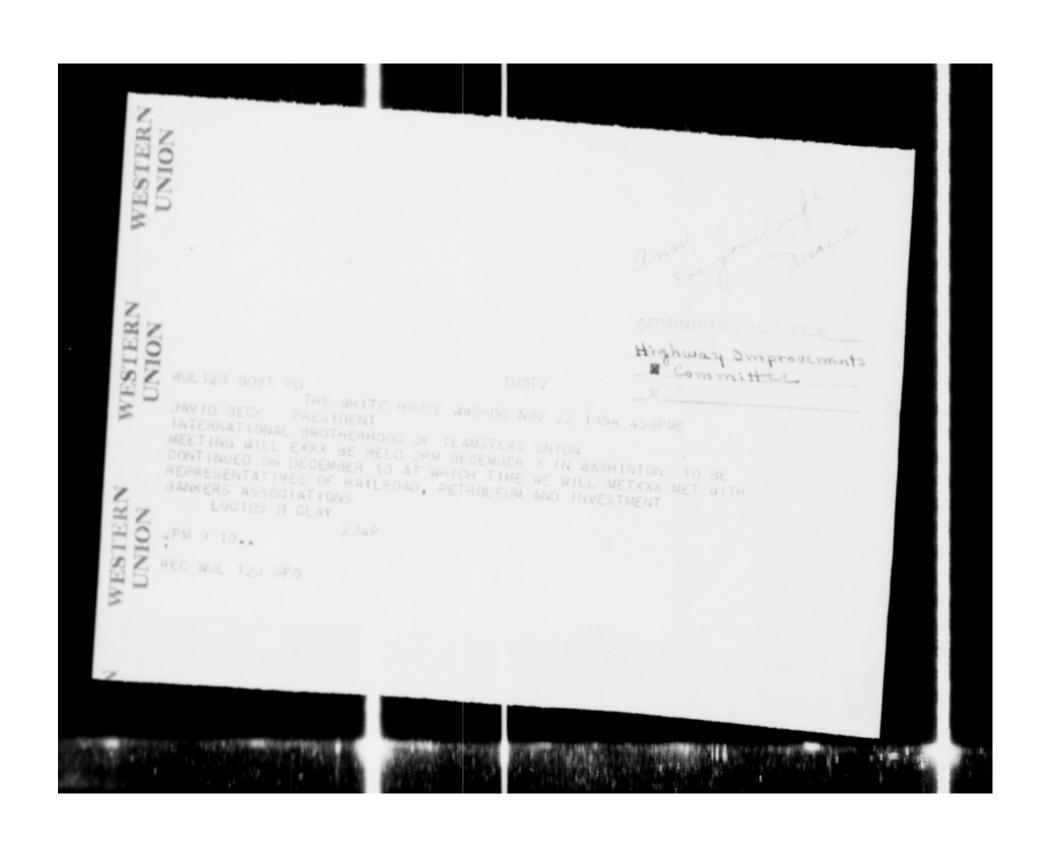
forthcoming National Conference on Highway Financing on January 13-14 in Washington. You will note in the enclosed announcement that General Clay has been invited to address the conference among other national authorities in this

Tinancing.

Conference and join with us in exploring these perplexing problems. You will find an advance registration card enclosed Cordially yours, for your convenience in notifying us of your plans.







PRINCES E DAVIES
FRANKLIN D JONES TOURS
ODNALD S NICHESTOS
MILLAND E TYDOGOS
SANMONO S SEERS
ALFORN S LANCOA
JAMES T MELON
SANMOND C CUSTOMA
C ROSELT MATIOS
DELMAS S NICHESTOS

LAW OFFICES

DAVIES, RICHBERG, TYDINGS, BEEBE & LANDA

WASHINGTON 5, O. C.

CARLE ADDRESS DAVID

ADDRESS F BOSIS

J. A. CISHERMAN.

Highman gustaniany

hovember 1956

Mr. Dave Seck 100 Indiana Avenue, N. W.

Dear Dave:

Testerday Burt Reymour and I conferred with General Lucius Clay in hew fork along the lines you and I discussed last week, and explored the feasibility of the ACT Committee taking a leading part in promoting the road program.

General Clay replied that the help would be most welcome. He said that probably the Clay Committee of which you and he are members, would recommend the formation of a federal agency to carry out the program. Further, Clay said he thought that in order to combat the attacks of the railroads it would be desirable to form a good roads association on a national basis, headed preferably by persons not connected directly with the trucking industry, which would stimulate public opinion in favor of the operations of the new federal agency. The obvious role for the ACT Com ittee would be in connection with this good roads association.

We left General Clay with the understanding that details for ACT participation are to be worked out after the Clay Committee has officially made its report to the Tresident.

With best wishes.

Sincerely,

Arthur D. Condor

llimmh

Highway & mprovements Utah State Federal 

November 3, 1951

Committee

AN OPEN LETTER

To His Excellency President Dwight D. Eisenhower The White House

Washington, D. C. Dear Mr. President:

We are pleased to note that in July, 1954, you sent a recommendation to the annual Conference of Governors at Bolton, Landing, New York, for construction of \$50 billion's worth of new highways during the next ten years. This proposed expenditure, as we understand it, is to be over and above the present tay collection, and is to be paid by additional highway taxes. Because this proposed plan, as announced by press, made no mention of how precisely the highways would be financed, the general impression was that casoline and oil taxes would be increased to meet additional cost of construction.

Now, however, the understanding is that your plan calls for the issuance of bonds, purchased by private finance; but we fear that to amortive this huge interest-bearing debt will greatly increase transport it in costs to the motoring

Outstanding revenue bonds for highways carry an interest charge of between 23, per cent to 3 per cent. At a 3 per cent single interest rate on 85 billion a year amortized over 25 years, with 85 billion borrowed each year for 10 years, the total interest paid over the resulting 35 years would amount to \$19,570,000,000. For this vast charge, not a shovelful of dirt or a pound of

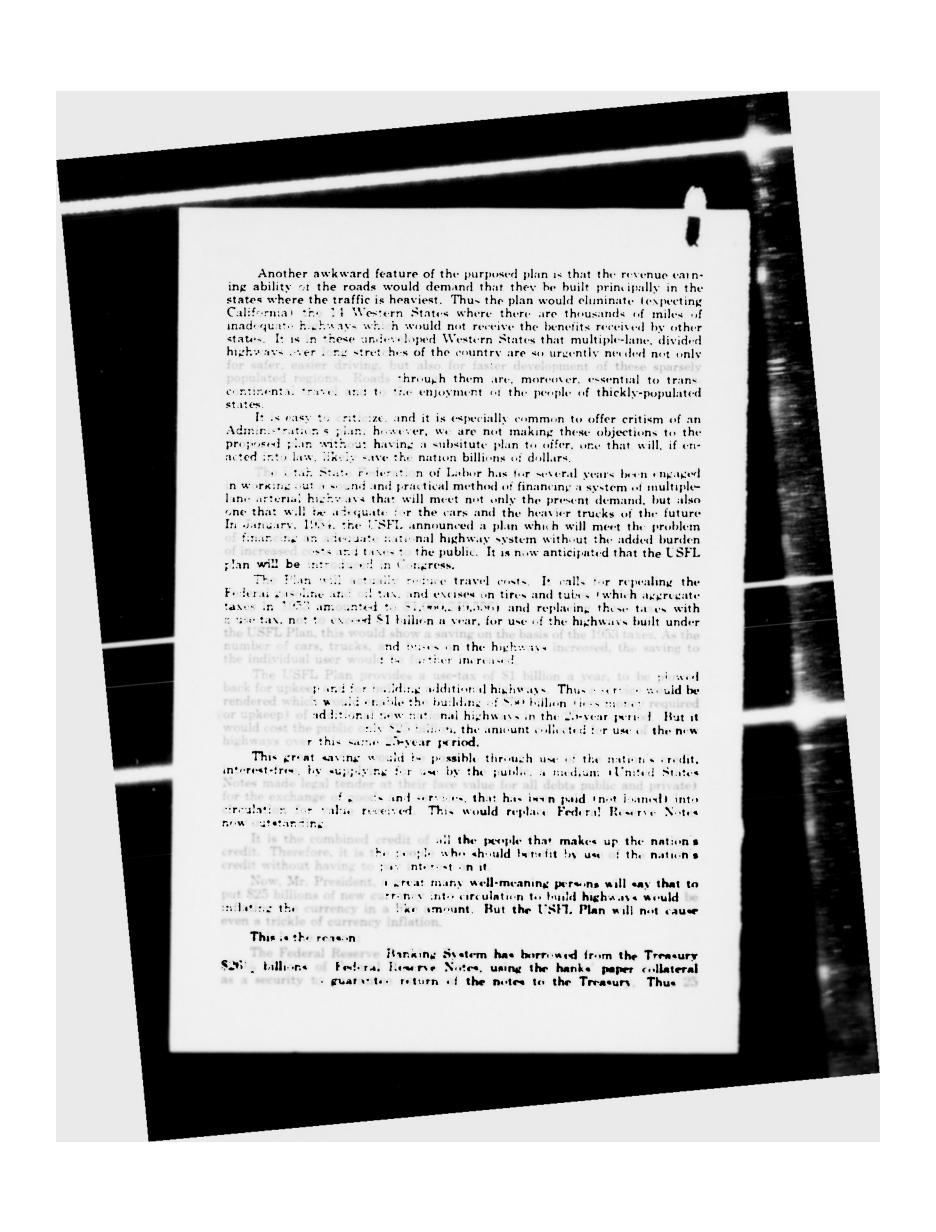
This assumes that each some borrowing begins to be amortized in the beginning of the second year of the life of the bond debt. The hurden of such a plan is clear when we combine the total of interest and principal payments (Sov. Notice of the world aid S2 billion a year for a period of 35 years to our present traveling costs.

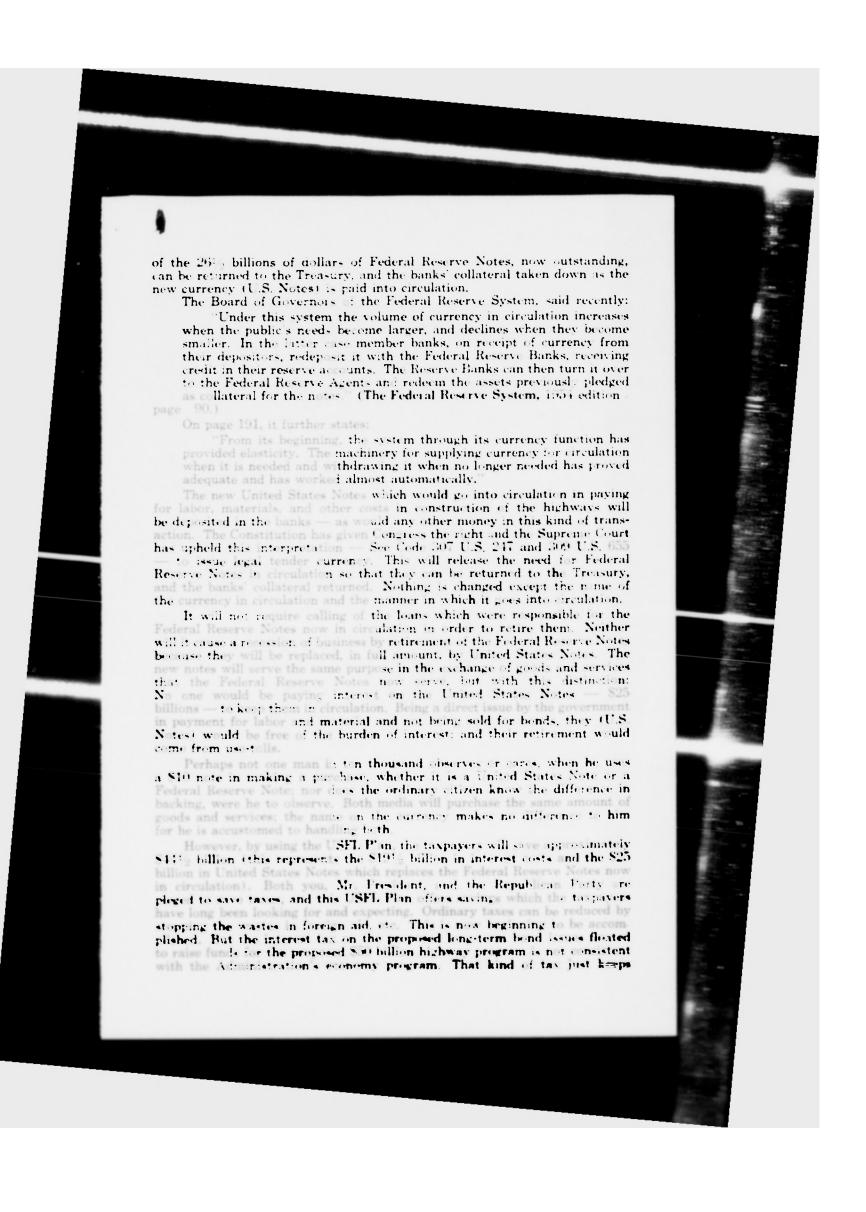
This debtemency must be collected from the public at a cost of the usual one cent a mile tellerevenue, it tell reads are built. If financed by taxes, it would treble the taxes (present taxes would stay) on gasoline, oil, tires, and tutes thisefor 1053 consumption).

This revenue will come principally from people who work for their living. revenue will be derived from wate corners, atticultural workers, and sales. men. This revenue will reduce by a like amount the purchasing power of

Then there must be added to the \$2 billion in reason highway travel costs, the amount of money required for upkeep of this new network of roads Firing this same 35-year period.

Another fact to be considered is that no sure economic guarentee against this ness recession, unempleyment, or depression has been found. Therefore, If these conditions should happen again, we should still be faced with the annual interest charge on the revenue bonds. They would continue to pile up interest charges until we were able to work our way out of the slump and use the reads sufficiently to make them pay their was again.





eating up a good share of the wage earner's purchasing power and without giving him anything in return. The USFL Plan makes possible the building of more than 25,000 miles of cross-country highways that will save time, money, and gasoline and oil consumption with multiple-lane highways where they take the most direct route across the nation. It will also provide aid in more rapid development The Plan will also make possible the building of a heavy-duty lane in the highway system that will accommodate heavy trucks and defense equipment, and thus reduce the cost for repairs of the automobile highway lanes. The labor supply is also one of the prime considerations in building a national highway system. Another consideration is the availability of raw materials and the industrial plants necessary to process the material into building materials. America has that, too. We also have the important engineering "know-how" to do the job right. We have everything needed to do the job, Mr. President, except the medium of exchange necessary to bring these forces together in the creation of new wealth for the nation. Congress can supply this medium - currency unburdened with interest. We are a nation of traders; we want to exchange our services for goods, and our goods for a medium which can be in turn exchanged for other services and for raw material. Our citizens desire the government to furnish a medium of exchange which is not created by debt. The only sound, scientific, and equitable way to place in circulation such a medium that will comply with this hope is for the Treasury to pay legal tender currency in the construction of self-liquidating public projects. Then to regulate the amount of currency in circulation, the United States Notes would be taxed out of circulation for use of the highways. If there is no unemployment, they should be held; if there is unemployment, they should be paid out for other needed improvements. Among the many money laws which have been passed by Congress, none of them has provided for the nation's use of its own credit without the payment of inerest to some private corporation or person. This, we believe, is wrong, since it establishes an unnecessary tax burden upon the people when building necessary public projects such as highways, flood controls, and reforestation. Bear in mind that what we propose is not "printing press" money but interest-free money issued solely in exchange for labor and material with "use-toll" providing adequate retirement. Now, Mr. President, the wage earners, the farmer, the industrialists, and the businessman will all appraise it as a "good deal" of you recommend the National Highway Plan, to Congress. You can be sure that the American people will know how to show appreciation for the added purchasing power that will be made possible by the enactment of this proposed legieslation. The Committee on Adequate Highweys W. E. DeWitt, Chairman Charles B. Holts, Member enclosure David S. Tanner, Member WED:v

oeiu-13

# A PLAN PROVIDING FOR AN ADEQUATE NATIONAL HIGHWAY SYSTEM THE TAXPAYERS CAN AFFORD

#### by Will Dew

Enabling Congress to authorize the building of an adequate national super-highway system, and to direct the issuance of legal tender currency in the amount of twenty-five billion dollars for the establishment of a revolving fund to pay for the building and maintenance of a national multiple-lane highway system; to create a Board of National Highway Management, setting forth the scope and manner of the Board's operations and the power and duties of other persons charged with the construction and maintenance of the national highway system; to provide for a "use toll," method of collecting the toll and disbursing the monies so collected; providing for the retirement of the non-interest-bearing government and state bonds issued in the system of financing; repeal of the federal gas and oil tax, and for other related purposes.

BE IT ENACTED BY THE SENATE AND HOUSE OF REPRE-SENTATIVES OF THE UNITED STATES OF AMERICA IN CONGRESS ASSEMBLED THAT

- (a) For the purpose of providing means for the financing of an adequate national multiple-lane arterial highway system Congress shall, immediately upon the enactment of this bill, notify the Comptroller of the Currency, and thereupon it shall be his duty, under the supervision of the Secretary of the Treasury, to cause to be engraved, printed, delivered and held in trust by the Comptroller of the Currency, the amount of twenty-five billion dollars (\$25 billion) of non-interest-bearing United States bonds.
- (b)) Such bonds shall be secured by the full faith and credit of all the resources of the United States, and shall be used for the full backing of a like amount of United States currency.
- (c) It shall be the further duty of the Comptroller of the Currency, under the supervision of the Secretary of the Treasury, to cause to be engraved, printed, delivered, and held in trust by the Comptroller of the Currency, the amount of twenty-five billion dollars in currency. This currency shall be known as United States Notes. Such notes shall have printed upon their face: "This note is legal tender at its face value for all debts public and private," and shall have engraved and printed upon their back the OBVERSE FACE and REVERSE FACE of the Great Seal of the United States of America. Such notes shall be used exclusively for the purchase of non-interest-bearing state hands as authorized and are the
- (d) The states through which the national highway system will run shall, to derive the benefit of this act, issue non-interest-bearing bonds and upon the authority of the Board of National Highway Management shall sell such bonds to the Comptroller of the Currency to secure the funds necessary for construction of the highways through their respective states.

SECTION 2 (a) The state governments participating in the building of the national highway system are, by authority of this Act, and in so-operation with the Board of National Highway Management, directed to call for bids and let contracts for construction of the highways.

(b) Upon completion of the highways through each participating state, and when an accounting of the money used has been made, and cancelled by the Comptroller of the Currency.

and cancelled by the Comptroller of the Currency.

SECTION 3 (a) A Board of National Highway Management is hereby created and established to organize and manage, in behalf of the nation, a multiple-lane arterial highway system built to the highest specifications of modern highway engineering. The Board shall consist of fifteen members and they shall elect a President and Secretary. Immediately after one member of the Board shall divide the states into fifteen districts, and (h) A Roard of National Highway Management shall be answered.

ing supervision over the expenditure of money under this Act.

SECTION 6 (a) The Board of National Highway Management shall notify the Comptroller of the Currency and he shall cause to be engraved able sticker type stamps to be used on the Windshields of sutomobiles, the use of all highways built under this Act. The windshield stamps the nation.

(b) The Board of National Highway Management shall fix the amount of "use toll" to be paid for each class of vehicle using the national arterial highway system. The sum-total of the use-toll collected shall not amount to less than 4°, nor more than 5°, per annum of the \$25 billion provided under this Act

collected through the use-toll shall be used to retire the noninterest-hearing United States binds used for collateral for the United States notes issued under this Act

- 2. The issue of United States notes, after the United States non-interest-bearing bonds have been retired, will be the debt-free capital of the public, and shall become the capital for establishing a revolving fund to fulfill the further purpose of this Act.

## APPENDIX

The authority to use an issue of United States legal tender currency in the building of a national highway system is established in the constitution and Supreme Court decisions. We are suggesting such a plan because (1) The nation is in desperate need of an adequate highway system to meet the needs of present day transportation. (2) The nation's economy is threatened by excessive taxation. (3) The nation's and the states' bonded indebtedness must be lowered — not increased (4) Congress has the power to issue the money for the building of a national highway system and should do so.

"Congress' power over money is power to legislate wherever people's welfare is served by regulation of this medium of exchange and to control effects of such bullion on money."

These momentous decisions leave no doubt that Congress is mandated under the constitution and Supreme Court decisions to establish a medium of exchange, and may do so by paying legal tender currency into tional highway system. They say:

currency and to make that currency legal tender maney for all purof this medium of exchange. "

"To legislate wherever peoples welfare is served by regulation

tution and the Supreme Court of the United States of A

States currency would be feeding inflation. It will not cause inflation. The money must be earned — over quite a period of time — before it is spent. To the contrary, the banks when making loans to the government and to the public create money. They monetize goods and property, and the nation's credit, by accepting such as collateral and then the banks' credit, thus creating a new medium of exchange which may be used to take consumer goods off the market. The banks, therefore, business.

Marriner S. Eccles, former Chairman of the Federal Reserve Board said:

"The power to create money and regulate the value thereof has always been an attribute of a sovereign power. The development of deposit banking, however, introduced into the economy numerous private agencies which have the power to create and destroy money without being recognized as creators and destroyers of money by the government or by the people."

system and reduced taxes, or will we muddle along with increasing taxes and bonded indebtedness under a system that spells high travel cost and upper the cost and taxes as shocking number of accidents?

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ESTABLISHED AS A DAILT IN 1893 Published daliy, except Sundays and Legal Holidays



of 118-116 Cabot Street, Beverly, Mess, by the Times Publishing Corp.-Tol. 9, 10 and 11 LEWIS 8. HOVEY, Ed for and Pablisher



Highway Dunger in the

Leurance S. Horov, Ganeral Manager

Corleton B. Hovey, Managing Editor WORLDWIDE WIRE NEWS FROM INTERNATIONAL NEWS SERVICE

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three months, \$2.75; an months, 37.70; and year. \$18.00. Reduced rotes to members of the Armed as second abose mother Oot, \$1.293 at the Post Office at Beverly, Mass, under the act of March 6, 1879. The Times assumes an General teaponsibility for typographical arrors in advantisaments but will reprint that part of an advantisament in which the error assers. All advantising appy should be to the Times Office hefere noon to assers published the following day.

Average Net Paid Circulation March 31, 1953, 6,546 Daily. (A.B.C.)

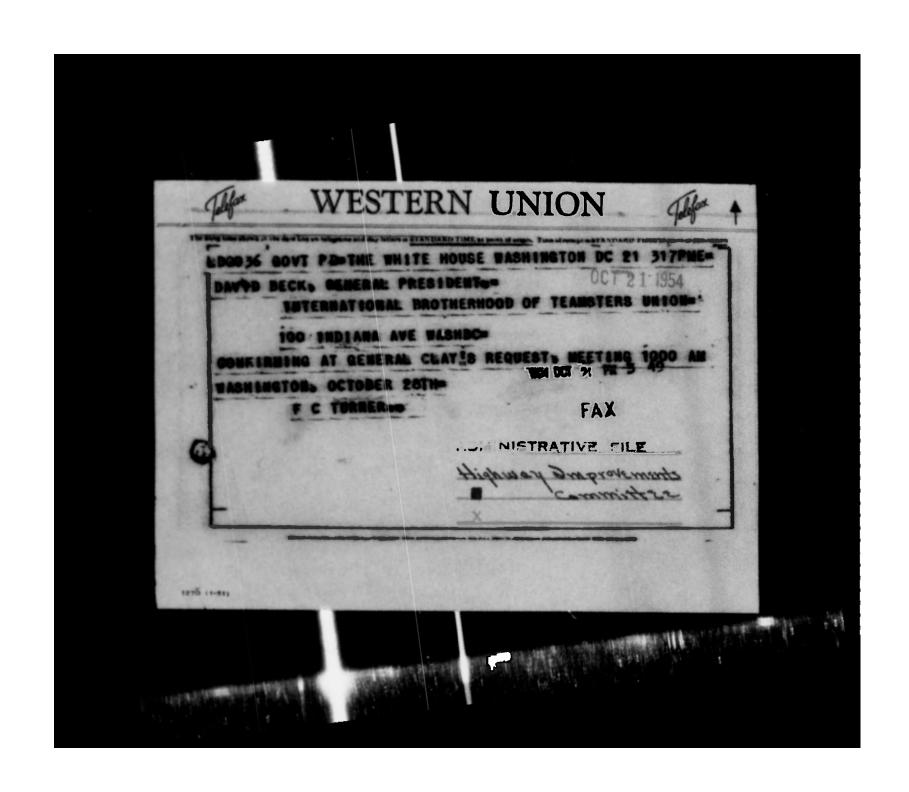
#### BIG JOB FOR THE GENERAL

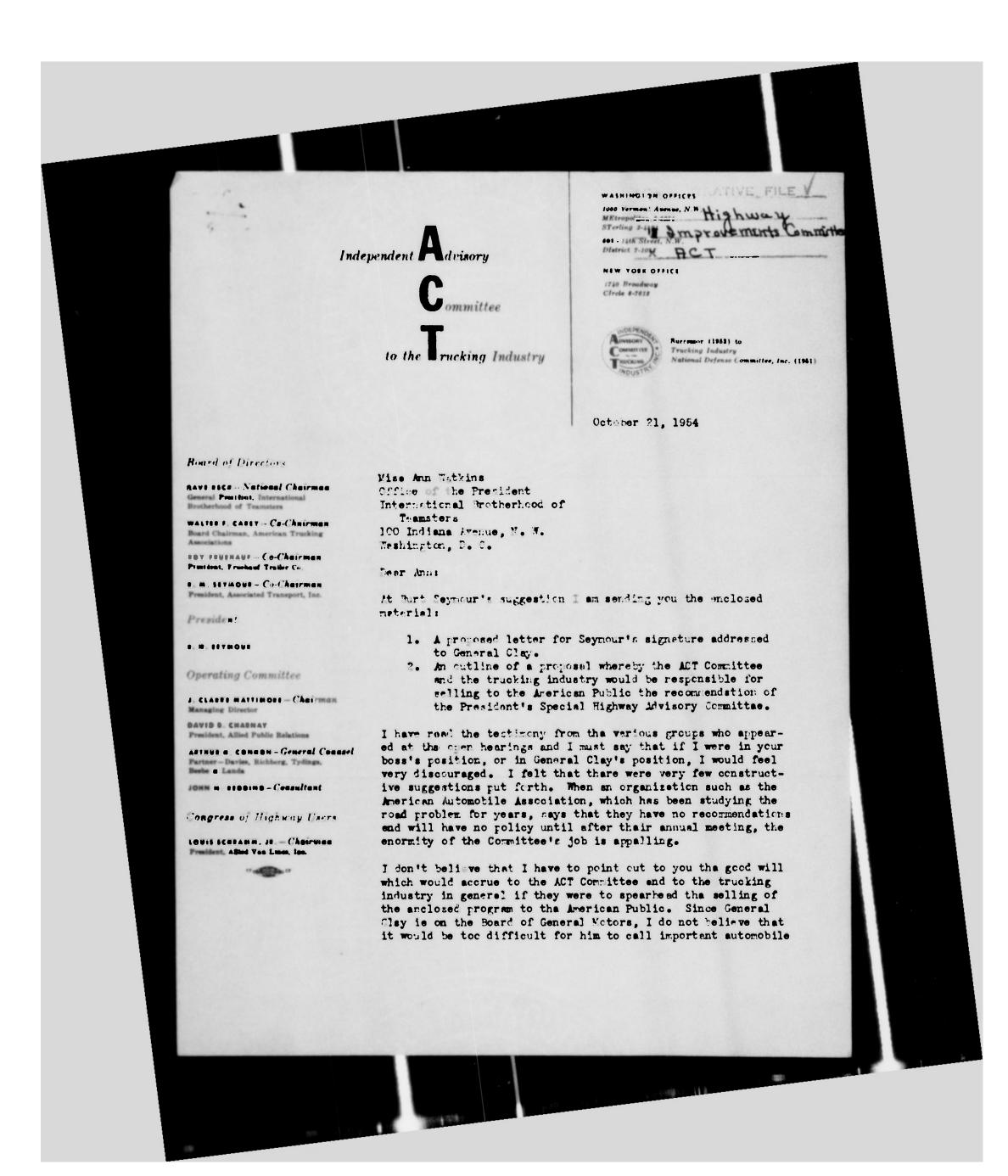
General Lucius Clay has just been handed a lough job by Prantient Ruenhower. He is heading up an advisory group which will meet with the President and other Government officials on the \$60-billion highway program. This large outlay over a period was suggested by Mr. Kisenhower at a governor's confer-

There have been divided opinions as to how the highway funds should be spent. Some of the strong advocates of states rights are of the opinion that the money should be siphoned to the states with expenditures planned and supervised under state control. Others feel that the national interest will be acreed more effectively by a strong role by the Pederal Government.

there seems little dispute. We are in the motor age in which more and more of our freight hauling and commodity delivery is done by motor trucks. This incrasss in highway hauling as our population expands means that we must have more roads, built to withstand the growing volume of treffic.

Genaral Clay has had some tough jobs in his career and he is a man who always delivers. In his new job he returns to a role in which his background as an engineer will be both useful and assential. As an engineering administrative adviser General Clay should bring a sense of real stature to the group atudying this challenging highway program. We wish him luck - Pres Dave Beck of Teamstera Union





Mise Ann Watkins - 2 -October 21, 1954 wenufacturers, builders of road building machinery, and other groups directly concerned with better roads - explain the plan which is briefly cutlined in my presentation and ask them to support it financially.

Fr. Seymour end Mr. Condon have wholeheartedly endorsed this whole idea, but I am not sura that a letter from Seymour to Clay is the best way of initiating it. I have not hed an opportunity to present this to Einer Kohn or Eddie Cheyfits, and I would appreciate it if you would get a reaction from Cheyfits, because I feel that he would agree that the plan would have reluable public relations benefits and would go a long way towards settling ACT's financial diff eulties. Findast personal regarda. J. Clarke Mattimore JOHE eneloaures

PROPOSED LETTER FOR MR. B. M. SEYMOUR'S SIGNATURE ADDRESSED TO:

General Lucius D. Clay, Chairean
The President's Advisory Cosmittee on
a Mational Highway Program
The White House
Washington, D. C.

Dwar General Clay:

In the past, the Independent Advisory Committee to the Trucking Industry has pledged its whole-hearted support of the President's ten-year road building program, and so have offered the full resources of our organisation in helping to develop this program. I would like to make this offer more specific.

I am sure that your Committee will come up with a workable and sound plan of financing and allocation of responsibility. However, I sa just as certain that any plan involving the raising and spending of \$101 billion dollars is bound to be controversial, and there will be loud protests from various groups who feel that they will be hurt. Any program requiring cooperation of Mayors of cities, State Governors, Departments of the Federal Government, and interested Trade Associations must have their approval and enthusiastic support.

The ACT Committee is the ideal group to spearhead the selling of the program. Representing as it does, management, labor and suppliers, ACT is an existing organisation of millions of salesmen who are directly concerned with the problem of better roads. Our paople, working at the grass roots leval, could do such to explain not only the need for the program, but also the best method of making it come about.

We have worked out a aethod of accomplishing this manmoth sales program and Mr. Dave Beck and I would appreciate the opportunity to discuss this plan with you.

Vary sincerely yours,



PRESIDENT'S NATIONAL HIGHMAY PROGRAM

## FORWARD

Any program involving the raising and spending of \$101 billion dollars is bound to be controversial. The first reaction of the State Governors at Lake George is an example of shat can be expacted ahan General Clay's Committee submits its report to the President. A number of the Governors did not understand the President's proposal and they were outspoken in their objections.

I am sure that General Clay's Committee will come up sith a workable and sound program for the financing and allocation of rasponsibilities, but there sill be loud protests from various groupe sho feal that they sill be hart. These groups could do much to kill the acceptance of the plan. In any program raquiring cooperation of so any different segments of local and state government, enthusiastic approval is much to be desired.

Here is a plan to explain the Clay Committee's proposed program to the American public, State Governors, Federal and State Legislators, Mayors, and Civic Groups.

The Independent Advisory Committee to the Trucking Industry is the ideal group to spearhead the selling of this program. Representing as it does all segments of the trucking industry - labor, management and supply - ACT is an existing organization of literally millions of salesmen sho are directly concerned with the problem of better roads. These men, working at the grass roots level, could explain not only the need for the problem. but also how it could be brought about.

J. Clarke Mattimore

### OUTLINE OF A PROPOSED PLAN

NOTE: This is not a detailed operational plan - rather it is a broad procedurel plan - first on a national and then on a local level.

#### Organisation at National Leval

- Prior to the President's release to the general public of the Clay Committee's proposal, feworable statements should be obtained (chare possible) from all organisations who appeared before the President's Cosmittee as well as from interested groups sho did not appear.
- 2. A fact book explaining the proposal and covering enticipated questions and answers should be written and distribution planned to our thousands of local chairmen.
- The Advartising Council should be contacted and the request aade that the proposal be accepted as a council "project" to help sall it to the American public.
- A motion picture should be made explaining the need for batter roads and the method of financing.

Note: This film would be 25 minutes in length and would be designed for shoeing to civic clubs and similar groups. The fila would be written so that it could be cut to 12 minutes for use - on a sustaining basis - by local TV stations.

5. Production of a sarias of radio spots to be made evailable to local radio stations on a sustaining basis.

(With reference to Paragraphe 4, 5, and 6, printe and tapes to be made eveilable to local groupe for placement.)

- 6. Production of a series of 20 second films for use on a sustaining basis as television spots.
- 7. Preparation of "publicity kits" for national publicity covering:

Magazines
Wire Services
Neasreels
Sunday Supplements
Radio
TV
Trade Publications
House Organs

Posts of the state of the state of

8. Preparation of publicity kits for use at the local level to be placed by our local chairman.

### Organisation at Local Leval

State co-chairman would be appointed in every state. Co-chairmen to be the Taemsters representative, an American Trucking Association representative, and where indicated; a Fruehauf designated representative, an Associated Transport representative, and a prominent citizen who has shown an interest in the problem of good roads.

First activity of this group would be to call on their Governor and ask him to issue a statement endorsing the plan.

Organisation would then be carried down to the county and city level reporting to the state co-chairman and to national headquarters. Activity would be to call on county commissioners, mayors and other key people, also to set up speakers' bureaue and publicity committees to headle the distribution of material prepared by national hoadquarters.

## Financing the Plan

Obviously this plan will be costly and the chief question is how we will pay for it. ACT can offer the menpower and the organizational and promotion "know-how", but ACT is not in a position to finance it.

The suggestion is made that another committee be organized after the Clay Committee has made its report and is discharged by the President. This committee would be made up of presidents of corporations and organizations who are the most interested in seeing the President's program go through.

This list would include: automobile companies; truck, trailer, and bus manufacturers; manufacturers of road building equipment; insurance companies concerned with safety on the highsays; etc. These groups would put up the money to carry through an exhaustive educational program.

Highway Amprovements

PROPOSED LETTER FOR MR. B. H. SKEWNUN'S SHOTATURE ADDRESSED TO:

The President's Advisory Consittee on a Metional Higheny Progress The White House Washington, D. C.

Dear General Clay!

In the past, the Endapement Advisory Committee to the Trucking Industry has pladed its whole-hearted support of the President's tem-year road building program, and we have offered the full resources of our organization in helping to develop this program. I could like to asks this offer more specifie.

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PRESIDENT'S MATICAL HIGHWAY PROGRAM

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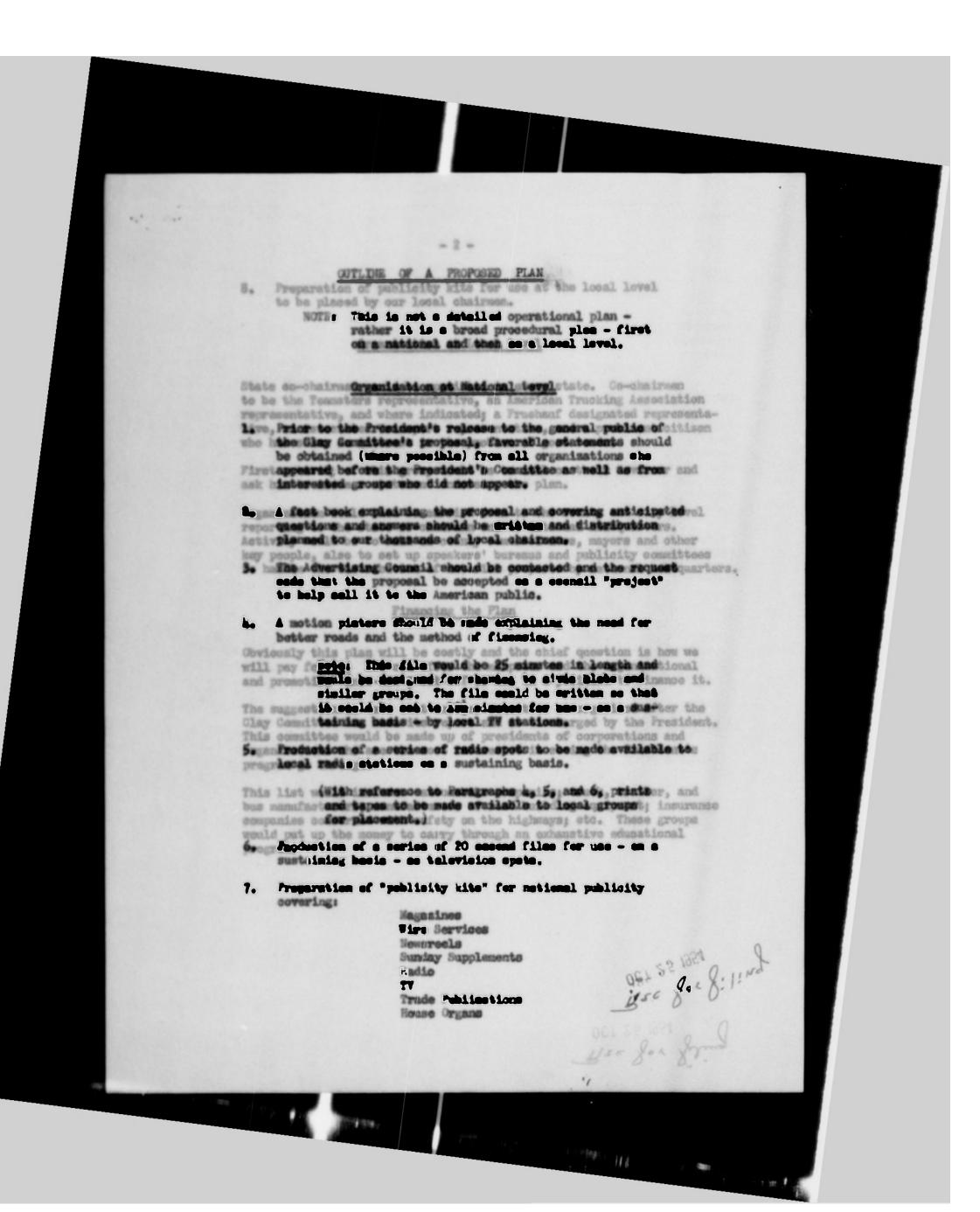
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J. Clarke Mattiecre

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- A fact book explaining the proposel and severing enticipated questions and enswers should be written and distribution planned to ser thousands of local chairmen.
- The Adverticing Council should be contected and the request eads that the proposal he accepted as a council "project" to help sall it to the American public.
- A action picture should be made explaining the need for and the method of financing.

ote: This film sould be 25 simutes is longth and would be designed for showing to sivis clubs and similar groups. The film would be written so that it sould be set to LYR minutes for use - on a sustaining basis - by least TV stations.

5. Production of a series of radio spots to be asdo svailable to local radio stations on a sustaining basis.

(#ith reference to Persyrapse &, 5, and 6, prints and tapes to be made svailable to issal groups

- Freduction of a series of 20 second files for use on a matrining basis se television spots.
- 7. Preparation of "publicity kits" for national publicity

Vire entrals unday supplements

Pense Tublisation

Bre 805 8: 1: mg

5. Preparation of publicity kits for use at the local level to be pleaded by our local shairess.

#### Organization of Local Level

State co-chairman could be appointed in every state. Co-chairman to be the Tecnotory representative, on American Trucking Association representative, and where indicated; a Fruchest designated representative, and a prominent citiesm she has a seen as interest in the problem of good roads.

First setivity of this group seeld be to call on their Governor and sek kie to issue a statement endersing the plan.

Properiestion would then be carried down to the county and city level reporting to the state co-chairmen and to national headquarters. Activity would be to call on county commissioners, sayors and other key people, also to set up speakers' bureaus and publicity committees to headle the distribution of saterial prepared by national headquarters.

## Financia, the Flan

Obviously this plan will be seatly and the chief question is hos we will pay for it. ACT can affer the manpower and the organizational and presenting "know-box", but ACT is not in a position to finance it

The englection is code that smother oscalites be organized after the Clay Committee has made its report and is discharged by the President. This counittee could be nede up of presidents of corporations and organizations who are the cost interested in socing the President's program go through.

This list would include: sutemobile companies; truck, trailer, and bee manafesterors; comfacturers of read building equipment; incurance ecopasise conserved with enfety on the highways; etc. These groups eveld get up the commy to carry through an exhaustive educational

Re- 80 v July



AN EDUCATIONAL PLAN TO PROMOTE THE

PIESIDENT'S MATIMAL HINNAY PROCHAM

#### PORVARD

program involving the reising and spending of clol billion delicre is based to be controv-reial. The first reaction of the State Geveroers at lake George is an example of shat can be expected when General Clay's Committee submits its report to the President. A number of the Governore did not understand the President's proposal and they were sutapaken in their objections.

I am ourse that General Clay's Committee will some up with a weekable and anund program for the financing and allesstion of respectabilities, but there will be lead protects from various groups who feel that they will be murt. These wroups could do note to kill the acceptance of the plan. In any program requiring attion of so many different assumnts of local and state eath seath seath seath seath to be desired.

Hora de plan to empleie the Cley Geneittee's preposed progren icon public, State Gevernors, Sederal and State Legisla-

Advisory Conmittee to the Trucking Industry is the the calling of this program. Representing the call segments of the trucking injustry - leber, essemble can emply - ACT is an existing organisation of literally cillions of unlessen the ere directly concerned with the problem of butter reads. These can, working at the grees roots level, sould explain out only the need for the problem, but shee her it could be

J. Clerke Hettimere

199

OUTLINE OF A PROPOSED PLAN

This is not a detailed operational plan - rether it is a bread precederal plan - first on a national and these as a level level.

#### Organisation of Matioral and

- Prior to the President's release to the gosseal public of the Cley Cossittee's prepasel, feverable state ento should (shere possible) from all organisations who before the President's Cossittee as well as groups sho did not
- 2. A feet beek empirishing the proposed sed severing entisipated should be written and distribution to our thousands of level
- Adverticing Council should be contested end the request eads that the proposal be escapted as a council "project" to help call it to the American public.
- A metice picture should be made explaining the need for

Note: This film would be 25 simutes in length and would be designed for sheeing to sivis slube and similar groups. The film seald be written so that it sould be out to 12 simutes for use - on a sustaining basis - by local TV stations.

5. Production of a series of radio spots to be made swellable to lessi radio stations on a sustaining basis.

(With reference to reregraphe & 5, and 6, printe and tapes to be made evallable to least groupe for placement.)

- 6. Predection of a seriou of 20 second files for use on a sublining besis as television spots.
- 7. Preparation of "publisity kits" for national publicity

Magazines Wire Services Newsreels Sunday Supplements Texts

Treds Publications House Organs

424

8. Preparation of publicity kits for use at the local level to be pleased by our local sheiresm.

- 2 -

#### Francetion at Local Level

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## Financia, the Man

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This list would include: automobile companies; truck, trailer, and bee completerers; completerers of road building equipment; insurance companies companies concerned with selety on the higheaps; etc. These groups could get up the comey to serry through an axhoustive educational

J W COWAN. 7th Vice Pres., Hotel El Escalante, Coder City, Uteh AVICE THAYNE, 8th Vice Pres., Box 189. American Fort, Uteh F W HART, 9th Vice Pres., 2232 Polk Avenue, Oaden, Uteh OSCAR HANSEN. 10th Vice Pres., 543 East 4th South, Provo, Utah CONWAY H. LEWIS, 11th Vice Pres., 467 North 5th East, Logan, Uteh SPENCER MADSEN. 12th Vice Pres., R. F. D. No. f. Bax 341, Provo, Utah

# **Utah State Federation of Labor**

151 South 2nd East, Solt Lake City, Utah Phone 4-7554

N. L. 05055 President ISI South 2nd East Solt Lake City, Utah FEDERATION OF PEDERATION OF LABOR OF

DAVID S. TURNER, Secretary-Treasurer ISI South 2nd East Salt Lake City, Uteh

Wr. Pave Beck, President
eassters and Schauffeurs
100 Indiana Avenue
Washington 1, S. C.

October 20, 1054

Highway & mprove ments

Hath-roder fo noite rabst x

Dear Sir and Brother:

I have just read in Newdweek. October lo issue, of the hearings held on the Presidents highway plan. When I talked to you in L.'. during the convention you were of the impression that no newrings would be held until the first weak in December. That is, any we did not get copies of the utah tate Federation of Labor to you before the nearings. I am sorry for this delay.

The enclosed "ational Highway Plan which the Utah State Federation of L abor is sponsoring, and for which the A.F. of L. has estimated Frother George D. Filey, member National Legislative Committee, to assist us will save the taxonyers of the nation several billion dollars interest charges which would be necessary under the Hisenhower Plan. We will mail you more information on this cost to the nation in a few days.

It you need more copies of our proposed highway plan please let us know and we will mail them at once.

ith all good wishes, I am,

Very sincerely

Committee on Adequate Highways Utan State Federation of Labor

DGT 22 1 23 PM RSA

(b) Upon completion of the highways through each participating state, and when an accounting of the money used has been made, the state a non-interest-bearing bonds shall be returned as fully paid and cancelled by the Comptroller of the Currency.

SECTION 3 (a) A Board of National Highway Management is hereby created and established to organize and manage, in behalf of the nation, a multiple-lane arterial highway system built to the highest specifications of modern highway engineering. The Board shall consist of fifteen members and they shall elect a President and Secretary. Immediately after the Board is organized it shall divide the states into fifteen districts, and one member of the Board shall be assigned to each district.

(b) A Board of National Highway Management shall be appointed, within 30 days following the enactment of this Bill by the President of the United States, thereafter, one member from each district aforesaid, shall be appointed by the senior members of the House of Representatives from the states making up each district, and shall hold office for a period of four years. Each such member of this Board shall be approved by the Senate and shall hold office until his successor is appointed and approved by the Senate. The salary of each member of the Board of National Highway Management shall be \$15,000 per annum and ten cents per mile for necessary traveling and subsistence expense.

(c) Any member of the Board of National Highway Management may be removed from office by the President of the United States for misconduct in office after proper investigation.

SECTION 4 (a) The Board of National Highway Management, in cooperation with the states, shall designate the number of highways to be built with the \$25 billion United States note issue authorised under this Act, also direct their location and course from one point to another to best serve the public and the national defense.

(b) The Board of National Highway Management may acquire, by purchase or by the exercise of the right of eminent domain, all requisite property and property rights necessary in the construction of highways built under this Act.

SECTION 5 (a) All building of the highways authorised under this Act shall be conducted under the name of the Board of National Highway Management. The Board of National Highway Management shall be accountable to the Congress of the United States of America.

(b) The Comptroller of the Currency shall have general auditing supervision over the expenditure of money under this Act

SECTION 6 (a) The Board of National Highway Management shall notify the Comptroller of the Currency and he shall cause to be engraved and printed by the Treasury Department of the United States, suitable sticker type stamps to be used on the windshields of automobiles, trucks, and buses, designating that the owner of such vahiele has right to the use of all highways built under this Act. The windshield stamps shall be available for purchase by the public at all postoffices throughout the nation.

(b) The Board of National Highway Management shall fix the amount of "use toll" to be paid for each class of vahicle using the national arterial highway system. The sum-total of the use-toll collected shall not amount to less than 4'- nor more than 5's per annum of the \$25 billion provided ander this Act.

(c) 1. The revenues earned from use of the highways and collected through the use-toll shall be used to retire the non-interest-bearing United States bonds used for collateral for the United States notes issued under this Act.

2. The issue of United States notes, after the United States non-interest-bearing bonds have been retired, will be the debt-free capital of the public, and shall become the capital for establishing a revolving fund to fulfill the further purpose of this Act.

3. The fund shall be used by the Board of National Highway Management to pay salaries and other expenses of the Board, and for upkeep of highways built under this Act, and for the construction of additional highways.

4. The amount of money kept in the revolving fund shall be sufficient only to keep the Board's commitments liquid.

SECTION 7 The Act of June 6, 1932, C. 209, Sec. 617, 47 Stat. 266, as amended by Act of May 10, 1934, C. 277, Sec. 603 (b-d), 48 Stat. 764, 765 concerning tax on gasoline, and the Act of June 6, 1932, C. 209, Sec. 601 (c) (1), 47 Stat. 259, as amended by Acts June 16, 1933, C. 96, Sec. 4 (b), 48 Stat. 255, May 10, 1934, C. 277, Sec. 603 (a), 48 Stat. 764, concerning tax on lubricating oils, are hereby repealed. SECTION 8 One hundred thousand dollars is hereby appropriated by

Congress to carry out the provisions of this Act, until the revenues earned from the highways have been realized. The Treasury Department shall be fully reimbursed for the funds advanced.

WED. pw OEIU No. 31 A F of L

# APPENDIX

The authority to use an issue of United States legal tender currency in the building of a national highway system is established in the constitution and Supreme Court decisions. We are suggesting such a plan because (1) The nation is in desperate need of an adequate highway system to meet the needs of present day transportation. (2) The nation's economy is threatened by excessive texation. (3) The nation's and the states' bonded indebtedness must be lowered — not increased. (4) Congress has the power to issue the money for the building of a national highway system and should do so.

The provisions granting to Congress power over our medium of exchange (money) is found in Article I, Section 8, Clause 5, of the Constitution: "To coin money, regulate the value thereof, and of foreign coin." The Supreme Court of the United States in the case of Guaranty Trust Company of New York, et al., v. Henwood, 307 U. S. 247, rendered this clarifying decision.

"Under Congressional power of Congress to coin money and regulate the value theraof, and its broad comprehensive authority over aubjects of revenue, finence and currency derived from other conetitutional provisions. Congress was authorised to establish, regulate and control the national currency and to make that currency legal tender money for all purposes, including payment for dollar domastic obligations with options for payment in foreign currencies." And again in the case of Emery Bird Thayar Dry Goods Co. v. Will"Congress power over money is power to legislate wherever people's welfare is served by regulation of this medium of exchange and extends to certain bullions used as money metals so far as proper to control effects of such bullion on money."

These momentous decisions leave no doubt that Congress is mandated under the constitution and Supreme Court decisions to establish a medium of exchange, and may do so by paying legal tender currency into circulation on congressionally approved public projects, such as a national highway system. They say:

"Congress was authorized to establish, regulate and control the national currency and to make that currency legal tender money for al! purposes," and "To legislate wherever peoples welfare is served by regulation of this medium of exchange..."

This is the supreme law of the land declared to be so by the constitution and the Supreme Court of the United States of America.

Some may believe that in building our roads with an issue of United States currency would be feeding inflation. It will not cause inflation. The money must be earned — over quite a period of time — before it is spent. To the contrary, the banks when making loans to the government and to the public create money. They monetize goods and property, and the nation's credit, by accepting such as collateral and then using money in circulation (bank deposita), to cash checks drawn agamst the banks credit, thus creating a new medium of exchange which may be used to take consumer goods off the market. The banks, therefore, may cause either inflation or deflation in the present custom of doing business.

Marriner S. Eccles, former Chairman of the Federal Reserve Board

The power to create money and regulate the value thereof has always been an attribute of a sovereign power... The devalopment of deposit banking, however, introduced into the economy numerous private agencias which have the power to create and destroy money without being racognised as creators and destroyers of money by the government or by the people."

Shall we have, under this new plan, an adequate national highway system and reduced taxas, or will we muddle along with increasing taxes and bonded indebtedness under a system that spells high travel cost and a shocking number of accidenta?

WED. p oeiu No. 31 a f of l

DENERAL PRESIDENT

OCT 22 | 35 Fit 1954

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RECEIVED

A PLAN PROVIDING FOR AN ADEQUATE NATIONAL HIGHWAY SYSTEM THE TAXPAYERS CAN AFFORD

by Will Dew

Enabling Congress to authorise the building of an adequate national super-highway system, and to direct the issuance of legal tender currency in the amount of twenty-five billion dollars for the establishment of a revolving fund to pay for the building and maintenance of a national multiple-lane highway system; to create a Board of National Highway Management, setting forth the scope and manner of the Board's operations and the power and duties of other persons charged with the construction and maintenance of the national highway system; to provide for a "use toll," method of collecting the toll and disbursing the monies so collected; providing for the retirement of the non-interest-bearing government and state bonds issued in the system of financing; repeal of the federal gas and oil tax, and for other related purposes.

BE IT ENACTED BY THE SENATE AND HOUSE OF REPRESENTATIVES OF THE UNITED STATES OF AMERICA IN CONGRESS ASSEMBLED. THAT

- (a) For the purpose of providing means for the financing of an adequate national multiple-lane arterial highway system Congress shall, immediately upon the enactment of this bill, notify the Comptroller of the Currency, and thereupon it shall be his duty, under the supervision of the Secretary of the Treasury, to cause to be engraved, printed, delivered and held in trust by the Comptroller of the Currency, the amount of twenty-five billion dollars (\$25 billion) of non-interest-bearing United States bonds.
- (b)) Such bonds shall be secured by the full faith and credit of all the resources of the United States, and shall be used for the full backing of a like amount of United States currency.
- (c) It shall be the further duty of the Comptroller of the Currency, under the supervision of the Secretary of the Treasury, to cause to be engraved, printed, delivered, and held in trust by the Comptroller of the Currency, the amount of twanty-five billion dollars in currency. This currency shall be known as United States Notes. Such notes shall have printed upon their face: "This note is legal tender at its face value for all dabte public and private," and shall be an engraved and printed upon their back the OBVERSE FACE and REVERSE FACE of the Great Seal of the United States of America. Such notes shall be used exclusively for the purchase of non-interest-bearing state bonds as authorised under this Act.

(d) The states through which the national highway system will run shall, to derive the benefit of this act, issue non-interest bearing bonds and upon the authority of the Board of National Highway Management shall sell such bonds to the Comptrollar of the Currency to secure the funds necsssary for construction of the highways through their respective states.

SECTION 2 (a) The state governments participating in the building of the national highway system are, by authority of this Act, and in cooperation with the Board of National Highway Management, directed to call for bids and let contracts for construction of the highways.



NATIONAL PARKING ASSOCIATION, 711 14th St., N. W., Washington 5. D. C.

Py

#### October 19, 1954

Mr. David Beck, President International Brotherhood of Teamsters

952 Decay Way Seettle 7. Weshington

Lishway Improvements to

Dear Mr. Beck:

- X Mational Parking association

On behelf of the National Parking Association, I wish to thank you for the opportunity to point out the vital role which the private anterprise parking industry can play in the execution of the President's Righesy Program.

For your information, I am forwarding, under superate cover, the peat four issues of PARKING Magnetine, a publication of this Association shich is regarded as the voice of the parking indestry.

Wister issue tells the story of the evolution of the parking Industry and its theme is "An Industry on the Threshold".

is sue traces the growth and development of our central business districts and points out that the tide is now turning, and sate furth the role which the private enterprise parking industry has played and is destined to play in asking our down-oconcentrally healthy.

Survey issue deals with the National Compantion in Chicago and describes some innovations in this young and rapidly growing industry.

Fall issue, which is fresh off the press, has the tiene of "Farking and Real Estate". It takes up drive-in banks, the sumicipal responsibility to sodernies its building codes to parait sodern design and construction techniques. It also takes up the traffic problem and techniques for its improvement, discusses shoppers' shuttle bus service, and there is a design analysis of a unique parking structure.

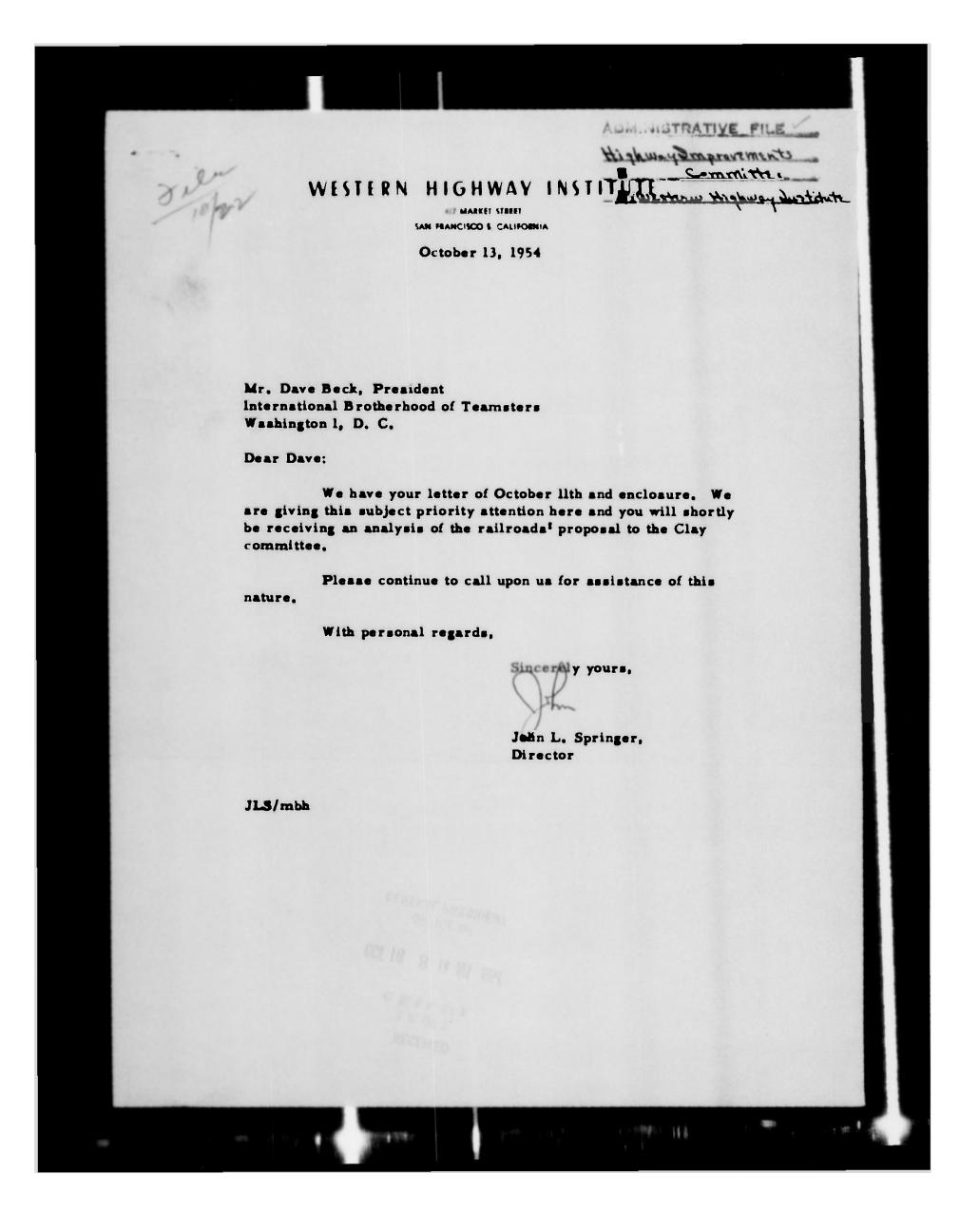
I am at present on a field trip through the middle went and will return to machington at the end of this week. In accordance with the Constitute's request, ands of an at the conclusion of my statement at the hearing, I am polling together date on the magnitude, accordance potential of the private enterprise parking industry.

My office has my itinerary and can reach as by telephone should you have any wish to contact me during this work.

Sinceraly yours,

es 100 Indiana Ava., ....

C. T. Youvin
Executive Director
(Dictated by telephone
from Pitteburgh)



ADMINISTRATIVE FILE /
Highway amaticular to the file of the file o

October 11, 1954

Mr. John Springer, Director Wastarn Highway Institute 417 Markat Street San Francisco, California

Dear Jack:

On Thursday and Friday of la the President's Advinory Committee Ighway Program, of which I have been applied to ber, held its first sessions. I am forw the a statement from the Association of Amerikan and which was presented to the Committee Isho have you direct this into proper the impairment of the Association of Amerikan and suggest to be your Institute Engineer submit an outline to an innection. Let me have this as soon as possible, prior to the next meeting.

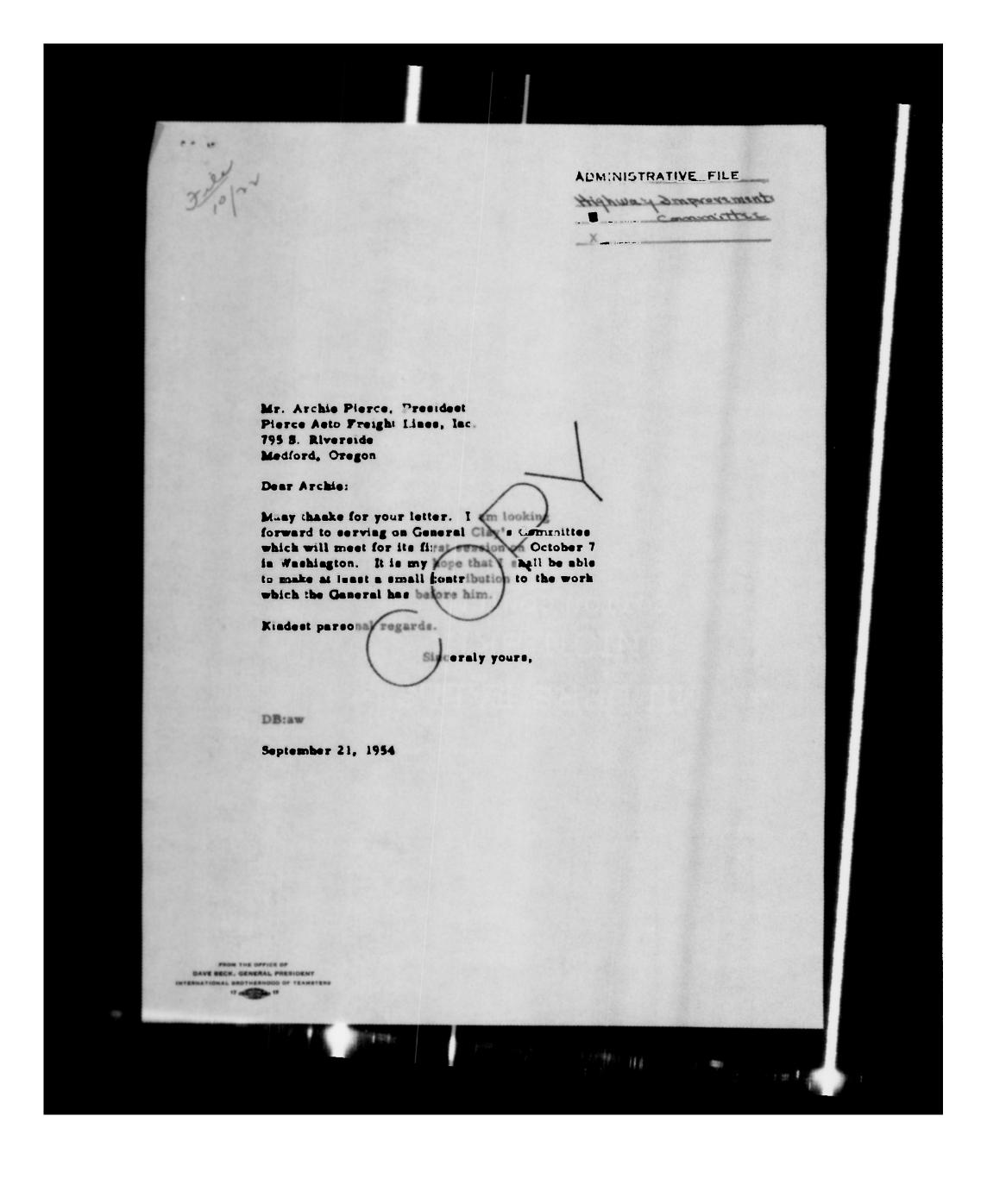
With best regards, I am

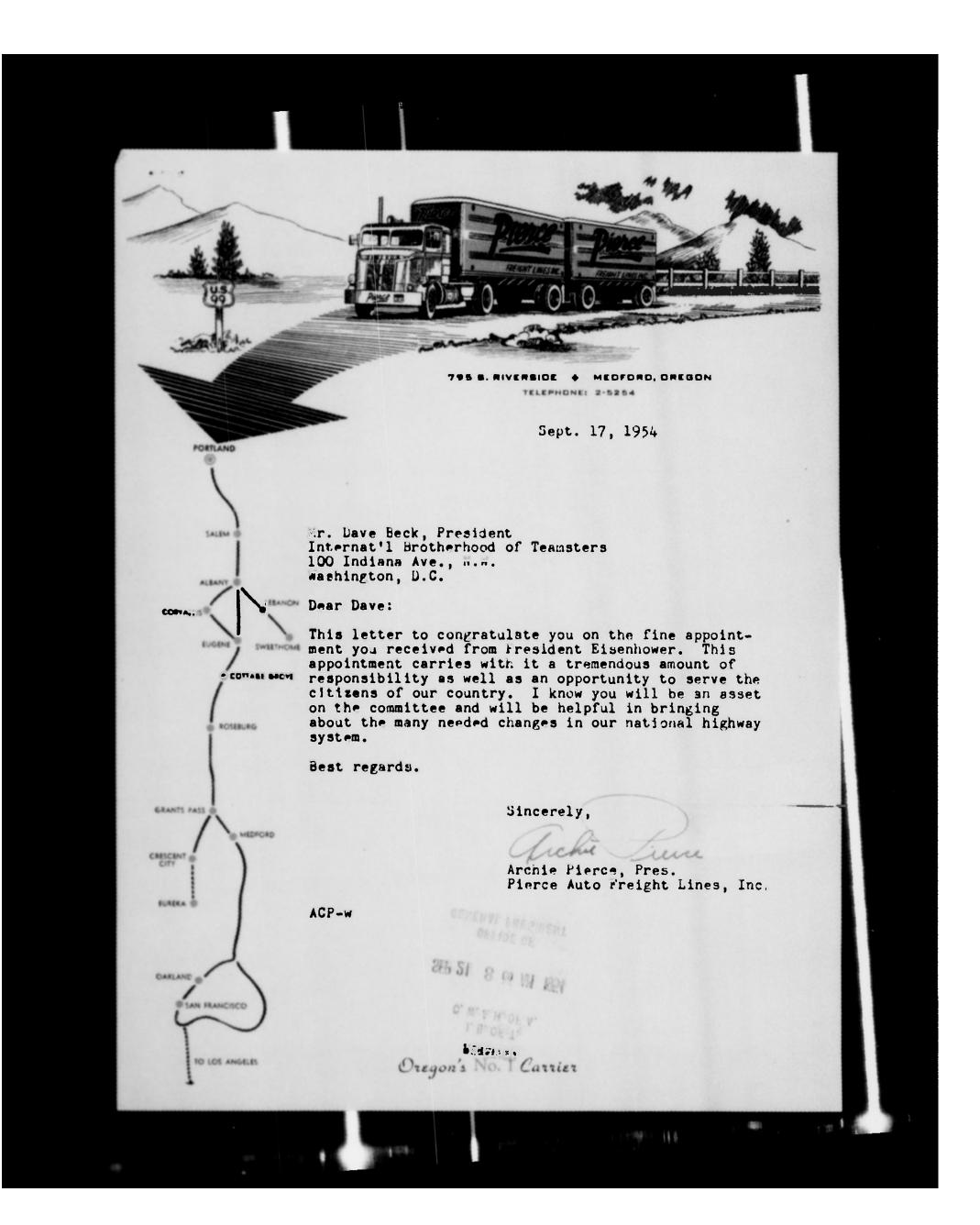
Sincaraly yours,

DB:aw

PROM THE OFFICE OF DAVE BECK, GENERAL PRESIDENT STERNATIONAL SHOTHERHOOD OF TEAMSTERS

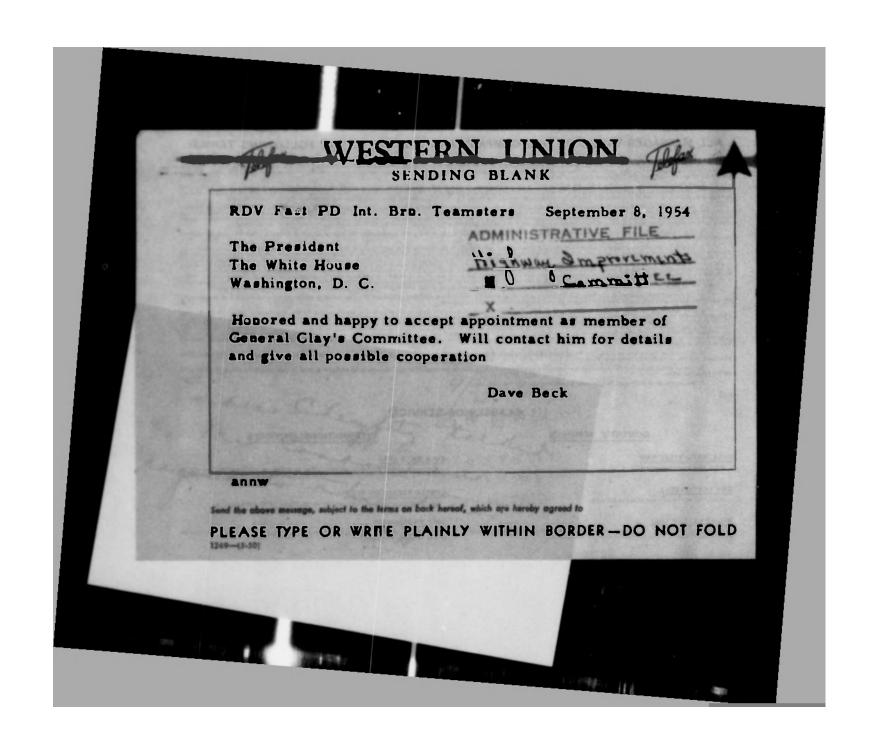
WESTERN HIGHWAY INSTITUTE 417 MARKET STREET ADMINISTRATIVE FILE\_\_\_\_ SAN FRANCISCO & CALIFORNIA dramsvarq me powdpiH Sepiember 10, 1954 Mr. Dave Beck, President International Brotherhood of Teamsters 100 Indiana Avenue, N.W. Washington I, D.C. Dear Dave: Thia ia written to pass on my compliments to you on your appointment to the President's highway committee. This is a distinction indeed and, needless to say, a development of major potential benefit to our industry. If you can, in any way, utilize the services of the Institute's able highway engineering staff in support of your work on this committee, please call upon us. With personal regards, Siacerely yours, Jonn. L. Springer Difector JLS/mbh cc: Frank Brewster

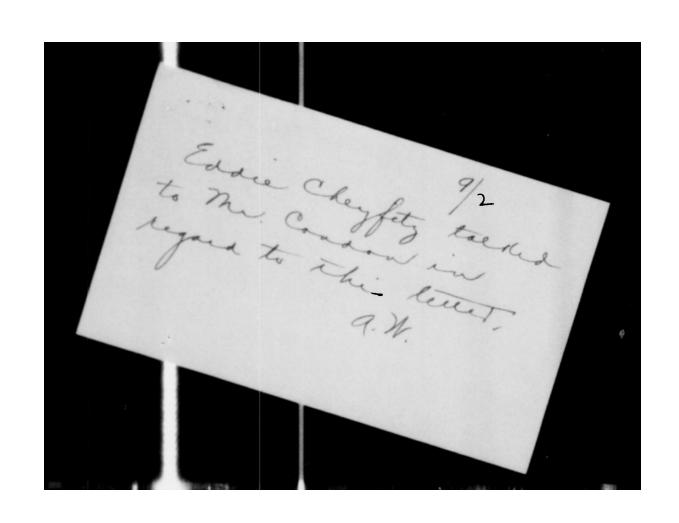




WEST UNION PO ON COLL OF MARKET AND COLL	PULL LETTER RATE TELEGRAM VICTORY SHIP
GENERAL LUCIUS D CLAY THE WHITE HOUSE WASHINGTON, D. C.	SWPTEMBER 15, 1954
COMMITTEE MEETING WILL NECESSITY OF MY SCHEDULE BUT WILL PROCEED AND WILL BE IN ATTEMBANCE. BES!	TO DO SO IMMEDIATELY
VICTORY LETTER TELEGRAMS OF THE PARTY OF THE	EL S. 1024 Annual manual manua

here the manufactories desired, 1.109 a sthetwise this message will be sent as a full role telescom	WEST	LEKI	sent at the full fate
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NG, WDS,-CL, OF SVC. PD. DR COLL.	CASH NO.	CHARGE TO THE ACCOUNT OF	TIME FILED
end the following measure, subject to the terms of	m back hereof, which are hereby agreed to		COPY
WILL IT BE COMMITTEE ON OCTOBER DISCUSS PR	PRESIDENT INTERNA  POSSIBLE POR YOU IN ROOM 224, CLD S 7, AND TO REMAIN OCEDURES AND ALSO	TO ATTEND PIRST NATE BUILDING AT THROUGH OCTOBER & HEAR VIEWS OF INTERPRETATION	MEETING OUR 900AM 8. WE WILL
WILL IT BE COMMITTEE ON OCTOBER DISCUSS PR	POSSIBLE FOR YOU IN ROOM 224, CLD S 7, AND TO REMAIN OCEDURES AND ALSO T THAT TIME. BEST LAY	TO ATTEND PIRST NATE BUILDING AT THROUGH OCTOBER & HEAR VIEWS OF INTEREST OF THE REGARDS.	MEETING OUR 900AM 8. WE WILL
WILL IT BE COMMITTEE ON OCTOBER DISCUSS PR PARTIES A LUCIUS D C	POSSIBLE FOR YOU IN ROOM 224, CLD S 7, AND TO REMAIN OCEDURES AND ALSO T THAT TIME. BEST LAY	TO ATTEND PIRST NATE BUILDING AT THROUGH OCTOBER & HEAR VIEWS OF INTEREST OF THE REGARDS.	MEETING OUR 900AM 8. WE WILL TERESTED





FRANKLIN B
DORALO R RICHBERG

RAYMORD H DEEDE
ALFONS B LAMDA

C CUSHWA

DELMAR W HOLLDMAN
ARTHUS D CONDON

D

CABLE ADDRESS "DAVJON"

DAVIES, RICHBERG, TYDINGS, BEEBE & LANDA 1000 VERMONT AVENUE, NORTHWEST WASHINGTON 5, O. C.

LAW OFFICES

ADRIEN F. BUBICK OF COUNSEL

September 1, 1954

Mr. Dave Beck 100 Indiana Avenue, ". W. Washington, D. C.

Dear Dave:

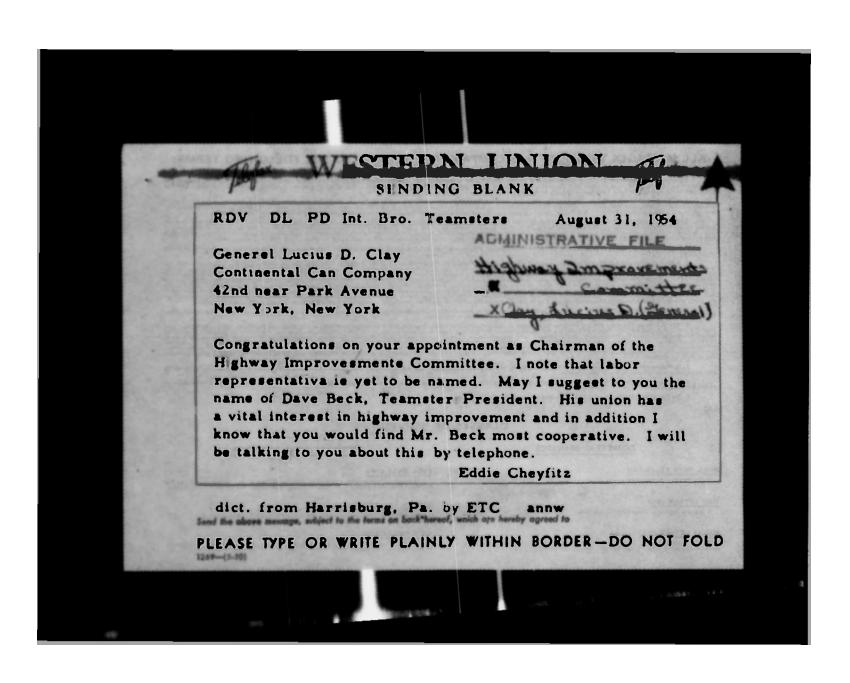
Art Landa, who knows General Clay, is arranging to confer with him to urge the appointment of yourself and possibly some of the other ACT Directors to the 50 billion dollar road program Committee that General Clay now heads. Burt Seymour is contacting the General through mutually friendly New York bankers.

I have positive information that the railroads are doing everything they can to dominate the
situation. We need a maximum effort, and I think it
would be very helpful if you would speak to the
Secretary of Labor and ask him to recommend to General
Clay and the President that the trucking industry be
represented. I have already spoken to the President's
Economic Adviser, Dr. hauge, on behalf of you and the
other AT Directors. Hauge is a key man in the setup.

Sincerely,

Arthur D. Condon

11:nmh



LAW OFFICES

DAVIES, RICHBERG, TYDINGS, BEEBE & LANDA 1000 VERMONT AVENUE, NORTHWEST WASHINGTON 5, O. C.

ADRIEN F. BUSICK OF COUNSEL

TELEPHONE NATIONAL 8-4056 CABLE ADDRESS "DAVJON"

August 27, 1954

Mr. Dave Beck 100 Indiana Avenue, N. W. Washington, D. C.

Dear Dave:

I augmented today to Dr. Gabriel Hauge, Economic Advisar to President Eisennower, the advisa-bility of having some or all of the ACT Directors on the Commission the President is forming in connection with his \$50 billion dollar road program, depending upon the size of the Commission.

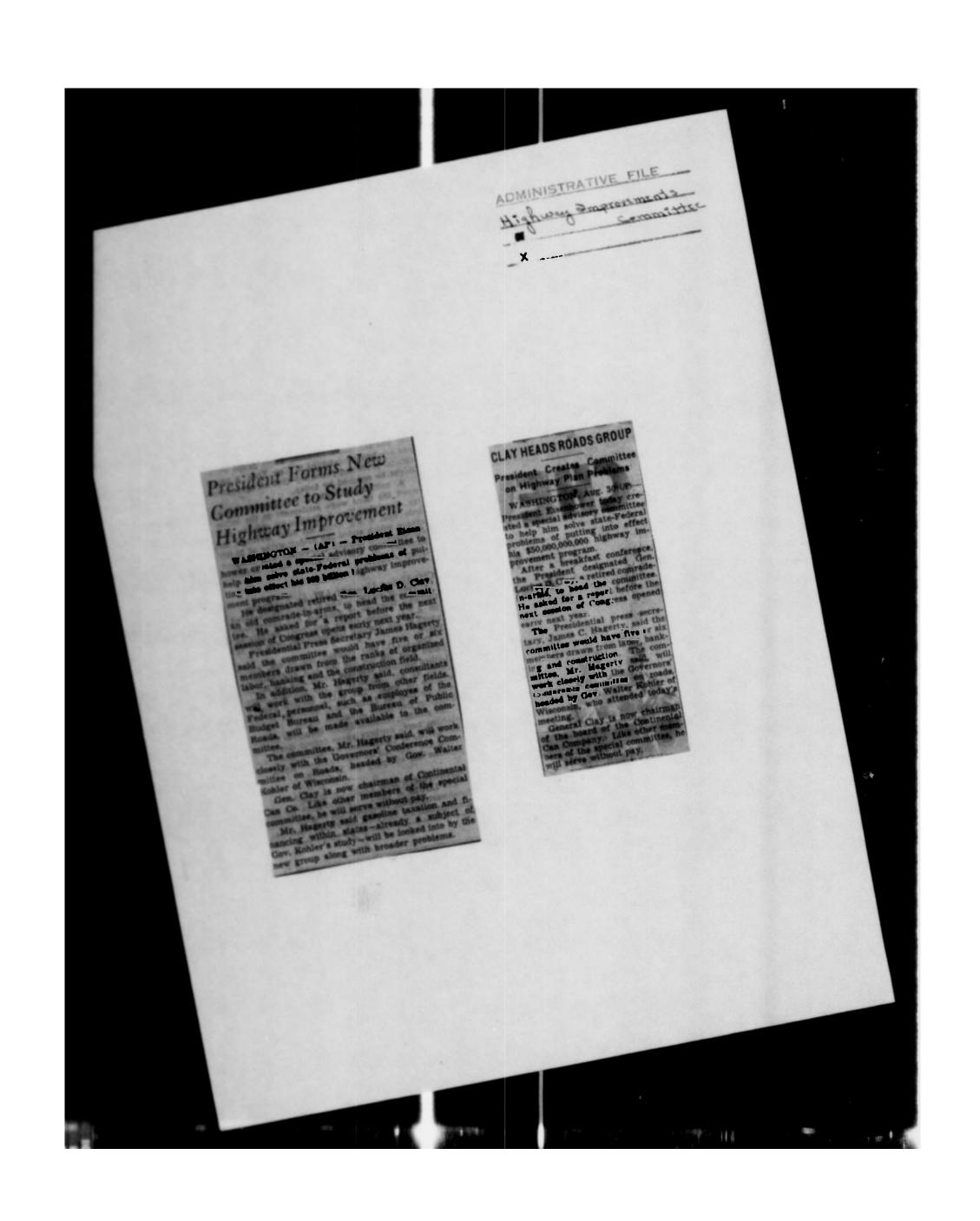
Dr. Hauge asid ha would make such a racommendation to the President.

Sincerely,

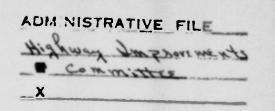
Arthur D. Condon

11:nmh

ce: Seattle, Washington



JOSEPH E. DAVIES
FRANKLIN D. JONES (1929)
MILLARD E. TYDINGS
RAYHOND N. BEEBE
ALFONS B. LANDA
JAMES T. WELCH
RAYMOND C. CUSHWA
C. ROBERT MATHIS
DELMAR W. HOLLOMAN
ARTHUR D. CONDON
GEORGE D. WEBSTER
ARTHUR J. CERRA TELEPHONE NATIONAL 8-4056 CABLE ADDRESS "DAVJON" LAW OFFICES DAVIES, RICHBERG, TYDINGS, BEEBE & LANDA 1000 VERMONT AVENUE, NORTHWEST WASHINGTON S, O.C. ADRIEN F. BUSICK OF COUNSEL ADMINISTRATIVE FILE Committee Au: ust 23, 1954 Hr. Dave Beck 100 Indiana Avenue, N. .. Washington, D. C. Dear Dave: I understand on good authority that the railroads are tring to dominate selections for the President's Commission on his Highway Roads Program. The trucking industry should move fast to place ita own apokeamen on this Commission. In my opinion the situation is such that the importance of having our own spokesmen on this Commission out-weight possible diadvantages. In my opinion the ACT Committee objective ahould be to have as many of the ACT Directors on the Commission as there would be room for which would depend, of coursa, on the total number to be appointed. If you have any contrary view please let me know. Sincerely, Arthur D. Condon 11:nmh



OFFICE OF THE GOVERNOR MADISON, WISCONSIN August 20, 1954

Board of Directors
Independent Advisory Committee to
The Trucking Industry
Washington, D. C.

Attention: Mr. Dave Beck, Chairman

Gentiemen:

This will acknowledge and thank you for your telegram of August 9 pledging the cooperation of the Independent Advisory Committee to the Trucking Industry in the development of the highway building program proposed by President Sisenhower.

As chairman of the Highway Committee of the Governors' Conference, I am daeply grateful to you for your generous offer of assistance and you may be sure I shall keep it in mind.

With good wishes,

Sincerely yours,

Walter J. Kohler Governor

\*Copies sent by William R. Haley to the Board of Directors. ADMINISTRATIVE ... = \_X\_X

COPY OF TELEGRAM SENT AUGUST 9. 1954

HONORABLE MALTER KOHLER
GOVERNOR OF WISCONSIN

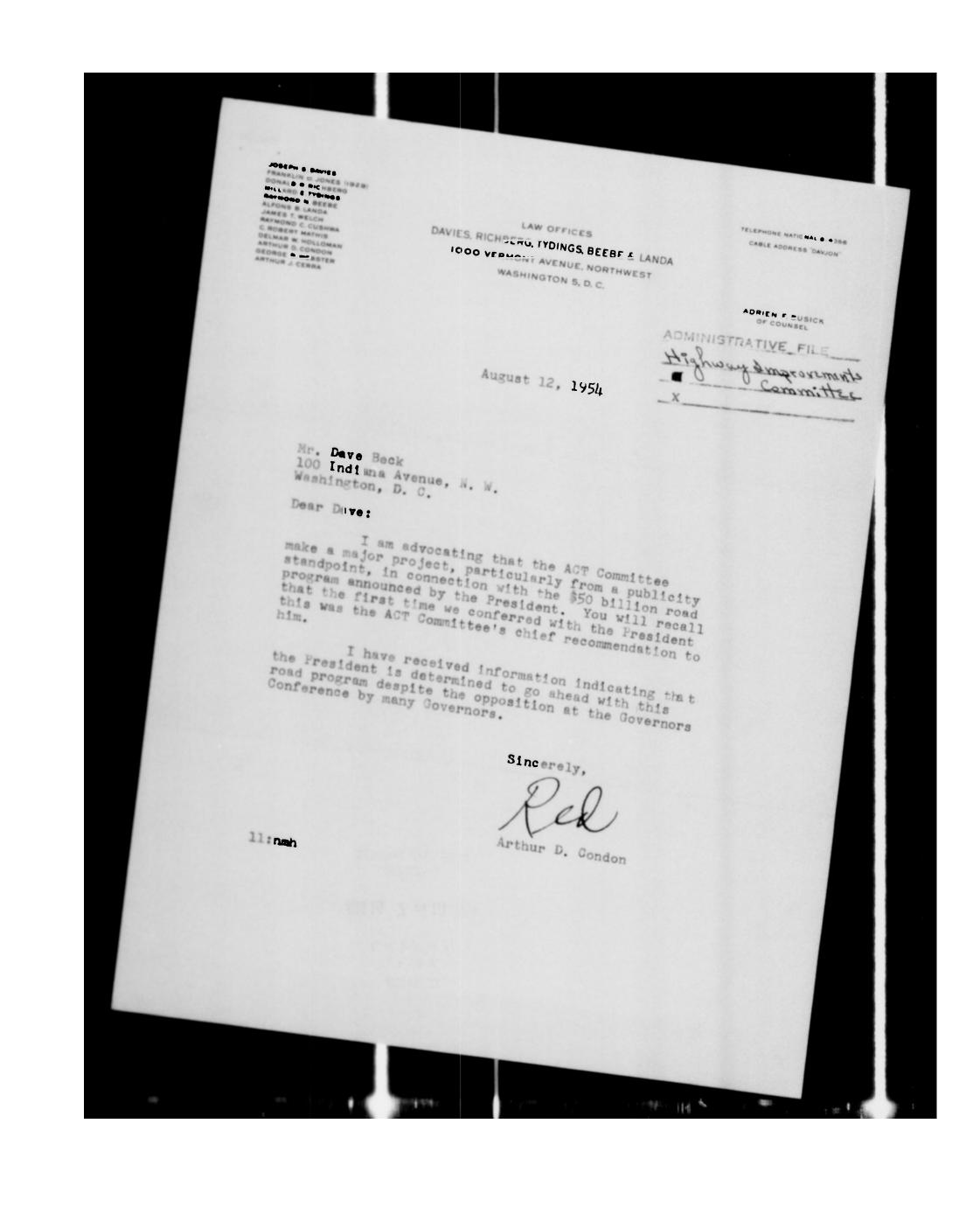
•/• COUNCIL OF STATE GOVERNMENTS
1737 K STREET, N.W.
WASHINGTON, D.C.

THE INDEPENDENT ADVISORY COMMITTEE TO THE
TRUCKING INDUSTRY FOLLOWING THE RECENT GOVERNORS' CONFERENCE
AT LAKE GEORGE FLEDGED IT COMPLETE COOPERATION WITH CONFERENCE
EFFORTS AIMED AT DEVELOPING THE HIGHWAY BUILDING PROGRAM
PROPOSED BY PRESIDENT EISENHOWER. IN VIEW OF YOUR SELECTION
AS CHAIRMAN OF THE SPECIAL COMMITTEE OF GOVERNORS AT WORK ON
THIS PROPOSAL WE TAKE THIS OPPORTUNITY TO APPRIZE YOU
FERSONALLY OF OUR GENUINE INTEREST AND DESIRE TO RENDER
MAXIMUM ASSISTANCE IN YOUR STUDIES OF THE MATTER. PLEASE
CALL ON US FOR ANY INFORMATION, SUGGESTIONS, ETC. THICH
YOU FEEL MAY BE OF VALUE TO THE COMMITTEE.

BOARD OF DIRECTORS
INDEPENDENT ADVISORY COMMITTEE
TO THE TRUCKING INDUSTRY

DAVE BECK, CHAIRMAN
B.M. SEYMOUR, CO-CHAIRMAN
ROY PRUEHAUF, CO-CHAIRMAN
MALTER F. CAREY, CO-CHAIRMAN

No. 10. 2



ADM HISTRATIVE FILE

AMERICAN TOLL WAYS AUTHORITY

- Committee

POST OFFICE BOX 1239
WASHINGTON 13 D C

Executive Direction

#### COPY OF RELEASE TO SUNDAY PAPERS, JULY 25, 1954

Louisville, Ky.--In the wake of President Eisenhower's recent announcement recommending a 50 billion dollar highway construction program, the American Toll
Ways Authority, which will have national headquarters here, revealed today its
plane for a nation-wide system of toll roads which would serve the needs of
the Metion on a self-liquidating basis.

The plen envisions a great network of super highways to be built and amintained by State Toll Ways Commissions of the states through which they pass. L.H. Wilson, Indianapolis real estate and insurance man and spokesman for the Authority, eaid the plan had its inception in 1947 when a small group of good-road eathusiasts set out quistly to get toll way laws enacted by the states. Many states now have such laws but others must enact them before the interregional cooperation necessary to make the plan effective can be achieved.

The American Toll Ways Authority will assist the states in the fields of research, planning and coordination in developing the highway network as well as is the acquisition of rights-of-wey, arranging financing, and multiple other problems and details involved. The plan contemplates not only highway construction, but also bridge-dams to impound water for conservation and recreation, underground warehouses for storage of food and other shipments of truckers, and other facilities to serve users of the toll ways. Through contacts with Government, industry and the public, the Authority will be able to recommend to the State Cosmissions the safest, most practical and best serving rights-of-way.

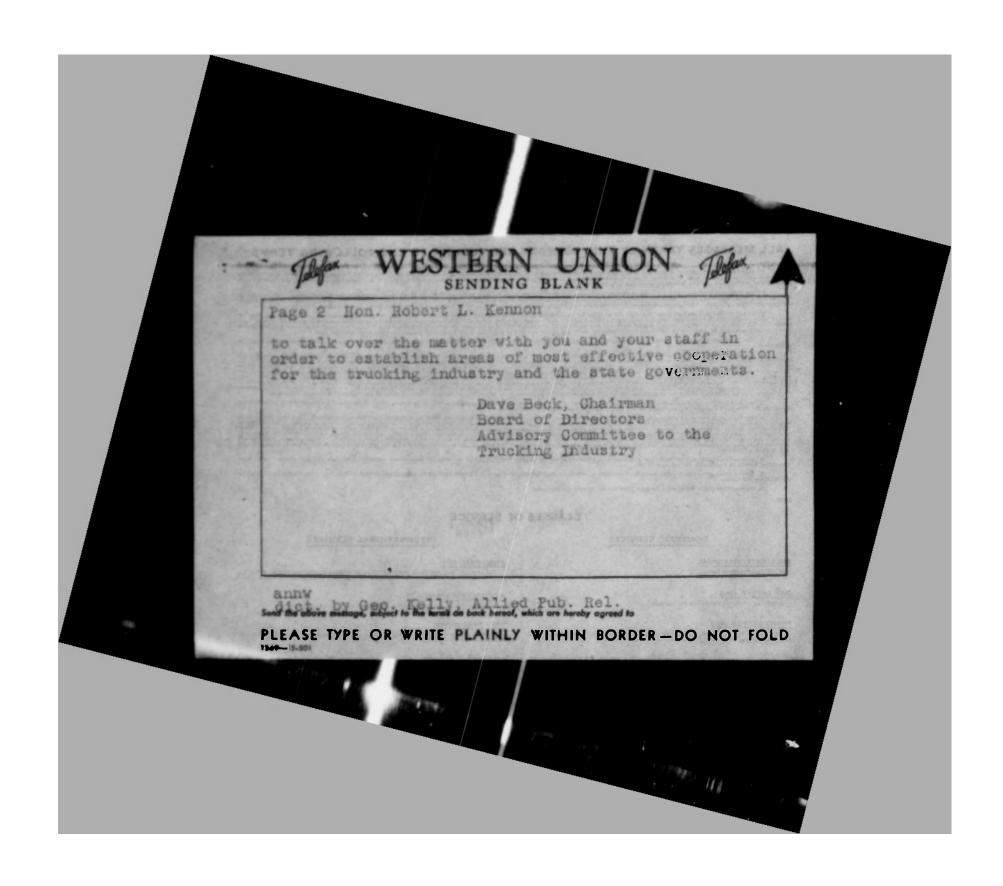
Mr. Wilson said Louisville was prefected as national headquarters for the Authority since it is the population center of North America and the gateway to the south. He said a model plan has been perfected for the Louisville area, including land acquisition, ways crossings, warehouses which could serve as bomb shelters in an emergency, and for provision of goods and services required by toll way patrons.

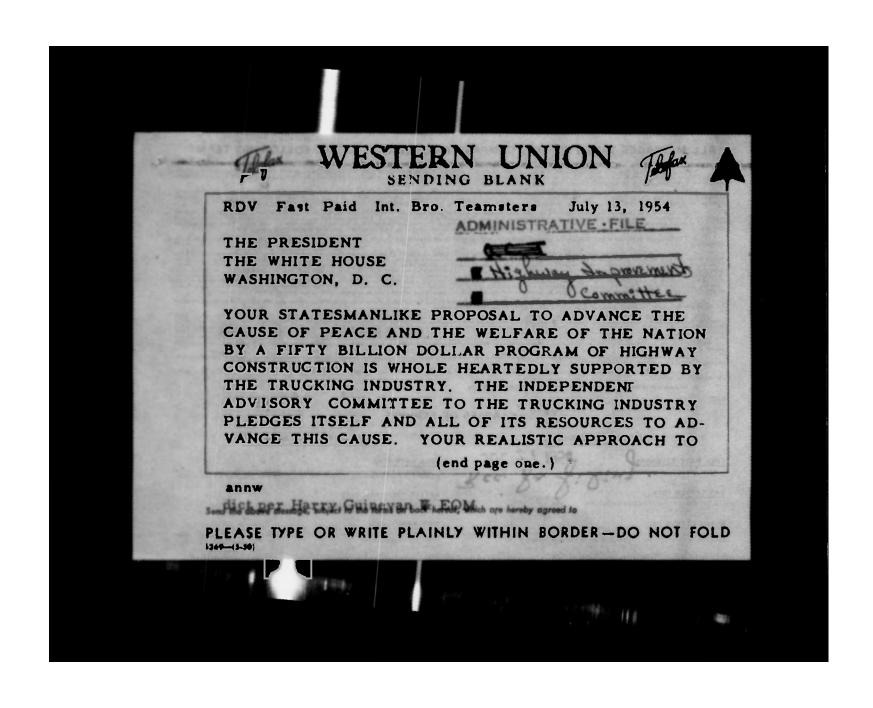
While highway safety and utility is our primary objective, many other valuable improvements will accrue to the local communities, the states and the Nation," Mr. Wilson said. "Not the least of these is water conservation and diversion to prevent floods and bring water to arid areas of the country. We will encourage such projects as the ways develop, coordinating and fitting each into the overall plan.

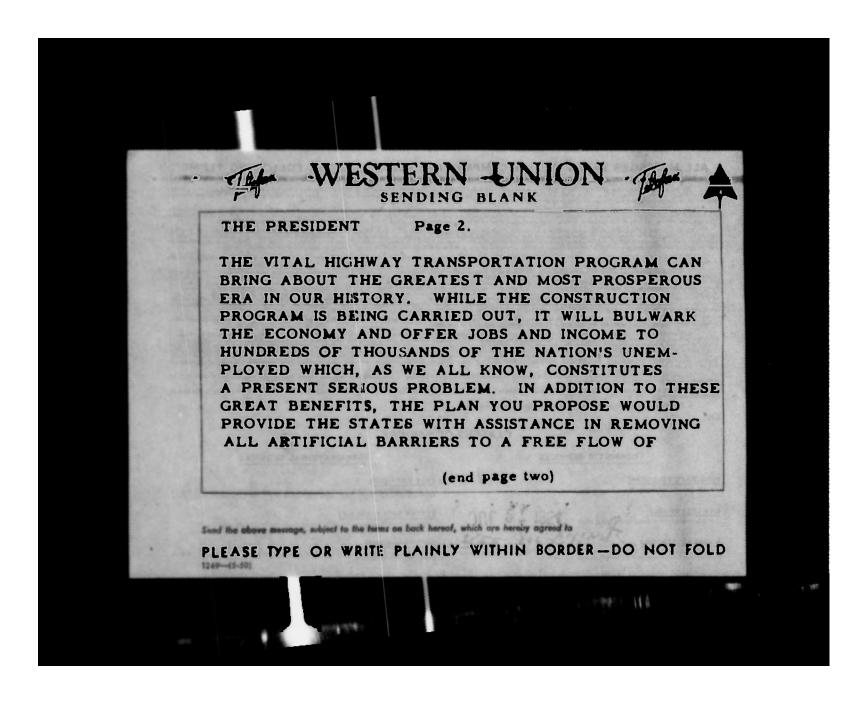
"Another important consideration is the value of such a comprehensive highway natwork to the national defense. Toll ways in certain sections, particularly in the western part of the country, which perhaps could not be made self-liquidating, are fully justifiable from a national defense standpoint," Wilson asserted.

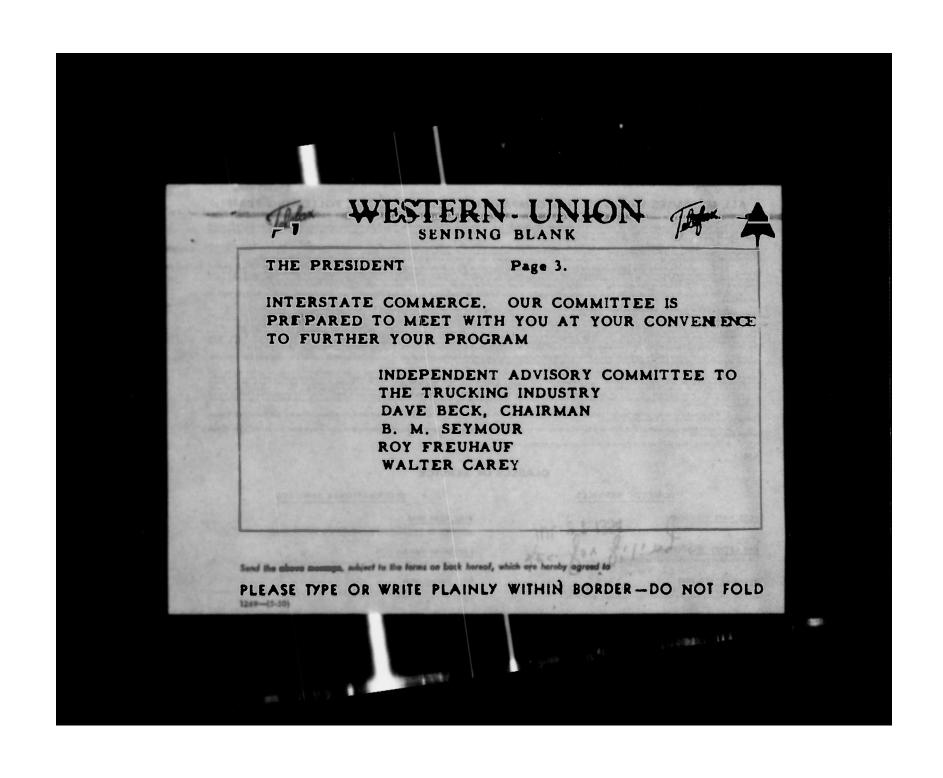
A bill has been drawn up and will be presented to Congress in January to incorporate the American Toll Ways Authority on a national basis.











From: Independent Advisory Committee to the Trucking Industry 1000 Vermont Avenue, Northwest, Meshington, D. C. - Sterling 3-4291

# FOR RELEASE 10:00 A. H. JULY 14, 1954

Washington, July 14 -- President Eisenhower's proposed Fifty Billion Dollar Righesy Construction Progres was vigorously andorsed today by labor and management leaders of the trucking industry.

Dame Book, Temesters' international president, and his three co-members of the board of directors of the Independent idvisory Committee to the Trucking Industry pledged wholehearted support of the ten-year road building plan in a telegram to the Chief Executive. They offered the trucking industry's "full resources" in developing the program.

Joining Back in the massage to the White House were B. M. Seymour, president of Accordated Transport, Inc., who also is president of ACT; Roy Fruehauf, president of the Fruehauf Trailer Company, and Walter B. Carey, chairman of the board of the American Trucking Accordations.

Commenting on the Administration program, Fruehauf said: "This is wonderful news for everyone interested in improved highway facilities. One of ACT's primary objectives is a comprehensive road building and maintenance plan which will answer the nation's long range needs in this vital field. We have discussed such a program with the President and are, of course, delighted to see it taking shape."

President Eisenhower's proposel was presented Monday night by Vice President
Nixon to the annual Conference of Governors at Lake George, New York.

The text of the ACT leaders' telegram follows:

"Your statementike proposal to advance the cause of peace and the walfare of the nation by a fifty billion dollar program of highway construction is whole-heartedly supported by the trucking industry.

(More)

JULY 8, 1953

ADM NISTRATIVE FILE

Highway am provements

MEMORANDUM:

TO:

MR. DAVE BECK

FROM:

MR. EDWARD CHEYPITZ

In view of your general approval of the appointment by President Eisenhower of a commission on Highways, we propose the following eteps.

- 1. We are preparing back in Washington the necessary material emboding facts to support our proposition that a National Commission should be named to etudy the needs for a Highway and Road program. Our material will show that there are many plans now under way, that there is a need for Federal and State coordination, that the Congress is also considering programs and finally that there is a genuine need for a overall look at prospective nighways and roads for the next ten years.
- 2. Such a commission would consist of representatives of Government, Management and Labor. The commission would confine itself to hearing studies and recommendations. These recommendations would be given to resident Eisenhower for authoritative disposal.
- 3. After the above matter is gathered by our Fublic Relations Department, we will submit the material to you for action. At this time we recommend that on your next Wasnington, D. C., trip a Press Conference be convened, during which you would read your letter to President Eisenhower calling for the appointment of the Commission. You would at that time, be in a position (based upon our material) to give the matter thorough discussion.
- 4. After the dispatch of the letter to President Eisenhower, and Press Conference, we would attempt to give as much support as possible for the National Commission proposed. We might want to enliet the support of your new advisory committee to the Trucking Industry.

We feel that the above "outlined for action" is much better then the mere announcement of the proposal here in Seattle during the Board meeting this week. DAVE BECK
BBB DENNY WAY
BEATTLE B. WASHINGTON

JULY 8, 1953

Highway & marroyements

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MR. DAVE BECK

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1 1 mg

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